

## NEWS SUMMARY

## GENERAL

Olympic  
ruling  
angers  
athletes

British athletes reacted angrily to the Government's decision to ban civil servants' special leave for the Moscow Olympics. Athletes who could be affected by the move include long jump star Sue Reeve, runners Breodan Foster and Bernie Ford, shot-putter Geoff Capes and the modern pentathlon team.

The Government also said it would be joining the U.S. and Australia to discuss alternative games sites at a meeting on Monday, Parliament, Page 12

## Debts pledge

Independent Zimbabwe will honour the debts of the previous Rhodesian Government provided they are not directly attributable to arms purchases, Premier-elect Robert Mugabe said. The external debt is estimated at about £250m. Back Page

## PLO recognised

Austrian Government became the first in Western Europe to grant official status to a Palestine Liberation Organisation diplomat. Page 6

## Oil tax backed

House of Representatives accepted proposals to tax oil companies' windfall profits. They now need only final Senate approval and President Carter's signature.

## Iran elections

Parliamentary elections in Iran today are not expected to give President Bani-Sadr the clear result he wants in his campaign for unified Government. A second round will probably be needed to decide the 270 seats. Page 6

## Transplant funds

The Robinson Charitable Trust is to provide £300,000 to fund heart transplants at the Papworth Hospital, Cambridge, until the end of 1982. In the Commons MPs heard that the Government was willing to grant £100,000 aid. Men and Matters, Page 22

## Police chief jailed

Head of South Wales police driving school, Chief Insp. Mansel Abraham, 45, was jailed for nine months after being found guilty of causing death by reckless driving.

## Ford cleared

Indiana jury found that Ford Motor was not responsible for the deaths of three women whose Ford Pinto car burst into flames after being hit from behind.

## Mao tomb threat

Chinese leadership plans to discredit Mao Tse Tung by tearing down his mausoleum and moving his body to a humble resting place, according to a report in the Far Eastern Economic Review.

## Hunt for the hum

Noise experts are planning to spend a night stalking the "Bristol hum" in a final bid to trace the low frequency noise which has plagued many residents with sleepless nights for two years.

## Briefly...

President Tito remained in a serious condition, and appeared to be on the brink of death, officials said.

Two robbers and a policeman were killed in a gun battle during a bank raid on the outskirts of Zurich.

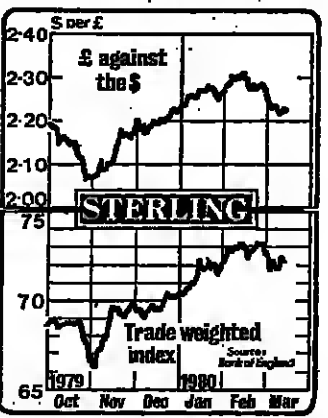
British School of Motoring is backing Thelma, a victim of Ronnie West, 18, in his bid to compete in go-kart racing.

BBC Northern Ireland Orchestra busked in a Belfast street in protest at BBC plans to axe it.

## BUSINESS

Strong \$  
hits £;  
Gold \$32  
lower

DOLLAR rose to SwFr 1.7425 (SwFr 1.7290) its highest since July, 1978, and DM 1.8210 (DM 1.8070) its highest since last September. The \$ index rose to



87.8 (87.4). STERLING, although generally firm, lost 1.15 cents against U.S. currency closing at \$2.2230. Its index eased to 72.3 (72.5).

GOLD fell \$32 to \$555.50 in London.

EQUITIES rallied led by oil shares and encouraged by other company results in higher turnover. The FT 30-share index rose 2.1 to 447.0 although Gold Mines lost 11.3 at 299.5.

GLXS drifted and the FT Government Securities Index edged up 0.02 to 64.10.

WALL STREET was 4.61 lower at 814.93 shortly before the close.

SHARE of imports in total home demand for manufactures rose 32.1% in two years to

September 1979 from 24.3 per cent to 25.7 per cent, Department of Industry analysis shows. Page 9

BRITAIN has complained to the European Commission and Spain over the imbalance in the car trade between Spain and the UK.

CHEMICAL INDUSTRY investment in UK fell last year to £1.090bn from £1.097bn in 1978 and is expected to fall another 14 per cent this year, an industrial survey says. Page 9

CONSUMER and environmentalist groups today launch an attack on the Government's energy conservation plans in a letter to the parliamentary select committee on energy. Page 10

U.S. seems certain to increase its aid for Turkey from \$200m to \$300m and West Germany is expected to make a similar move. Page 3

BANKING, insurance and Finance Union has rejected the offer of a 17 per cent pay rise by the main clearing banks. Page 12

## COMPANIES

UNITED BISCUITS (Holdings) are asking shareholders to subscribe almost £35m by a rights issue to help finance expansion. Pre-tax profits for the year to December 28, 1979, rose to £43.7m (£42.2m). Back Page and Lex; Page 25

ULTRAMAR Company, the petroleum group, has doubled its pre-tax surplus for 1979 to £75.4m on sales of £1bn (£595.1m). Page 24 and Lex Back Page

CADBURY SCHWEPES pre-tax profits for 1979 rose to £57.3m (£48.2m) and the chairman says profit would have been £2m higher but for currency fluctuations. Page 24 and Lex, Back Page

SEA CONTAINERS, one of the world's largest container and ship-leasing companies, is to sell more than a third of its ships and possibly its London hotel interests. Back Page; Property news, Page 36

THYSSEN of Germany reports 1979 profits of DM 187m (£41.6m) from DM 100m (£24.9m) while turnover rose 8 per cent. Page 29

## CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISER:	MPY Furniture	84	-	5
Trees, Variable '81	United Biscuits	78	-	3
Trees, Variable '82	Cons. Gold Fields	478	-	20
Channel Tunnel	Cons. Gold Fields	478	-	20
Furness Withy	Cons. Gold Fields	478	-	20
Gestetner 'A'	Doornfontein	800	-	58
Harris & Sheldon	Durban Deep	212	-	1
ICI	Harmony	831	-	62
Lovell (Y. J.)	Impati Plst.	270	-	16
Royal Worcester	Other Expln.	372	-	13
RF	Rustenburg Plst.	230	-	22
Ultramar	Samantia	72	-	10
FALLS:	Southvill	940	-	80
Bass	Western Deep	2151	-	1
RTV				

Route rejections  
anger independent  
airline chiefs

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

The Civil Aviation Authority has angered Britain's independent airlines by rejecting almost entirely their plans for cheap-fare routes to the Continent.

The CAA, giving judgment on the biggest series of applications for new short-haul routes it has yet considered, gave only six routes to British Caledonian, out of 20 asked for. It rejected everything sought by all the other independent airlines.

The right of British Airways, the State airline, to run scheduled services from Heathrow and Gatwick to Luxembourg, Pisa, Venice, Bordeaux and Biarritz, and from Heathrow to Stuttgart, were confirmed.

Laker Airways was denied any of the 668 routes it sought, including rights out of Gatwick to 85 continental cities, and many intra-European routes.

Britannia Airways was refused permission to offer scheduled service tickets at cut rates on up to 50 per cent of the seats available on its holiday charter flights between 20 UK and more than 60 Continental destinations.

The CAA threw out the more modest applications of Air UK for additional routes from Gatwick to Milan, Turin, Geneva and Hamburg.

Mr. Adam Thomson, chairman of British Caledonian,

which has been given rights only to Helsinki, Vienna, Cologne, Hamburg, Hanover and Stuttgart, said last night he was "disappointed" by the decision, in which the principal loser would be the consumer. The airline will appeal against it.

But British Caledonian believes the Government will have difficulty in winning reciprocal rights for the German routes against stiff opposition from Lufthansa.

Sir Freddie Laker, chairman of Laker Airways, said he would appeal immediately to Mr. John Nott, Secretary for Trade. He was prepared to take the matter to the European Court if necessary.

"It is now up to Mrs. Thatcher and her Government," he said. "Do they believe in competition and free enterprise, with businessmen backing their ideas with their own money, or do they not?"

Sir Freddie said the CAA's decision called into question the Government's policies on consumerism, individualism and competition.

"The miserly granting of a few routes to British Caledonian

is yet another example of the CAA's blind devotion to regulation and to the International Air Transport Association cartel.

"We know, and everyone knows, that if you have deregulation of air fares the number of people working for airlines goes up, the number of passengers goes up, air fares come down, and business improves for hotels and other people."

The CAA said Laker had not submitted enough evidence in support of its bid. It had "no real basis on which to judge the economic consequences of the application."

The CAA did not accept Laker's contention that the Treaty of Rome overrode the CAA's rights and duties under the Civil Aviation Act, 1971.

Laker had said present EEC rules obliged the CAA to grant it rights to Continental routes. But the authority's response is that if this argument were valid "the CAA's present licensing system would itself be redundant and the Laker application itself superfluous."

Editorial comment, Page 22

BP's after-tax profits  
soar to £1.6bn

BY RAY DAFTER, ENERGY EDITOR

BRITISH PETROLEUM's after-tax profits last year soared to £1.6bn, nearly four times the group's income in the previous year.

The increase in profitability is the largest so far reported by major energy companies whose earnings have been boosted by rising oil prices.

But like the Royal Dutch/Shell Group, which last week reported a net income of more than £3bn, treble 1978 results, BP claimed that the figures were grossly misleading.

It said that much of the increase was a "paper profit," caused by inflation.

Current cost accounting figures show that after allowing for inflation BP's profits last year would have been £802m, giving a return on capital of 9.7 per cent, as against £219m with a 6.5 per cent return in 1978.

On a historical cost basis BP's results provided a 24.9 per cent return on capital, more than

How Oil Profits Have Soared**					
	GROSS REVENUE		NET INCOME		
	1978	1979	1978	1979	%
	£m	£m	£m	£m	Increase*
Exxon	33,800	39,745	1,439	2,024	55.4
Standard Oil of California	12,815	14,994	620	843	50.4
Texaco	15,171	18,423	444	848	111.3
Mobil	19,446	22,589	589	947	77.7
Gulf	10,362	12,317	409	622	48.2
Royal Dutch/Shell	29,212	34,830	1,086	3,051	180.9
Esso Petroleum	17,560	22,705	444	1,621	265.1

U.S. figures calculated at £1=11.9197 for 1978 and £1=12.1223 for 1979.  
Calculated in original currency.  
\* Before adjustments for current cost accounting or stock appreciation.

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\*\* Before adjustments for current cost accounting or stock appreciation.

double the comparable return in 1978 (11.2 per cent).

The group, whose gross revenue rose to £22.7bn in 1979, said that during the five years 1979-83 it would be investing about £5.5bn.

This capital expenditure was quite apart from the investments

that would be made by BP's U.S. affiliate, Standard Oil of Ohio (Sohio).

It was expected that about £500m annually would be spent in the UK, particularly in the

Continued on Back Page

Results Page 24

Lex Back Page

## Bonn 'crisis' warning to Britain

BY JOHN WYLES IN BRUSSELS

BRITAIN was told by Herr Gispert Poesen, West German Ambassador to the European Community, yesterday, that if it did not bring its thinking on the EEC budget problem more into line with its partners the Community was heading for a crisis.

This unexpectedly tough West German line emerged at a meeting of the Committee of Permanent Representatives of the Nine, which offered the strongest evidence so far of the stiff negotiating positions being developed by the other eight EEC Governments.

As a result, Britain's prospects of getting a satisfactory solution to claims for a reduced net contribution to the EEC budget appeared last night to have faded.

The meeting was not totally negative for the UK.

The tough French declaration on Wednesday, restated by the French Ambassador yesterday, that France might refuse to discuss the British problem at the summit, received no support.

The Commission, through Mr. Emile Noel, its Secretary-General, defended itself against France's allegation that it failed to provide "formal proposals for dealing with the British problem."

Several delegations indicated during the discussion that they saw the Commission's plan to boost Community spending in the UK as the possible basis for a solution.

But a long and occasionally tense discussion confirmed that there was far more than an

Anglo-French dimension to Britain's battle for a major cut in its budget payments.

The rising level of irritation with Britain's approach was obvious.

Discontent focused on proposals outlined by Sir Michael Butler, the UK Ambassador, for ensuring that Britain's budget burden, expected to be at least £12bn this year, would be lightened for as long as the problem lasted.

For the first time the UK revealed that it wanted an lasting at least six years. Sir Michael suggested that once a revised net contribution to the UK was agreed the figure should be used as a basis for determining British payments in subsequent years.

Politics Today Page 22

Education  
defeat in  
Lords for  
Ministers

By Richard Evans, Lobby Editor

THE GOVERNMENT'S controversial proposal to introduce charges for school transport was thrown out by the House of Lords yesterday in a humiliating reverse for Mrs. Margaret Thatcher.

A combination of Labour, Liberal, Cross Bench and rebel Tory peers rejected the clauses in the Education Bill which would have imposed the charges by 216 to 112, a majority of 104.

The defeat, backed by Lord Butler, former Tory Education Minister and architect of the 1944 Education Act, and the Duke of Norfolk, the leading Roman Catholic peer, was far heavier than ministers had expected.

The Duke claimed the charges would break promises to people in rural areas and to people with children at denominational schools.

Mr. Mark Carlisle, Secretary for Education, also watched the debate from the steps of the Throne, and afterwards that he and his Cabinet colleagues would have to consider future tactics.

A widespread view in the House of Commons was that the charges will probably have to be dropped. They would have saved between £20m and £30m.

The Cabinet's actions are to reinforce the charges when the Bill returns to the Commons before Easter, or attempt to find the savings elsewhere in education.

Mr. Carlisle has warned that the only alternative would be for legal authorities to cut spending on books and teaching.

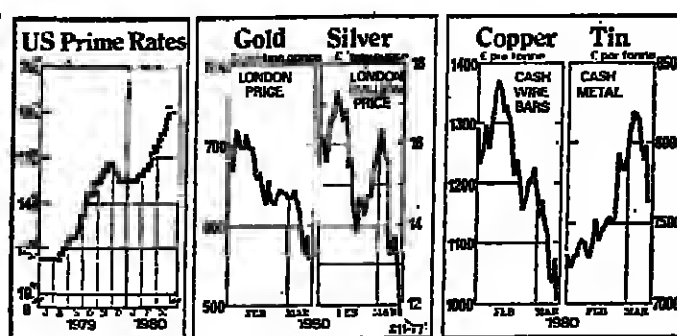
The charges first emerged as a major political issue in the Commons when a group of Tory MPs voted against the Bill because of the effect on families in rural areas.

The protests were then taken up by a formidable grouping of Catholic peers and peers with rural interests.

In an attempt to head off a revolt Mr. Carlisle had proposed amendments which would limit the charges to two children in a family. But this was clearly not enough.

Although the savings lost are not large the defeat will have a considerable psychological impact on the Government. Ministers have found it increasingly hard to find suitable areas in which cuts can be made and it will be difficult to make up the loss.

Parliament Page 12

Chase raises  
prime to 18½%

BY STEWART FLEMING IN NEW YORK

THE PRIME lending rate at U.S. commercial banks began to move to a new peak yesterday as Chase Manhattan Bank, the third largest in the U.S., raised its prime from 17½ per cent to 18½ per cent.

The White House is expected to issue this evening its long-awaited package to curb inflationary expectations and thus interest rates.

Continental Illinois National Bank and Wells Fargo Bank of California quickly followed suit, ignoring the risk that such steps might be considered a snub to Washington ahead of Mr. Carter's package.

Chase said strong loan demand and the rising cost of its own funds were the only factors behind the decision, adding: "Even at 18½ per cent this rate is below what the bank is paying for funds."

The clear implication is that, unless money market rates ease, further rises can be expected. Some bankers pointed out that timing a prime rate move now is particularly difficult since action immediately in the wake of President Carter's inflation package could also seem provocative.

The increase comes less than a week after Citibank led the way to a 17½ per cent prime and

said it was holding back from a bigger rise partly because of the President's impending announcement.

As the days have passed Wall Street has begun to doubt that the administration's proposals will significantly change inflationary expectations. With every increase in the prime fears grow about the impact of expensive money on the corporate sector, particularly because of the evidence that financing opportunities for companies are narrowing. The long-term bond market in particular has been badly hit.

Anticipation of a stern package from President Carter spurred the dollar to fresh gains yesterday. It rose to DM 1.8210, its highest level against the D-mark for six months, from overnight DM 1.8070.

Against the Swiss franc it reached a 20-month high of SwFr 1.7250 (SwFr 1.7290).

Central bank intervention to hold down the dollar's strength was more restrained than last week.

Sterling lost ground to \$2.2330 (\$2.2345) but was fairly steady against continental currencies.

Germany to relax capital import curbs. Back Page

## Fresh fall in metals

BY JOHN EDWARDS, COMMODITIES EDITOR

HIGH INTEREST rates prompted a fresh wave of speculative selling in the metal markets yesterday. The prices of most metals fell sharply just when they appeared to be rallying from the severe losses on Monday.

The high interest rates discourage speculators by making the cost of borrowing money to buy metals prohibitive. At the same time, speculators are finding a more attractive, safer return from investing in money itself.

Gold dropped by \$32 to \$555.50 a fine ounce. This is the lowest level since the spectacular upsurge started at the end of December, which took the price up to an all-time peak of more than \$850.

The fall in silver has been equally dramatic. After climbing to a record level of more than \$21 an ounce, it is now back to below \$12.

The spot price at the bullion market morning fixing yesterday was cut by 113.95p to 1212.65p a troy ounce. Values fell further in the afternoon, with the market closing at about 1,117p a decline of about 200p on the previous close.

Details Page 39

## £ in New York

	Mar. 12	Previous
Spot	\$5.832-2342	\$5.250-2270
1 mth	0.22-0.17	0.05-0.11
3 mth	0.08-0.03	0.25-0.30
12 mth	0.75-0.60	0.30-0.15

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## EUROPEAN NEWS

## MOUNTING PROBLEMS DIM SETTLEMENT HOPES

## Bonn gloomy on UK budget issue

By Jonathan Carr in Bonn

WEST GERMAN Government officials believe prospects are very poor for an accord on the problem of Britain's contribution to the EEC at the European Council meeting on March 31 and April 1.

Chancellor Helmut Schmidt and President Valéry Giscard d'Estaing of France are expected to raise this issue, among others, in talks at Herr Schmidt's Hamburg home on Sunday evening. But at present the best hope in Bonn is that the Brussels meeting will be postponed, which would then be confirmed at the next European Council in Venice on June 12 and 13.

The issues are so complex and the time for full preparation so short that some officials have even considered recommending that the Brussels meeting be postponed on grounds that the European Council should not twice consider the

same problem and fail to solve it.

However, it is agreed that postponement in itself would be seen as an admission of failure. At the European Council in Dublin last November Britain sought unsuccessfully to obtain a "broad balance" between its EEC receipts and payments. It noted that otherwise it would be making a net contribution of about £1.2bn this year, although it is one of the poorer member states in per capita income terms.

The West Germans recognise that Britain has a good case for a cut in its net contribution and that it has dropped its "broad balance" demand. But they say the situation is now even more difficult in some ways than it was before Dublin.

First, new European Commission figures indicate Britain's EEC bill this year may be bigger than feared even a few weeks ago, thus increasing the size of the problem. Meanwhile,

the financial burdens on some other member states—including West Germany—have increased too, limiting the room for manoeuvre.

The Bonn Government now faces a supplementary budget of close to DM 2bn (£500m) because of extra defence and other expenditure mainly arising from the Afghanistan crisis. Even in advance of the general election this autumn, the Government is turning down social expenditure schemes at home being urged on it by members of the ruling parties on grounds the finance is not available.

Secondly, the repercussions of Afghanistan and Iran have been dominating policy at the highest level and the British budget problem, although recognised as important, has been driven into the background. Herr Schmidt's brief call on Mrs. Margaret Thatcher, the British Prime Minister, in London on February 25 was

made partly in an effort to move the budget problem along. But it is understood that it did not bring a solution closer.

Third, the French are felt in Bonn to be taking an even tougher line on the budget issue. They have produced in Bonn a document detailing the extent to which they feel Britain benefits from North Sea oil and insist that any accord on the budget must also include an EEC lamb regulation which would benefit farmers.

The West Germans are very unhappy about French defiance of a European Court decision on lamb which they feel sets a dangerous precedent. They also feel that recent public statements in Paris on the budget issue do not make a compromise with Britain easier.

They recognise, however, that the closer the French come to their own elections—due early next year—the harder it will be for President Giscard d'Estaing to give way to the British.

## Machine builders set for expansion

By Kevin Done in Frankfurt

WEST GERMANY'S machinery building industry, the most important export sector, is confident of outpacing the general expansion in the West German economy this year and is looking for a real growth in production of at least 3 per cent.

The main impetus is again expected to come from the domestic economy, however, with exports barely holding the level reached last year.

Production showed a real increase last year of 5 per cent, while the industry's total sales rose by 7 per cent to DM 110.8bn (£27.6m).

The growth in production of 5 per cent was the best performance since 1970 and allowed the sector to operate at 87 per cent of capacity. Short-time working disappeared virtually throughout the industry and many companies have been unable to expand their workforces as fast as they would like because of a shortage of skilled workers.

Expansion of activity is holding up well into the current year. New orders increased in January by 12 per cent compared with the same month a year ago. During the whole of 1979 new orders from the domestic market rose by 11 per cent, while orders from foreign customers showed a slower growth of some 5 per cent.

Exports last year amounted to DM 56.3bn, 18 per cent of the republic's total exports of manufactured goods, but the rate of export growth slowed to a real increase of only 1 per cent (4 per cent in value).

The industry believes it has not lost any market shares as a result of the slow-down in exports, rather that there has been a weakening in several important markets, which has hit all major exporters.

Sales to Eastern Bloc countries fell by some 20 per cent to DM 4.5bn. The decline was a result of falling orders associated with the end of a five-year planning cycle in the Eastern Bloc together with a lack of foreign exchange.

Since the Russian invasion of Afghanistan it has been "business as usual" in principle, Dr. Fürstmann, director of the German Machinery Building Federation, said yesterday.

However, in recent weeks there had been delays in gaining export credit guarantees for business with the Soviet Union. It was proving impossible to gain permission to export certain computer equipment for use in plants that were already under construction.

## West German output, orders rise despite forecast of slowdown

By Roger Boyes in Bonn

WEST GERMANY'S latest industrial production and order figures give little sign of the widely predicted slowdown in the economy. Both figures, issued by the Federal Statistics Office, are at the high, stable level of 1979 when Germany experienced an upturn in most industrial sectors.

According to the preliminary figures, orders to manufacturers in January increased by 3.5 per cent over December 1979, with a 6 per cent rise in orders from abroad and demand from German customers up 2.5 per cent.

In the December-January period of 1979, orders were up by 3.5 per cent on the same two months of 1978-79, with foreign demand again playing the stronger role but domestic orders showing a healthy 7.5 per cent rise. Consumer goods demand rose by 12 per cent over the same period and demand for capital goods by 4.5 per cent.

Flagging demand for capital goods appears to be the first sign of a more general slow-

down. The December-January advance was 2.5 per cent less than that for October-November 1979, though this is a relatively small drop from the very high order levels throughout last year.

Most economic research institutes agree that industrial investment will remain strong in the first half of the year, ensuring that orders for capital goods do not fall sharply.

Production marked time in January compared to December 1979 with the notable exception of the construction industry which registered a drop of 7 per cent, reflecting the bad weather at the turn of the year. In a year-on-year comparison, production was still well ahead of the December-January 1979 period. Capital goods output was up 6.5 per cent over the same period and demand for consumer goods production rose by 4 per cent. Overall output in the manufacturing companies was up 7 per cent.

## Norway oil tax plan 'will cut return 30%

By Fay Carter in Oslo

NORWAY'S proposed oil tax scheme will cut the return on capital invested in the Anglo-Norwegian Statfjord field to 15.6 per cent, from 22 per cent, under the present tax system, given a crude oil price of \$33 a barrel, according to Mr. Harold Innes, managing director of Mobil Exploration-Norway.

Mobil is the operating company on Statfjord, which came on stream late last year. The field, containing both oil and gas, is one of the biggest in the North Sea, with exploitable reserves of about 360m tonnes of oil equivalent.

After costs, a 15.6 per cent return on capital invested would leave Mobil with only about 3.5 per cent to cover other risks—obviously, too little," Mr. Innes said. Unless oil companies could expect a return of about 25 per cent on the good fields, they would have no incentive to take development in the North Sea at all.

With a 25 per cent return on some fields, they could cope with others yielding only 15 per cent—“but not otherwise.” The proposals have been discussed with the Norwegian Government that it regarded the proposed tax scheme as “somewhat unreasonable.”

The proposals, intended to scoop up windfall profits due to oil price rises, have been discussed with the oil companies and may be altered slightly before they are submitted to the Storting (Parliament), probably next week.

As they stand, they would raise the State take from offshore oil and gas production to an average 80-85 per cent compared with about 70 per cent now.

The proposals have been criticised by several North Sea companies, some of which have threatened to shelve plans to develop marginal fields.

The Storting yesterday again discussed the Labour Government's controversial plan to allow petroleum drilling in the fish-rich waters off Norway's northern coast, starting in May.

A proposal by the smaller Opposition parties that the debate should be postponed, pending a study of fishermen's rights in these waters, was defeated by 97 votes to 29.

The Conservatives, the highest Opposition party, supported the Government. They were expected to vote with them at the end of the debate, thus ensuring that drilling in the North gets under way this summer.

## Haughey in talks with Giscard

By David White in Paris

THE IRISH Prime Minister, Mr. Charles Haughey, brought up the question of a Northern Ireland settlement during talks with French leaders here yesterday in what was seen as the beginning of a campaign among Ireland's EEC partners.

But French officials played down the issue in an effort to avoid trespassing on what is regarded as essentially a British concern.

Before his visit, his first official trip abroad since taking over the premiership from Mr. Jack Lynch last December, Mr. Haughey said he would seek help in persuading Britain of the need for a settlement.

Lynchon talks with President Valéry Giscard d'Estaing and discussions with M. Raymond Barre, the French Prime Minister, also focused on the two issues on which France is currently in confrontation with Britain: the UK contribution to the EEC budget and the dispute over sheepmeat trade.

## Soviet Union expected to make up most of embargoed grain

By David Satter in Moscow

THE SOVIET UNION is now expected to make up all but 3-4m tonnes of the U.S. grain embargoed by President Jimmy Carter and Western experts believe there is little likelihood of widespread distress slaughtering since the harvest failure in 1975.

The experts said, however, that the U.S. embargo will force some extra slaughtering of livestock and the recently imposed ban on exports of super-phosphoric acid will prevent progress in Soviet agriculture as long as it is in effect.

Moscow is now expected to import successfully between 27m and 28m tonnes of the 30.3m tonnes of grain which was regarded as its export requirement for the agricultural year July 1979 to June 1980.

The U.S. Department of Agriculture has changed its estimate of probable Russian grain imports several times recently

but the Soviet Union is now expected to make up 17m tonnes of embargoed U.S. grain with imports from Argentina, transshipments of U.S. grain through Western Europe, and imports from Eastern Europe, India and Thailand.

The ban on super-phosphoric acid exports, however, may be harder to remedy, although its serious effects may only be felt in the long run. Occidental Petroleum had signed a contract to export 1m tonnes of super-phosphoric acid to the Soviet Union in 1980 as part of a giant 20-year compensation agreement. The super-phosphoric acid is to be used in making highly efficient liquid fertiliser.

The Russians presently produce only enough fertiliser to fertilise 51 per cent of their grain crop. They use relatively inefficient granular fertiliser and the improvement of fertilisation through super-phosphoric acid-based liquid fertiliser is considered to be the fastest way to improve their grain yields.

Reflecting a tight feed situation, livestock slaughtering during January and February increased 11 per cent and 13 per cent, on the same two months last year. However meat production later in the year is not expected to drop below last year's total of 15.5m tonnes as would have been the pattern if grain shortages had forced large scale slaughtering to continue.

There was a better winter for the wheat crop this year, with a smaller winter kill than last year, but even with successful imports and a good harvest, the U.S. grain embargo will have frustrated the Soviet goal of increasing its livestock herds—which grew by 1 per cent in 1979 and 3 per cent in 1978—and of achieving an increase in meat production, which was to have reached 16m tonnes this year.

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## Balkans fear the Russian sense of adventure

BY PAUL LENDVAY IN VIENNA

THE BALKAN powder-keg is alive with a sense of change and foreboding. The Soviet invasion of Afghanistan, well-orchestrated leaks from Bucharest about massive Soviet pressure on outspokenly independent Romania, a key visit to Bulgaria by the Warsaw Pact's Russian commander, and loud complaints from Yugoslavia about large and unannounced military manoeuvres in neighbouring countries have fuelled the tension in the area, a traditional flashpoint of European politics.

Soviet press attacks on a senior Austrian general, who raised the delicate issue of securing more equipment for his country's armed forces, have also increased Vienna's apprehension about Soviet attitudes to the small countries of central and south-east Europe.

The key question obviously is still whether the Russians will intervene in Yugoslavia after the death of President Tito. But there are other issues and other concerns.

One concern was exemplified by a high-ranking East European visitor to Vienna recently, who told an Austrian Cabinet Minister: "The Soviets feel strong, perhaps too strong now. After Afghanistan it is not sure whether caution will prevail over the sense of adventure."

Romania's concern about Soviet intentions was underlined by the demands made during last month's "friendship visit" by Mr. Andrei Gromyko, the Soviet Foreign Minister. They were almost an ultimatum.

The conventional wisdom has always been that, short of open invasion, Moscow could not contain Mr. Nicolae Ceausescu's independent course, and that the wily Romanian leader always knew when to stop short of an unforgivable provocation.

That assessment may have to change, in the light of the reports about Mr. Gromyko's visit to Bucharest. He is said to have demanded what amounted to a renunciation by Romania of its independent foreign policy.

The Kremlin is also thought likely to use the forthcoming 25th anniversary of the signing of the Warsaw Pact, on May 15, not only to demonstrate the facts cohesion and "fraternal

solidarity" but also to make another attempt to set up a Soviet-controlled unified command in the style of the North Atlantic Treaty Organisation. This idea, which Romania firmly rejected in the mid-1960s, would automatically pre-empt Romania's control over its own army.

Although Romania is the only Eastern European country in which neither Soviet troops nor Soviet "advisers" are stationed, its 140,000-strong army, whose Soviet equipment is becoming increasingly obsolete, is no match for Russia's Red Army. The 830-mile border with the Soviet Union across the wide open spaces of Moldavia and Bessarabia, the virtually indefensible 150-mile Black Sea coast, and 700 more miles of border with Hungary and

Since Afghanistan the small Balkan states feel increasingly vulnerable. Romania is under intense Soviet pressure to conform, Yugoslavia is facing a difficult time after Tito's death, and even Albania is trying to improve relations with former ideological foes.

Bulgaria offer the Russians an almost ideal opportunity for a swift and successful attack.

The usual argument against such an intervention is that nothing in Mr. Ceausescu's grim domestic policies could alarm the Soviet Union. But an article in the authoritative Moscow weekly Novoye Vremya has widened the concepts of the "Brezhnev doctrine" (on the limited sovereignty of Communist countries) extending by implication the justification for Soviet intervention to include countries beset by popular unrest—even countries outside the East bloc.

As long as Romania is ruled by a fiercely independent-minded party, Yugoslavia can concentrate on its eastern flank—Bulgaria—and, to a lesser extent, on the northern border with Hungary. Belgrade was informed almost immediately about the latest Soviet pressure on Romania. Mr. Ceausescu personally alerted Mr. Dusan Dragosavac, the current Yugo-



slav party presidium secretary.

Great danger also lies in any Soviet attempt to exploit old minority and territorial conflicts to strike at the small Balkan states. Relations could be inflamed over the Hungarian interest in Romanian Transylvania, Bulgarian ambitions in Yugoslav Macedonia, or even Albanian claims to Yugoslavia's Kosovo area, which has an ethnic Albanian majority. Publicly and privately, the Yugoslav leadership regard

or Skopje, in Yugoslav Macedonia.

There are no Soviet troops in Bulgaria, but there are several thousand Russian experts and advisers. Yugoslav defence experts regard the car ferry between Varna, on Bulgaria's Black Sea coast, and Hicobav, in the Soviet Union near Odessa, as strategically important: each ferry is able to transport 150 T-62 tanks.

Yugoslav and Western defence experts also say Russia has stockpiled ammunition and heavy equipment, including tanks and vehicles, in Bulgaria, which they could draw on to launch an attack in any direction.

In contrast to the Yugoslav and Romanian air forces, which rely on Soviet MiG-21s, Bulgaria is already said to have some of the more advanced MiG-23s, according to the latest Military Balance report by the International Institute for Strategic Studies.

It is also significant that the isolated and fiercely nationalistic Albania, which broke both with Moscow and later Peking, has now pledged solidarity and co-operation with both Yugoslavia and Greece. Although ideologically worlds apart, the Albanians have given notice that "they will fight side by side with the Yugoslavs against the common enemy as they have done in the past."

The Belgrade newspaper Borna praised the Albanian statement as an important contribution to strengthening peace and security in the Balkans. Albania, with a population of some 2.8m, has minute armed forces, numbering only 43,000, but its 290-mile Yugoslav border and its Adriatic coast, where Russia had a submarine base at Vlora until 1960, give it a disproportionate strategic significance. This is the background to recent overtures from Moscow aimed at a kind of political normalisation with Tirana.

## BONN WILL MATCH \$300M PLEDGE

# U.S. likely to step up Turkish aid

BY JONATHAN CARR IN BONN

THE UNITED STATES seems virtually certain to increase markedly its contribution to the international aid effort for Turkey which is being organised by the West Germans. Word of the U.S. move, which would raise Washington's share from \$200m to \$300m, is being greeted with great satisfaction in Bonn and means that the West Germans plan to raise their own stake to match.

It is felt that prospects are now increased of a good result at the Turkish aid-pledging conference of the OECD countries in Paris on March 26, when the U.S. and West Germany together are likely to put up about half the total sum.

The OECD's new Turkish aid effort would thus surpass the sum of less than \$1bn pledged in 1979, and Bonn is aiming for aid programmes of a similar size over the next few years as well.

These OECD sums will be in addition to help from other

sources—including the International Monetary Fund and the World Bank—and are aimed at giving the Ankara Government essential support for its own moves to put the Turkish economy in order.

West Germany sees the operation as of even greater political and strategic importance because of the crises in Iran and Afghanistan which have exposed further the south-eastern flank of the Atlantic alliance.

With the strategic issue in mind, Bonn is also to provide military aid to Greece as well as Turkey, helping to preserve a balance in the eastern Mediterranean and urging that the two countries renew their efforts to solve long-standing problems, for example over the Aegean.

Despite its insistence on the operation's importance, Bonn has long made clear that it would not put up more aid than

the U.S. Psychologically, the West Germans do not wish to appear to be leading the West on the issue, even if they are doing the organising, and financially they do not want to set a precedent.

Herr Hans Matthöfer, the Finance Minister, was initially disappointed therefore to find in Washington last week that the U.S. preoccupation with inflation and holding down budgetary expenditure seemed to be jeopardising the size of the Turkish effort.

The U.S. was ready to put up only \$200m from its budget, meaning that the West Germans would have matched only this sum—and that other countries might be less willing to be generous.

This seemed doubly disturbing to Bonn since President Carter had assured Chancellor Helmut Schmidt in January that he felt the Turkish aid effort to be of great importance and

had praised Bonn for its efforts. The upshot is that the U.S. Administration says it will produce another \$100m through the Export-Import Bank. As this credit must be offered at close to market conditions, the U.S. will seek to make the conditions for the other \$200m even easier than had been expected.

Congress must be informed of the operation, but Bonn is sure that the U.S. Administration will stress heavily the importance of the aid effort.

Behind the scenes in Bonn there has been irritation at the way in which pledges for Turkey made in 1979 did not translate themselves speedily into cash. At the end of last year only West Germany (\$215.3m), Switzerland (\$80m) and Norway (\$11m) had met their pledges in full. Some countries had paid nothing, partly because the conditions attached to the credits had made it hard for Turkey to make sensible use of the offers.

## Italian Communists split over Soviet line

BY RUPERT CORNWELL IN ROME

INTERNAL DIVISIONS in the Italian Communist party over its leadership's critical line on the Soviet invasion of Afghanistan have surfaced sharply in a foreign policy vote by Parliament this week.

Political observers estimate that 50 or 60 Communist MPs broke ranks to vote in a secret ballot against a resolution agreed by all the country's so-called "constitutional" parties, ranging from the Christian Democrats through the smaller intermediary parties to the Communists.

The resolution basically underlined the key role of the European Community in rebuilding détente, the need to strengthen the European Parliament and, in particular, stressed that the EEC countries should be "genuine partners of the U.S. as far as efforts to secure a balanced arms reduction were concerned."

The Communist party has long officially espoused both Italy's membership of the Atlantic alliance and of the EEC. But the evident dislike of some Communist MPs for the resolution is a reflection of the unease among Communist militants about the leadership's stance towards Moscow at a

moment of severe East-West tension, and its insistence on keeping equal distance between the two blocs.

This unease is unlikely to have been mitigated by the cryptic statement issued by the Communist party saying that Sig. Enrico Berlinguer, its leader, had held long talks at

this week's European Parliament session in Strasbourg with Herr Willy Brandt, chairman of the ruling West German Social Democratic party.

Such a step might not seem very startling, but an earlier attempt to arrange a similar meeting fell through, largely, it is believed, because of pressure

exerted by the Italian Socialist party jealous of its place as the main spokesman of the Italian Left towards its European counterparts.

At the same time, the Communist party has placed great importance in its efforts to allay fears about its intentions, on the European Parliament. That forum has already underlined the cleavage between the Italian and French Communists, as well as certain foreign policy affinities between the former and the mainstream EEC Social Democratic parties.

Meanwhile, the ritual dance of consultations continues between the other parties on the shape of a new Government to replace Sig. Francesco Cossiga's administration. But there is no sign of agreement.

The Socialists, however, whose attitude will be crucial ultimately, are proving notably cautious about carrying out their earlier decision to draw their vital support in Parliament from Sig. Cossiga.

Every day the stalemate continues increases the chances that he will remain intact until the important regional elections this spring—and thereafter perhaps until the round of major international summits in June is over.

## Steel output at record

MILAN — Italian steel output reached a record 2.26m tonnes in February, compared with 2.17m in January and 2m in February last year, the steel industry association said.

Forecasts that the economy will slow down in the second half suggest some contraction in consumption, but Italian steel production this year should be higher than last, when output was hit by strikes, it said.

Steel production last year totalled 24.28m tonnes, 0.5 per cent less than in 1978. Apparent consumption last year rose to 23m tonnes from 19.3m, while estimated real consumption rose to 22m tonnes from 20.5m.

While 1978 saw a reduction of stocks to meet real consumption, last year saw the trend reversed, the association said.

Steel imports rose to a record level of 7.7m tonnes in steel ingots equivalent, against 5.5m tonnes in 1978, because of the failure of Italian companies, hit by strikes and cuts in output, to meet strong demand.

It added, the state-controlled concern which accounts for nearly half of Italian steel production, was particularly hard hit by strikes and by a switch to imports by its clients last year. It is expected shortly to report another substantial loss for 1979. Reuter

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## AMERICAN NEWS

## White House agrees budget spending cuts

BY DAVID BUCHAN IN WASHINGTON

THE THREE-WEEK review by the U.S. Administration of a new anti-inflation strategy yesterday moved towards a conclusion. Budget spending cuts—the expected centrepiece of the new programme—have been largely agreed with Congress. But White House economic advisers are still wrestling with revenue-raising measures.

Announcement of the programme, which could come today, is intended to show the electorate and the financial community that President Jimmy Carter is in earnest about curbing an inflation rate, which between December and February accelerated to an annual 15.6 per cent at the retail level.

But the distraction of the Iran crisis and the problems of piecing together an economic package which would be taken seriously have bogged down the White House review, and have resulted in the shelving of earlier plans for the President to unveil the programme at a joint session of Congress yesterday.

Strenuous efforts to win advance approval from Congressional leaders for painful budget cuts have now, it seems, borne fruit in agreement on some \$11bn (\$4.9bn) in spending reductions in the 1980-81 budget, beginning next October. That would be only about half the expected deficit. To fill the gap, the Administration is ex-

ploring the idea of a fee on imported oil, in theory to be replaced by a direct petrol tax passed by Congress next year.

Despite the had inflation outlook, the current strength of the U.S. dollar has allowed the Administration a leisurely pace in mapping out a new economic strategy, unhurried by a currency crisis. But Mr. Michael Blumenthal, the former Treasury Secretary sacked during Mr. Carter's Cabinet shake-up last summer, yesterday warned that "if the president's forthcoming moves, the perception is of weakness, the risk of trouble in the foreign exchange markets is greatly enhanced."

Mr. Blumenthal scoffed at Mr. Carter's previous 1980-81

budget proposal, allowing for a \$15.8bn deficit, as "an election year" budget. Now vice-chairman of the Burroughs Corporation, Mr. Blumenthal said the U.S. business community wanted "short-term shock treatment" to deal with inflation, including a balanced federal budget, credit controls, oil or petrol taxes, and immediate decontrol of petrol prices. The last was urged, Mr. Blumenthal said, by himself and Dr. James Schlesinger, the former Energy Secretary, last year. "But Mr. Carter did not then see fit to do it."

Meanwhile, Mr. Carter has let it be known he will make greater use of his veto over Congressional legislation this year, if attempts are made to

"hustle" his new budget proposals. Mr. Jody Powell, the President's Press Secretary, also said this week that the President might resort to impounding or withholding federal money, controversial tactics last used extensively by President Nixon.

Mr. Paul Volcker, chairman of the Federal Reserve Board, has, unusually, taken part this week in the joint Administration-Congressional consultations. He has said he is not averse to reducing private spending and debt by credit controls—these are expected too—but with a preference for using the Fed's existing monetary tools such as raising the discount rate or bank reserve requirements to do so.

## Chilean President to visit China

By Hugh O'Shaughnessy

THE Chilean President, General Augusto Pinochet, is planning a visit to China which may be made in conjunction with his scheduled trip to Japan in October.

Sr. Sergio Huideobro, the Chilean Ambassador in Peking, is quoted by the Inter Press Service as saying that there is a "mutual interest" in the visit. He added that Chile is expecting Huang Hua, the Chinese Foreign Minister, to visit Santiago after the visit of Sr. Hernán Cabillos, the Chilean Foreign Minister, to China last year.

"Both governments have adopted a clear and definitive position in face of the Soviet imperialist threat," he said. Since-Chinese trade is reported to have risen from \$12m (\$5.4m) in 1977 to \$67m (\$30m) in 1979. China has maintained uninterrupted diplomatic relations with Chile since well before the military coup of 1973.

Gen. Pinochet is expected to sign economic, cultural and co-operation agreements with Japan. Trade between the two countries last year is put at \$720m.

## Surinam leader rejects army plan

By Charles Batchelor

PROSPECTS for the rapid formation of a new civilian administration in the former Dutch colony of Surinam have faded.

Dr. Johan Ferrier, the country's President, has refused to agree to the nine-man Military Council retaining supreme power over the civilians, according to reports reaching the Netherlands.

President Ferrier raised his objections to the soldiers' continuing to exercise supreme control when they met him to discuss the new administration.

## Carter's policy disastrous, says Ford

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

FORMER PRESIDENT Gerald Ford has delivered one of the most wide-ranging attacks against President Jimmy Carter's record yet heard in the election year.

His speech, to a Republican Party dinner here on Wednesday night, ironically came the night before he was due to have coffee with Mr. Carter at the White House. Perhaps cognisant of this, Mr. Ford said he had nothing personal against Mr. Carter, whom he described as "a good and decent man."

But this disclaimer faded in comparison with such comments as: "My sole, single purpose, politically or otherwise, is to get President Carter out of the White House. Why have we pulled our punches on Jimmy Carter? Why do we let him make himself a hero of disasters he alone created?"

Challenge

In the same vein, Mr. Ford went on: "I don't think this Administration understands or has ever understood the basic challenge confronting the United States. Our national security and the rest of the world are in grave peril."

Certainly, Mr. Ford is finding it hard to get a party consensus behind his pro-candidacy. He tried in arrange a meeting of Republican governors here this week, but only two accepted his invitation: Governor Richard Smalley of Vermont, who moved might and main to get Mr. Ford into the race last year, was one who declined to attend.

Mr. Ford's hope appears to be that Mr. Reagan will lose next Tuesday's Illinois primary, thus demonstrating his inability to carry critical big industrial states. But the man apparently most likely to beat Mr. Reagan in Illinois, home state Liberal Congressman, John Anderson, would be unlikely to drop his campaign in favour of Mr. Ford.

The congressman, who is emerging as something of a cult figure in this volatile election year, is starting to show unexpected strength in various parts of the country.

In preliminary tabulations from Republican caucuses in the state of Washington on Wednesday, Mr. Anderson was running a decent second to Mr. Reagan—comfortably ahead of both Mr. George Bush and Mr. Ford.

On the Democratic side, it is becoming increasingly clear that Mr. Carter will take the lion's share of 144 convention delegates ultimately to be apportioned following initial caucuses in Delaware, Oklahoma, Washington, Hawaii and Alaska. Senator Edward Kennedy seemed set to win in Alaska, but the President was carrying Delaware by about a 5-2 margin, Oklahoma by more than 7-1, Hawaii by at least 5-1, and Washington by more than 2-1.

## El Salvador junta gives land to the peasants

BY WILLIAM CHISLETT, RECENTLY IN SAN SALVADOR

EVER SINCE the reformist El Salvador junta overthrew the right-wing dictatorship of Gen. Carlos Humberto Romero last October, this tiny Central American republic has been heading for civil war.

The coup barely interrupted the violent struggle between left-wing guerrilla organisations and the entrenched right representing the landowners who controlled most of El Salvador's principal exports—coffee, sugar and cotton. More than 200 have been killed in acts of politically motivated violence so far this year.

To visit El Salvador is like watching a slow-motion surreal film of extreme brutality. Gory pictures of victims of the violence are spread across newspapers every day in the capital, San Salvador.

Avowedly Marxist guerrilla leaders have appeared unmasked on television urging people to "smash" the junta, and their right-wing counterparts have been equally vociferous in telling the armed forces to "kill Communists."

cars are common among businessmen.

The military-civilian junta is accused by the extreme left of failing to carry out promised reforms. The entrenched right, which still has many sympathisers in the armed forces, blames it for undermining its interests. Both sides have been arming themselves to the teeth, and the junta was in danger of going under, opening the way to a vicious spiral of violence.

The Government, aware that its demise might remove the last restraints on all-out civil war, took a remarkable gamble last week, beginning a programme to redistribute most of El Salvador's land. Their action aims at breaking the economic power of the Right and, equally importantly, removing the principal grievance exploited by the guerrillas.

The army, long the military arm of the country's ruling oligarchy, has been swung into line behind the reforms.

In the second stage, all farms between 250 and 1,250 acres will be expropriated.

The reform will give land to 250,000 of the 300,000 landless families, who for years have lived and worked in feudal conditions. They now become the land-owning class, and for the first time have a stake in the economy.

On one of the vast 12,500-acre farms, from which the troops had withdrawn, a puzzled peasant said: "This is our land now." Other workers, barefoot, machetes by their sides and straw hats firmly over their foreheads, were quietly unloading sugar cane from lorries with an indifference which showed they too had failed to register the true impact of the reform.

Similar farm takeovers by troops, backed by Agriculture Ministry technicians, are taking place all around El Salvador (population 4.6m), the most densely populated country in

the western hemisphere, with 565 people a square mile. The demand for land for a population increasing by 3 per cent a year had reached fever pitch.

The U.S. Administration hopes the land reform, coupled with the nationalisation of banks, decreed at the same time as a mild 30-day state of siege, will defuse an explosive situation and avoid a repetition of the events of 1932, when the army massacred 30,000 peasants over the land issue.

The question now is whether the relative calm which has descended is the beginning of a new political process, enabling the junta to establish a dialogue with other political forces and pave the way for elections, or whether it is a lull before a storm.

Archbishop Oscar Romero, whose outspoken Sunday morning sermons attract thousands, told me: "The junta still has no support from the people, and so the popular forces (various alliances of peasants, workers, students) do not want to start a dialogue. The idea of the reforms is good, but



how can there be reform when institutionalised violence continues?"

The junta's failure to clean up the para-military forces led to the withdrawal from the junta of all but the Christian Democrats.

"The junta is very afraid to make an example because it fears that the armed forces will be demoralised and a power vacuum created," says Sr. Julio Rey Prendes, the Christian Democrat mayor of San Salvador.

The junta will need great political agility in the coming months to persuade the two extremes to lay down their arms.

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## U.S. HAULAGE INDUSTRY

## Congress moves against labyrinth of controls

BY IAN HARGREAVES IN NEW YORK

AT THE end of a week of southern primary elections, Senator Edward Kennedy does not have much to look back on with satisfaction. The exception is what happened in the Senate Commerce Committee on Tuesday.

The committee gave a major boost to one of the Senator's pet concerns, one in which he has visibly moved the Administration towards his own way of thinking. By a large majority it passed a tough Bill to de-regulate the \$30m-a-year road haulage industry.

De-regulation, if it happens, will mean tearing down the 46-year-old labyrinth of controls, administered by the Interstate Commerce Commission, which determine everything from the cargo a carrier may load to the routes along which he may carry it and rates he may charge for doing so.

In European terms, the change involves moving from German towards British principles of haulage regulation.

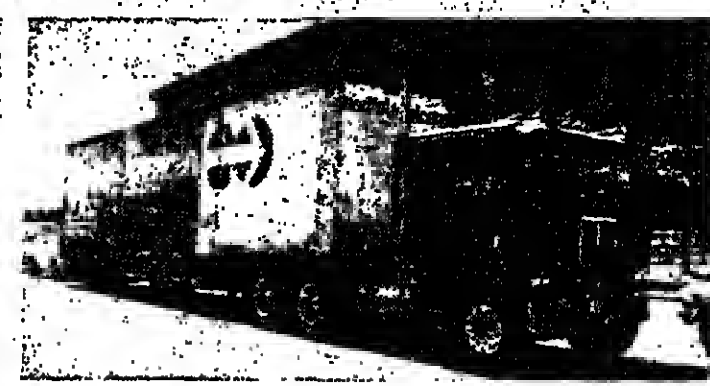
The logic behind the system, whatever the incidental absurdities, is that across the huge landmass of the U.S. it is considered necessary to offer all communities a "basic freight transport system" which will be stable and available at a price comparable to that in a community 2,000 miles away.

This principle produced the regulatory framework for not only the road hauliers, but also the railways and airlines—that is, until 1978, when President Jimmy Carter signed into law the Airline Regulation Bill which, over three years, will give the air carriers freedom to set rates at will and to enter new markets and generally to behave like any other industry.

The urge to de-regulate is based on the feeling that supervised rate-setting and entry into and exit from an industry protect the inefficient from the normal penalties of competitiveness and tend to keep prices artificially high. In the present inflationary climate, the idea of de-regulating thus has great appeal.

Although Mr. Kennedy is credited with being among the earliest influential converts to the cause, he now has the President firmly in his camp, and the Bill passed by the Senate committee this week had the support of both contenders for the Democratic Party's presidential nomination, although, in an ideal world, both would like to see even more radical measures.

Senator Howard Cannon, the Commerce Committee chairman, has pledged to have legislation through Congress by June 1, a target which most observers feel to be optimistic, given the influence of the haulage industry and its union, the International Brotherhood of Teamsters. Both implacably oppose anything more than minor changes to the system on the grounds that it will put many operators out of business, reduce services, cut jobs and put up prices. Some feel the



Transcontinental truck in San Francisco.

Teamsters' attitude also hinges on fears that de-regulation will make it harder to bring big wage claims if carriers are less assured of being able to pass on costs.

Mr. Cannon's committee therefore surprised many people with the speed and decisiveness of its actions, and the full Senate now seems likely to follow a similar course. Progress in the House of Representatives, however, has been slower, and the House is considering much milder proposals.

If the Cannon Bill, as amended in committee, became law, it would abolish the immunity most hauliers have from anti-trust prosecution when they get together in their regional "rate bureaus" to set rates, which traditionally have been rubber-stamped by the Interstate Commerce Commission.

It would also help new hauliers to go into the business and give wide pricing freedom (with no controls at all on certain food products). The changes would occur by 1983.

Mr. Kennedy would like the anti-trust immunity to be abolished, rather than removed only from services operated by a single carrier. Other senators, however, even those sympathetic to de-regulation, feel the committee has gone too far on pricing freedom.

Wall Street's share analysts appear unworried. Indeed, there is a feeling that resolving the de-regulation question would be good for stock prices, depressed by prolonged uncertainty about legislation.

## Frustrated

It is also felt the industry had more to fear from a presidency frustrated in getting legislation through Congress but with the power to nominate members to the Interstate Commerce Commission, a power Mr. Carter has used with great effect to install liberal chairman at several agencies. At the committee, the Commission would counter that its figures show the last 100 companies in the industry last year still earning 20 per cent return on equity (around 5 per cent better than the average for other U.S. industries). The hauliers challenge these figures.

The industry's problems with the commission eventually led to a showdown between Mr. Kennedy and Mr. Cannon.

Gaskins and Senator Cannon, who angrily told the commission its job was not to change policy by stealth but to interpret the will of Congress. It is that will which Mr. Cannon wishes to redraft in his Bill.

There is also a feeling on Wall Street that the big companies which are important to investors could actually benefit from the greater freedom to enter new markets, take over smaller companies and formulate more complex rating policies.

## Consumers

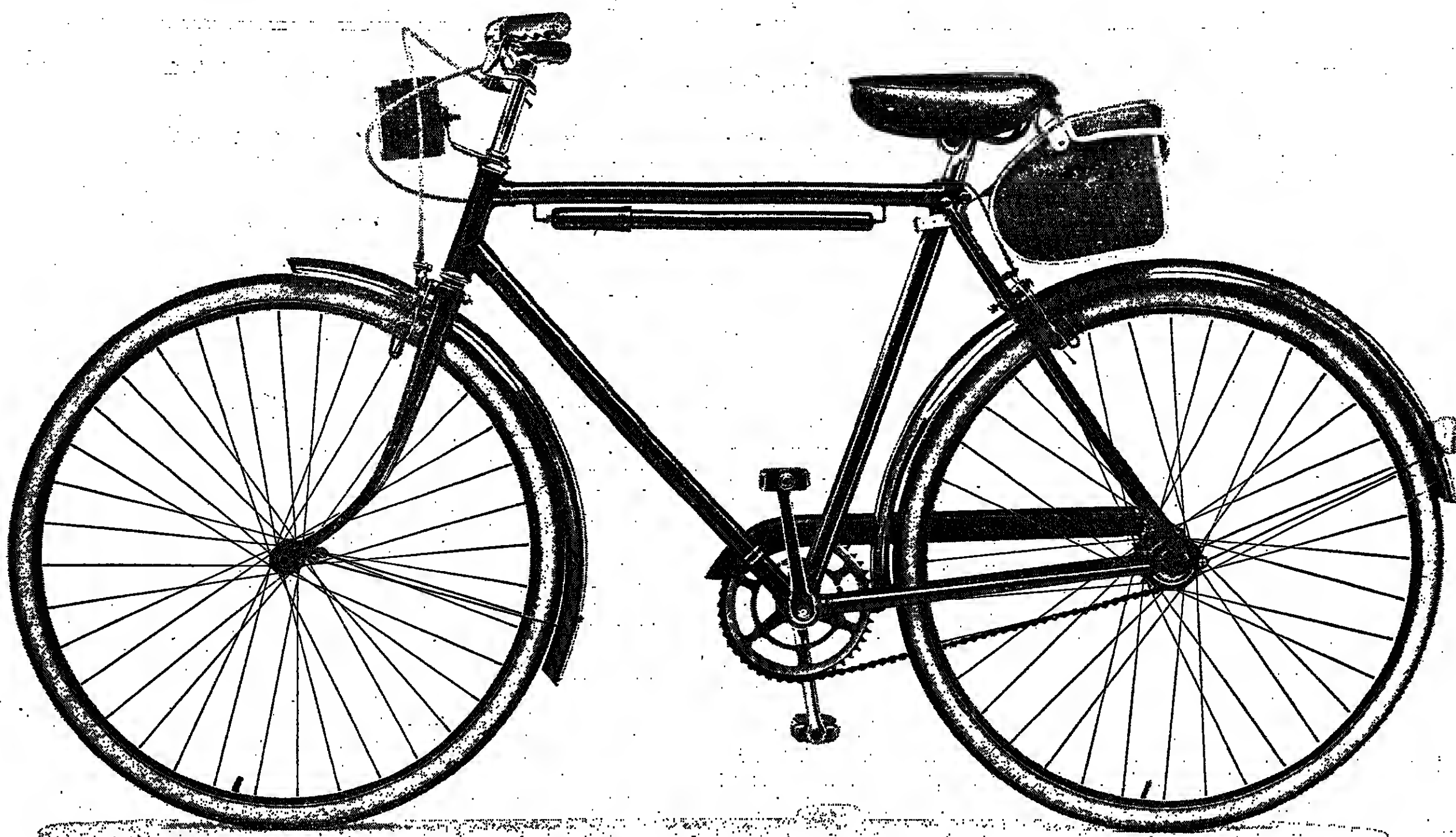
How the change will affect most of the industry and consumers is a matter of opinion. The de-regulation camp points to evidence that unregulated hauliers in New Jersey offer comparable services at prices 10 to 15 per cent below regulated interstate carriers, with no apparent loss of efficiency or stability. They also point to airline de-regulation, which has been followed by an unprecedented burst of competitive pricing and jostling for new routes, and enabled some medium-sized carriers to grow rapidly.

But the comparison is risky. The airline industry is well-documented and well-understood, whereas it is not even certain how many hauliers contribute to the road haulage industry.

It is known, however, that even in the industry's regulated segment, almost 13,000 of the 17,000 operators have annual sales of over \$500,000 a year. The answers are important because road transport costs will remain critical in the overall cost-efficiency of U.S. business. Road carriers are estimated to account for about a quarter of the total freight moved by public carriers (a lower proportion than Europe because of the greater usefulness of rail and water transport over long U.S. hauls). The minor carriers also burn up 7 per cent of the nation's petroleum.

If de-regulation happens, it is unlikely to lead to the spectacular rate wars of the airline industry, whose effects are grossly and extensively advertised in the media. It will be a question often of thousands of dog-fights in every corner of the land. The impact will take years to register, and even more years to assess accurately.





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## OVERSEAS NEWS

## Riyadh plans bigger role for private sector

BY ANTHONY McDERMOTT AND JAMES BUXTON IN RIYADH

SAUDI ARABIA'S third five-year development plan, to be unveiled in mid-May, will try to lay the basis of a more productive economy less dependent on Government subsidies. It is hoped to give the private sector a bigger role, Sheikh Fahd bin Abdulaziz Al Saud, Minister of Planning, explained yesterday.

Whereas some 80 per cent of current planned spending has been devoted to infrastructure, the three main aims of the new plan are:

- To develop productive resources both in industry, where heavy industrial projects are getting under way, and in agriculture, to improve the quality of life especially in the smaller towns and villages.
- To develop the kingdom's manpower resources by concentrating on education and vocational training.
- Sheikh Nazer declined to disclose the size of the new plan.

The Finance Minister, Sheikh Mohammed Adnan al-Khaleel, recently said that planned spending would be in excess of 900 billion Saudi riyals (\$120bn) and it is understood that planning officials are now working on a figure of over riyals 1,000bn (\$135bn).

This would mean the kingdom would spend an average of about riyals 200bn a year, the same amount as it expects to spend this financial year.

The Planning Minister said that the exact expenditure depended on how much local and imported manpower the

## Simon Henderson in Tehran analyses why the U.S. embassy hostages are still captive Khomeini emphasises he holds the power

TODAY'S ELECTIONS in Iran will theoretically elect the Parliament which, in Ayatollah Khomeini's words, can then "decide upon the fate" of the 50 American hostages who have been held in the Tehran embassy since November 4 last year.

But, as the confusing events surrounding the ill-fated United Nations Special Commission have shown, such a direct path to the hostages' release is unlikely and probably wishful thinking.

Iran's nascent political foundations—a constitution, a president, a guardian council of the constitution, and now a parliament—are still competing with equally influential power centres—the militant students, the revolutionary courts, and the radical political groups.

Perhaps most important of all, the wish or whim of Ayatollah Khomeini is quite capable both of urging support for the constitution and of ordering the release of the hostages.

An analysis of what went wrong with the commission, and U.S. and European hopes for the release of the hostages, is associated with it, reveals two main factors.

First, despite Ayatollah Khomeini's recent boast that he still takes the ultimate decisions in Iran, and in his mind as best as can be judged, he has achieved through less emphasis on construction, more emphasis on management and maintenance, increased mechanisation and the employment of thousands of new Saudi graduates.

Second, the hostage crisis is being used by various political individuals and groups—even within the Revolutionary Council—by their own ends. Their success is due to their ability still to win

Khomeini's ear. The result is that no-one in Tehran is now putting a date to the end of the crisis. As one diplomat said this week: "I see no hope of the hostages' release until these internal tensions are resolved"—and for the present there seems little chance of that either.

The reason no great faith is put in the parliament is because of general confusion surrounding the elections. Only in the past week has it finally become clear that the election will be in two stages—with the top two candidates in each constituency taking part in a run-off in another two or three weeks.

The elections are also based on a poorly developed party system. Even successful candidates are thus likely to be difficult to organise into a disciplined majority in the final assembly.

President Bani-Sadr's own hopes rest on a loose grouping of organisations which supported his election—the Congress of the Islamic Revolution. His major challenge is from the Islamic Republican Party, which had a poor showing in the presidential election.

Furthermore, a low turnout is feared—Ayatollah Khomeini has had to issue a statement urging people to vote as their "Islamic duty". Another statement from the Ayatollah, condemning parties which did not vote for the constitution, is also likely to encourage dispute and low credibility for the whole exercise.

Instead, the power game returns to the already-known ingredients—the problem about releasing the hostages being that President Bani-Sadr is perceived as being in an increasingly weak position.

His 75 per cent of the popular vote in the presidential elections earlier this year has already lost its status. If his



President Bani-Sadr: consistent policy line

grouping in the parliamentary elections fails to win a similar percentage of the vote, his prestige will count for even less.

His access to the Ayatollah remains, but he appears to be only one among several with this vital link. Diplomats consider it quite likely that while waiting a hostage deal, to remove the competing power centres to Iran—particularly the students—has never outlined this plan clearly to the 79-year-old Iranian leader.

Control of access to Ayatollah Khomeini is through his son, Hajatollah Ahmad Khomeini. But the person who could really influence the Ayatollah, his son-in-law, Esfahani, is himself convalescing from a heart attack.

The running in Iran is made by those who can claim they are Islamic revolutionary—and as the students proclaim themselves "in the line of the Imam (Ayatollah Khomeini)". These credentials also afford a degree of access to the Iranian leader.

Thus Ayatollah Dr. Mohammed Beheshti, the secretary of the Revolutionary Council, was able to say again this Wednesday that Iran's demands had never changed. "The Shah and his wealth have to be returned, and conditions must be created to put on trial the cruel policy of the Islamic States—after that the hostages can be released," Dr. Beheshti, even as the leader of the Islamic Republican Party, President Bani-Sadr's main electoral opponent, will probably get away with the remark completely.

There is no indication that President Bani-Sadr, despite being the leader of the Revolutionary Council, can impose his discipline on it. The council is thought to divide roughly along the lines of its six clerical members and nine laymen but, according to Dr. Beheshti, "it is very difficult to speak of a general view" on the Shah and the hostages.

The President's only clearly identified ally is Mr. Sadeq Qotbadeh, the Foreign Minister, who tried his hardest to make the commission a success. Mr. Qotbadeh, a former political opponent of President Bani-Sadr and, at least previously, on very bad terms with him, seems to have adopted this position because without the President he would have no political constituency at all.

How Ayatollah Khomeini himself perceives this from his coalescence in a house in the hills of Northern Tehran is entirely guesswork. There are two views among foreigners here: either he has very good intelligence and just likes playing one rival power group off against another, or he has limited knowledge, and no one dares tell him anything which would displease him—be as for many years bated both the Shah and

the U.S. This latter view is considered slightly more likely. Diplomats think President Bani-Sadr will survive, partly because nobody else at the moment could take on his role. He is also considered more "honourable" than most, as he is prepared to repeat the positions he held last week, but the people with him have not been prepared to stand up to be counted.

An over-estimation of the firmness of the structures in Iran probably led to the ill-fated UN commission. Too much had to be worked out when the commission arrived—and it proved impossible.

Put simply, it failed because Ayatollah Khomeini himself did not approve of the way it was structured in New York. In Iran, it was seen purely as a body to examine the Shah's crimes. The second part of the mandate—to resolve the U.S.-Iran crisis, in which a visit to the hostages was included—was played down to such an extent that it was ignored.

What President Bani-Sadr wants to do now is clear. His perceptions of the crisis seem to remain the same. He warned in a newspaper article on Wednesday of the danger of an "unco-ordinated and incoherent parliament in a country with too many centres of power," but also condemned the U.S. He did say, however, that the hostages were the weakness of the struggle and not its strength.

The way he is going to act remains unstated. The means available to him are few. If it depends upon the parliament, two stages must be passed, and the second round of voting is not expected until early April. Even then, as Dr. Beheshti stated two weeks ago, it might be May before it can consider the hostages.



Sir Julius Chan: hard-money policy

## Stability and moderation for Papua New Guinea

By Philip Bowring, recently in Port Moresby

WITH Sir Julius Chan's accession to power earlier this week Papua New Guinea can be expected to continue to enjoy the stable parliamentary government and sound economic prospects it has experienced since independence in 1975. Indeed, Sir Julius was one of the architects of that stability.

Stability is of major interest to Papua New Guinea's two big neighbours, Australia, the former colonial power, and Indonesia. Australia has a strategic and financial commitment, and Indonesia is concerned for the stability of New Guinea Island, divided between Papua New Guinea and the Indonesian province of Irian Jaya, where there are secessionist rumblings.

Although Papua New Guinea has only 4m people, it is regarded as the leader of the South Pacific's Melanesian nations, which occupy strategic positions along the south-west Pacific rim. The nation is also a major producer of copper and gold—mined by the Conzinc Rio Tinto subsidiary Bougainville Copper. Just before Mr. Somare's Government was forced to resign, it reached agreement in principle with a consortium led by Broken Hill Proprietary to develop gold and copper reserves at Gode, requiring investment of up to A\$700m (\$345m). The agreement has been confirmed by the new Government.

As the nation's first Finance Minister, Sir Julius Chan was regarded as being slightly more open than Mr. Somare towards foreign investment, particularly in natural resource exploitation. But Sir Julius—who was knighted only very recently, may need to be cautious not to show too much partiality for foreign capitalists and draw hostility towards himself on racial grounds. He is part Chinese.

Chinese traders play the same role in Papua New Guinea as Asians did in East Africa, but it is a measure of the nation's essential stability and moderation that it has been able to elevate someone partly Chinese—with some close connections in Hong Kong—to the Prime Ministership. Sir Julius already has a claim to distinction. As Finance Minister he fashioned a "hard currency" policy which has given his country one of the world's strongest currencies.

## Austrian 'recognition' of Yassir Arafat's PLO

BY OUR FOREIGN STAFF

AUSTRIA yesterday became the first West European country to give the Palestine Liberation Organisation what appears to be diplomatic recognition.

Dr. Bruno Kreisky's Government announced acceptance of Dr. Chassi Hussalo as accredited representative of the PLO to its relations with Vienna. The Foreign Ministry declined to characterise the change in the status of Dr. Hussalo as actual recognition.

The announcement, however, was promptly hailed by Dr. Hussalo as a new breakthrough for the movement and "official recognition by Austria for self-determination by the Palestinian people and for the establishment of a Palestinian state".

Dr. Kreisky angered the Israeli Government last summer by receiving Mr. Yassir Arafat, chairman of the PLO, with the kind of honour normally accorded to a Head of State. Austria's latest shift

prompted a flurry of diplomatic activity. Mr. Yissakar Ben-Yaacov, Israeli Ambassador in Vienna, sought immediate clarification of the announcement. Heads of mission of member countries of the European Community were expected to meet to discuss the implications.

President Valéry Giscard d'Estaing of France told a march on other members of the European Community last week when he agreed to the inclusion of the principle in a joint communique issued with Kuwait.

Subsequently Mr. Anthony Hurd, British Minister of State at the Foreign Office, was reported by the left-wing Beirut newspaper As-Safir to have been snubbed by the ruler of Kuwait, Sheikh Jaber al-Ahmed al-Sabah, who said he had cancelled a meeting because the PLO as "the sole legitimate representative of the Palestinian people".

## Syria blames Christians and Israel

BY OUR FOREIGN STAFF

ATTACKS BY the Muslim Brotherhood on the ruling Syrian Ba'ath Party are fermented and organised by Right-wing Lebanese Phalangists and the Israelis, the party's daily newspaper, Al-Ba'ath, alleged in Damascus yesterday.

Syrian troops were rushed to Hama in central Syria and Aleppo in the north last week to quell riots led by members

of the dissident brotherhood. A curfew was imposed in both cities and President Hafez Assad accused the U.S. Central Intelligence Agency of backing opponents of his regime.

According to Al-Ba'ath co-operation between the brotherhood and the Phalangists includes training, smuggling of weapons and provision of information.

## West Bank patrols increased

By David Lennon in Tel Aviv

THE Israeli army is to intensify its patrols and set up observation posts in trouble spots on the West Bank, in an attempt to curb the recent increase in disturbances there.

Until now, Israel has prided itself on the army's low profile in the West Bank. The absence of soldiers in the towns was frequently pointed out as illustrating the benign nature of the occupation.

This reversal of the policy on the physical presence of troops in the towns and along main roads came in the wake of a proposal by the Palestinian autonomy talks that the army should be withdrawn into camps at specific locations.

The new policy has been introduced because recently, a sharp rise has occurred in the number of attacks by stone-throwing school children on Israeli vehicles passing through the West Bank.

It is also aimed at curbing night attacks by Jewish settlers on the parked cars of Palestinians, apparently in retaliation for the daylight killing of Israeli cars.

The observation posts will be in the old towns of Hebron, where a Jewish settler was killed recently, and at Halhul and the Jalazoun refugee camp beside Ramallah on the main north-south road.

## Warning by S. Africa business

BY QUENTIN PEEL IN JOHANNESBURG

FOR THE first time organised business in South Africa yesterday criticised the Government's proposed reforms to improve black labour mobility, and charged that they could have the opposite effect.

In a memorandum submitted to the Government, analysing the Riekert Commission's recommendations, the Association of Chambers of Commerce of South Africa (Assochem) warned that the reforms would drive a wedge between urban and rural black workers. They were likely to result in greatly increased unemployment in rural areas.

The Riekert strategy—generally welcomed by the business community when it was published last year—seeks to improve the job mobility of urban blacks. But it also seeks to make the whole system of influx control more efficient, to prevent the continuing drift of black workers from the urban homelands.

Assochem agrees that "uncontrolled migration of blacks to urban areas" would give rise to serious social problems. But it fears "the measures proposed by the commission (and now implemented) will not solve these problems, and are likely to give rise to further distortions to the labour market and to other dangerous economic and socio-political problems."

The commission called for influx control to be enforced through the availability of jobs and housing, and by increasing the penalties on employers of "illegal" black workers with-

out a pass but in urban areas. But this strategy could result in more, not less, unlawful employment, Assochem warns.

The Riekert proposals, far from creating a free labour market, had imposed new restrictions, it adds. "No undue restrictions should be placed on the right of employers to employ who they like, where they like, and where they will, for whom they like and when they like."

Assochem's conclusions on a strategy central to the entire new direction of Government policy will be a serious blow to the hopes of Mr. F. W. Botha, the Prime Minister, of adopting the business community to support his plans.

## Gandhi confirms Jaguar deal

BY K. K. SHARMA IN NEW DELHI

INDIA'S PRIME MINISTER, Mrs. Indira Gandhi, yesterday scotched rumours that the Government was considering scrapping the Elva deal with British Aerospace for the Jaguar aircraft. She rejected demands made in Parliament for an inquiry into the deal.

There have been reports in the Indian Press that the Government was considering cancelling the contract and paying the penalties this would involve.

Mrs. Gandhi's strong defence of the Jaguar shows that the reports are baseless and the deal, which involves direct purchase of about 40 aircraft from British Aerospace and manufacture in India of another 70, will go through as arranged by the previous Government.

There have been unconfirmed reports of pay-offs in connection with the deal. But it is now obvious that the Government has examined the charges and found them to be unsubstantiated.

Mrs. Gandhi also announced to Parliament yesterday that while India continued to follow the policy of using nuclear energy for peaceful purposes, test explosions would be carried out if the national interest required them.

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## Koreans jail ex-army chief

By Ron Richardson in Seoul

A COURT martial yesterday sentenced Gen. Chung Seung Hwa, the former South Korean army chief of staff, to 10 years' imprisonment after finding him guilty of complicity in the assassination of President Park Chung Hee last October.

The court found that the General had co-operated with the assassin, Kim Jae Kyu,

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## ENERGY REVIEW

## Sudan seeks an oil cure for poverty and economic crisis

SUDAN is going through a severe bout of oil discovery fever. Most of its hopes of escaping from poverty and economic crisis are now pinned on drilling by Chevron in the remote south-west of the country. President Nimeiri recently said: "over-optimism—that oil production would begin this year."

Chevron, which has been operating in Sudan since 1975, has now made two discoveries of extractable oil—a find with a flow of 2,900 barrels a day (b/d.) earlier this month which followed a 500 b/d. discovery announced last July. The oil company believes it has a good chance of making further discoveries, but finds in such difficult terrain have to be fairly large to be commercial. At the moment the potential is still unknown and it would take several years for a commercial discovery to be brought into production.

The high hopes that Sudan has invested in the exploration programme are understandable. A big programme which began in the mid-1970s to develop Sudan's vast agricultural potential has so far failed significantly to increase exports. Instead it has caused appalling economic strains including very high rates of inflation, the gradual breakdown of basic services and a shortage of foreign exchange which has made it impossible for the Government to import enough crude oil and products for the country's needs. Government officials see a substantial oil discovery as a passport to borrowing abroad commercially once more—

current debts to foreign banks are having to be renegotiated. Ordinary people simply see oil as a panacea which they believe will, at a stroke, make them rich, and free Sudan from economic and political dependence on the rich Arabs of the Arabian peninsula. President Nimeiri himself has found it increasingly hard to keep his excitement within the bounds of realism.

Chevron is operating under conditions which reflect the problems of a country desperate to find oil. The U.S. company, a subsidiary of Standard Oil of California, began by outlining one of the world's largest unexplored sedimentary basins in a vast area stretching from the Chad border to the White Nile. (Its 130,000 square mile concession area also includes a block on the Blue Nile south-east of Khartoum and another to the east of the White Nile.)

Without rivals Chevron has been able to carry out what it regards as a textbook exploration programme, proceeding without cutting corners from aeromagnetic survey to gravity survey to seismic survey to drilling, which began in 1977. The area in which Chevron has so far drilled a dozen wells ranges from relatively thickly wooded bush country to open savannah grassland further south. The terrain, though flat and potentially fertile, is populated almost solely by a few semi-nomadic herdsmen. But although it dries out in the dry season, much of it becomes almost impassable

at least six months of the year—from May onwards. The seasonal rains flood all but the patches of relatively high ground and rig sites often have to be surrounded with dams to keep the water out, while during one wet season a rig site became a haven of snakes clinging to dry ground. Chevron has built about 280 miles (450 km) of graded road since it began operating, apart from the lines for seismic exploration, which criss-cross vast stretches of the concession area.

But in the southern part of the drilling area roads can be eroded in the rainy season and the two drilling rigs have to be treated almost as if they were offshore. Chevron is now involved in a major operation to bring in as much equipment as possible to enable the drilling strings at Unit 1 location (where the 2,900 b/d discovery has been made) to delineate the field during the forthcoming rains virtually independent of heavy supplies from outside.

None of these problems is unique in oil company operations. But in Sudan the exploration work is taking place about 800 miles (1,300 km) from the nearest port, Port Sudan on the Red Sea. The most durable link is a single track, narrow gauge railway. A modern blacktop road only exists for part of the route as far as the Blue Nile.

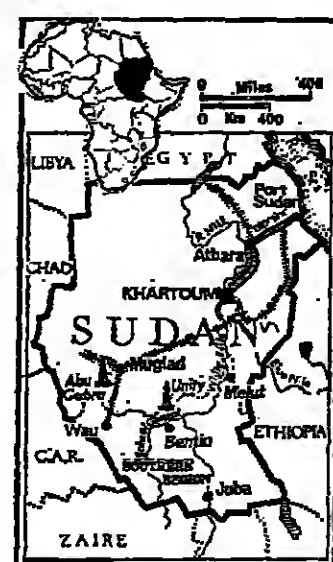
It is along this line that most of Chevron's equipment has come, with trains taking anything from four days to four months (although the average is two to three weeks) to reach the company's main supply base at Minfah, about 1,125 miles

(1,800 km) by rail from Port Sudan. Muglad is a large village of thatched huts with brick buildings which happens to have a siding.

Sudan Railways may at last be emerging from a period of decline, but it still suffers from lack of spare parts, a shortage of mechanics and a lack of an over-managed and uncoordinated management system. There are constant shortages of both for serviceable wagons and locomotives—all but two of the locomotives in the western region which serves Muglad are steam powered, some of them dating from the beginning of the century.

Chevron also uses river shipping on the White Nile to take equipment to Melut, where it now has a seismic operation, but barges of the state-owned River Transport Corporation can no longer get up the Blue Nile tributary of the White Nile to Bentu—a former supply base which is much closer to Unity than Muglad—because the river is blocked in the dry season by the growth of papyrus and water hyacinth. Lighter or more urgently needed equipment is flown in by air, and Chevron has built dozens of airstrips.

So far the operation, running at about \$4m a month, has cost about \$120m, making it Standard Oil of California's biggest current exploration programme. The company must finance it itself but has an agreed payback schedule on its investment if oil is found and would thereafter share the profits with the Government, with the Government taking 70



to 75 per cent according to output. Chevron discovered oil shows at Unity One in 1978 but when the well was pumped it only produced water. Last summer an oil flow of 500 b/d was found at Abu Gabra in South Darfur province but two further wells drilled there to delineate the reservoir have been dry.

The recent discovery of a 2,900 b/d flow at Unity Two is the most encouraging so far and the company believes that if the rest of this year's exploration programme goes smoothly it will know by then how large the oil bearing structure there is and whether oil production in Sudan is commercial. Unity Two produced good quality 33 degrees API crude but in other wells—in several of which traces of

crude have been found—the rock was impermeable and the oil would not flow.

For production to be commercial in meeting local needs it has to be sufficient to justify the building of an inland oil refinery since the country's existing oil refinery, at Port Sudan, is at the opposite end of the country. Much depends on how the refinery would be financed, but Chevron estimates that a reservoir of around 50m barrels, producing a sustained flow of between 5,000 and 10,000 b/d, would be the minimum to make production commercial. To export oil would mean building a 940-mile (1,500 km) pipeline to the Red Sea, a flow of at least 350,000 b/d would be necessary. In either case it is likely to be about five years before Sudan enjoys much domestic oil production.

A further complication in siting a new refinery is that Chevron's drilling area straddles the dividing line between the Arab and Muslim Sudan and the non-Muslim South, which fought a 17-year civil war against the North which ended only in 1972. Unity Two is just inside Upper Nile province of the Southern region, and the Southerners will certainly press for any refinery to be sited inside the South, even though it would be far from the country's economic centre of gravity in the North.

It is hard to calculate Sudan's potential demand for oil when supply falls so far short of what could be absorbed. The refinery at Port Sudan, operated

by Shell which with BP has a 50 per cent stake, has a capacity of 1.5m tons a year or 25,000 b/d. This is not quite sufficient for Sudan's petroleum product needs and in 1978 a further 265,000 tons of products (about 37,000 b/d) were imported. In practice, however, the refinery operated last year at only about three-quarters capacity, mainly because of interruptions of the supply of crude.

First Iraq cut off supplies in protest against President Nimeiri's tacit support for Egypt's peace treaty with Israel. Then Saudi Arabia stepped in, charging Sudan the full price for the 1.5m tons a year it offered but providing some balance of payments support in the form of cheap loans. However, the loans flowed erratically at first and initially have not covered the total oil bill, estimated for this year at more than \$300m, nor the remaining payments gap of \$400m. Sudan, therefore, cannot always scrape together the foreign currency needed to buy its fortnightly allocations of 50,000 tons of Saudi crude and if it misses a shipment it has to wait another fortnight.

The refinery's output is also constrained by the problems of getting products away from Port Sudan, where there is inadequate storage capacity. A product pipeline to the distribution depots at Khartoum with a theoretical capacity of 600,000 tons a year (which would meet rather less than half Sudan's minimum needs) has never run at more than 60 per cent of capacity since it started operating in 1977, mainly because

many of the pipes leaked and the pumping stations failed. So most fuel still has to go, erratically, by rail.

With its heavy consumption of fertilisers—as well as fuel in intensive agriculture—Sudan's economy is alarmingly affected by the fast rising price of crude oil—likely to increase far more rapidly than the country's economic growth rate. Only a portion of its (inadequate) electricity supply is provided by hydro-electric power from the Blue Nile, though with the White Nile this is thought to have the potential to supply Sudan with more than 10 times as much energy than currently.

No comprehensive energy plan is being drawn up until the extent of oil discoveries is known (Chevron's success so far has led to two new concessionaires taking acreages in the Red Sea area, both onshore and offshore, where Chevron relinquished a concession after making an uncommercial gas find).

Recent official statements in Sudan have done nothing to explain the long time lag between making a commercial discovery and enjoying its benefits, while thoughtful Sudanese wonder if the announcement of a big discovery will make people give up trying to make a success of existing productive enterprises—they recall that in Nigeria agricultural production dwindled after the country became rich on oil. The more pessimistic point out that Chevron's priority on the transport system and in fuel allocation is already hindering the rest of the economy.



## WORLD TRADE NEWS

## Italy-Soviets seek ways to boost trade collaboration

BY PAUL BETTS IN ROME

INCREASED ECONOMIC collaboration between Italy and the Soviet Union was further examined in Rome yesterday during informal consultations between Mr. Vladimir Sushkov, the Soviet Deputy Foreign Trade Minister, and representatives of the Italian state sector companies and Government Ministers.

Mr. Sushkov, who has already held informal talks with Sig. Gaetano Stamatidis, the Italian Foreign Trade Minister, is also expected to meet representatives of the Italian private sector, including Sig. Nicola Tufarelli, a senior Fiat management executive currently chairman of the Italo-Soviet Chamber of Commerce.

The Soviet Minister on Wednesday night signed a major \$1.5bn 10-year collaboration agreement between Moscow and Montedison, Italy's largest chemicals conglomerate which is, among other things, to build seven new chemical plants in the Soviet Union worth a total of \$800m.

The Soviet Union is also understood to have started preliminary negotiations with Fiat over the construction of a new car assembly plant in the Soviet Union to produce a new model to replace eventually the Moscovitch. The Soviet

Union is also said to be interested in Fiat machine tools and Fiat construction and agricultural machinery equipment.

But Mr. Sushkov's Italian visit has been played down in Italy, officially at least, since the Italian Government has had to adopt an official level a cooler approach to its formal relations with the Soviet Union following the Afghan invasion.

Nonetheless, the talks between Mr. Sushkov and Italian cabinet ministers clearly suggest that Italy intends at this stage to enhance its trade with the Soviet Union.

Although the Italian Government indicated earlier this year it had suspended negotiations with the Soviet Union for a new \$1bn three-year credit line to Moscow, there are now signs it is considering reopening these negotiations as soon as possible.

This has seemingly been confirmed by the current visit of the Soviet Deputy Foreign Trade Minister and his informal consultations with Italian cabinet ministers.

The new export credit line would replace an earlier \$600m Italian line, which has now been largely used to back up a series of projects currently being negotiated by the two countries.

## Tough talks on Iran gas exports

By Simon Henderson in Tehran

NEGOTIATIONS THIS week between Iran and the Soviet Union on the price and the quantity of Iranian gas exported to the southern Soviet republics appear to be as difficult as predicted.

Iran is asking for a fivefold price increase, from 76 cents a 1,000 cu ft to \$3.80 per 1,000 cu ft, and has already cut volumes to 15 per cent of contracted levels.

Two days ago Mr. Ali Akbar Moinefar, the Oil Minister, said Iran was prepared to burn off the gas rather than sell it at too cheap a price, and the tenure of this tough negotiating position has been reproduced in the local Press.

In an unsecured report, one Persian paper yesterday wrote that the talks on Wednesday had broken off abruptly so that the Russian delegation could consult with Moscow before yesterday's session.

The paper also reported that Iran was now asking for \$4 per 1,000 cu ft and the Soviet delegation has proposed a price of a little over \$2 per 1,000 cu ft.

As it is, supplies to the Soviet Union—along the Igat-I pipeline—ceased about two weeks ago because of an explosion on the pipeline near Tehran.

## China oil income may reach \$16bn

BY RICHARD HOUSEGO AND COLINA MacDOUGALL

CHINA'S foreign exchange earnings from oil could reach \$16bn (£7.16bn) at current prices by 1990, according to the authoritative U.S. publication China Business Review.

This would be the equivalent of 23 per cent of China's projected imports that year compared with the 13 per cent of imports currently financed by oil revenues.

A detailed study of China's offshore oil prospects in the latest issue of the review by Mr. Kevin Fountain forecasts that China's oil exports on a conservative reckoning could reach 1m barrels a day by 1990 from a total production of 4m b/d.

It predicts that production in the Bobai Gulf could begin in 1984 and in the South China and Yellow Seas by 1985-86. Offshore reserves are estimated at between 4-7bn tons.

A large number of Western and Japanese oil companies—including British Petroleum, Exxon, Chevron, and Elf Aquitaine—are undertaking seismic surveys in the South China and Yellow Seas. China has also signed an exploration and production sharing agreement with a Japanese consortium for areas in the Gulf of Bohai.

The review says that seismic surveys should be completed by this autumn and that—depending on the speed of decision making in Peking—bidding for exploration rights could begin late this year at the earliest, or by mid 1981.

Mr. Fountain says, however, that two ministries seem to be jostling for leadership in exploration drilling. These are the Ministry of Petroleum, acting through its subsidiary the China Oil and Natural Gas Exploration and Development Corporation, and the newly created Ministry of Geology.

There is no indication yet of the terms China will offer foreign oil companies. The only precedent is the agreement with Japan for development in the south-west Bohai Gulf, but it will probably be applied only to shallow waters with low production costs.

Under this the Japanese consortium, led by the Japan National Oil Company, assumes exploration costs of an estimated \$120m. Losses will be shared with China if no oil is found. The article adds that China will put up 51 per cent of the development costs, which could reach \$1bn and Japan the rest.

The agreement provides for a production sharing formula over a 15 year period which in effect gives China 57.5 per cent of output.

The French companies Elf Aquitaine and CFP-Total are also negotiating to undertake exploration and development in the north of Bohai.

## Japanese in Soviet steel pipe deals

By Richard C. Hanson in Tokyo

FOUR JAPANESE steel-makers led by Sumitomo Metal Industries, have contracted to export about 100,000 tonnes of seamless steel pipe to the Soviet Union from April-September.

The contract will be financed through private sector sources, according to Sumitomo. Negotiations on the shipment this year of large diameter steel pipe remain deadlocked over the issue of whether the Export and Import Bank of Japan should extend official direct loans to the Soviet Union. Talks on such credits, normally used to finance the more expensive large pipe exports, were delayed by the U.S. call for sanctions after the Soviet intervention in Afghanistan.

Steelmakers, however, have become less inclined to continue the freeze as European companies continue to sign export contracts with the Soviet Union (albeit with no direct government financing). The Japanese Government has decided that normal trade financing from the Exim Bank and the private sector should continue.

The seamless pipe order, carried a price about 10-15 per cent higher than a similar order last year, but Sumitomo declined to be more specific.

## Sony plans to launch videodisc system

BY GUY DE JONQUIERES

SONY of Japan intends to launch a videodisc system later this year, Mr. Akio Morita, the company's chairman, said in London yesterday.

Initially, the system will be compatible with Japanese and U.S. television standards. It will be aimed primarily at institutions and businesses for education and training.

Mr. Morita said he doubted if a significant consumer market would develop quickly for videodiscs. Video cassette recorders, which enable programmes to be taped off television or through

portable cameras, would be preferred for home use for some time.

He said videodiscs would be costly to produce, requiring professional mastering as well as programme material, and would only be economic if a minimum market could be guaranteed. He expected many customers to be organisations who would make their own discs for internal distribution.

Mr. Morita's views contrast sharply with those of several other companies which have developed videodisc systems.

Philips of Holland and RCA of the U.S., the first two companies to bring systems to market, both forecast a substantial consumer demand for the products.

The differences in approach may well be due to the fact that both Philips, through a link-up with MCA of the U.S., and RCA both have access to large libraries of film which they can transfer to disc. Sony, on the other hand, does not.

While technical details of Sony's videodisc system have not yet been disclosed, it is expected to be similar to that

of Philips, which uses a laser beam to read signals embedded in a grooveless disc.

Mr. Morita was in London for the U.K. launch of its latest home video recorder, the Beta-max C-7. A compact machine embodying several new features, including cordless remote control, it will go on sale next week at a recommended price of £721.

The Sony chairman said that he expected demand for video recorders to boom once market saturation reached 5 per cent of potential customers.

## Du Pont, Akzo patents argument heats up

BY CHARLES BATCHELOR IN AMSTERDAM

THE PATENTS battle between Akzo, the Dutch chemicals group, and Du Pont of the U.S. is heating up with the U.S. group challenging Akzo over a second chemical within a matter of months.

Du Pont has asked Enka, the fibres division of Akzo, to stop production and sales of a thermoplastic elastomer which Enka calls Arnitel and Du Pont markets as Hytrel.

Enka has no intention of ceasing its test marketing of Arnitel and will ask the Patents Office to declare the Du Pont patent null and void, the company said. Enka argues that the original patent for an Arnitel-like product was obtained by the British group ICI in 1952 and that this has now lapsed.

Du Pont published details of the composition and production methods of its Hytrel in 1959,

so it cannot now claim it is still under patent, Enka said. The Dutch Patents Office was presumably not aware of the earlier patent or of Du Pont's having published this information when it granted the patent, said Enka.

Enka makes small quantities of Arnitel, which has the quality of a strong, hard, rubber and is used to make tubing at its plant in Emmen in the north eastern Netherlands. Du Pont has asked Enka to reply to its request to stop production within two weeks, the Dutch company said.

An earlier action, begun by Du Pont against Enka last November, is still before the Court of Appeal in the UK, Enka said. This involved a claim by Du Pont that Enka's plans to produce an aramid, known as Areka, infringed a Du Pont patent on its product Kevlar.

## Small companies win UK export awards

BY OUR WORLD TRADE STAFF

BRITAIN'S SMALL companies should not be afraid of competing in the export field because they fear that only large companies can succeed, said Mr. David Mitchell, Parliamentary Undersecretary of State for Industry, when presenting the 1979-80 Export Award for Smaller Manufacturers yesterday.

Mr. Mitchell said that the "better end" of the quality range was found to be more useful for the small exporter, but he stressed that this was not vital. The basic requirement was a good quality product and one which gave value for money.

Examples of successes in this field were this year's five

winner and five runners-up—who increased their exports last year by an average 212 per cent.

The winners and their products were: Healey Mouldings, thermoset plastic handles and knobs; Lion Laboratories, alcoholiser and alcohol breath and blood alcohol analytical products; Martin Roberts, various types of doors including aircraft hangar and blastproof doors; Prestwick Circuits, printed circuit design and circuit boards; and GTS Flexible Materials, flexible laminates for the circuit industry.

The winning companies were awarded a trophy, an export award certificate and, for a nominated employee, a holiday for two in Kenya. The runners up received an export award certificate.

The annual award is the only incentive award backed by the Government specifically for small companies, and is sponsored by the British Overseas Trade Board, the Association of British Chambers of Commerce, British Airways and the Daily Press.

## Swedish rail seeks leased rolling stock

By William Duffell in Stockholm

THE SWEDISH State Railway, SJ, is seeking to put together contracts for the leasing of rolling stock from both domestic and foreign finance companies. The business could amount to about SKr 1bn (£105m) over the next five years.

SJ's leasing inquiries have been prompted by a cut from SKr 1.6bn to SKr 1.3bn in its allocations in the 1980-81 state budget. Mr. Ulf Adelsöhn, the Communications Minister in the coalition government, has approved the railway's new financing approach but the final say rests with the Swedish parliament.

In recent years SJ has bought an average of 1,000 goods wagons a year, mostly from Gävle and Västerås. Finance companies would be expected to buy wagons from this company for leasing to SJ.

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## UK NEWS

## Import penetration significant in third of industry

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

IMPORT PENETRATION has significantly increased in the last two years in only about a third of the home markets of Britain's 50 main manufacturing sectors.

Some sectors have successfully resisted overseas competition and have improved their relative export performance.

A Department of Industry analysis of trade performance, published today in its weekly journal *British Business*, shows there is a wide variation in manufacturing industry.

There has none the less been a definite deterioration in the UK's relative trade performance in the last two years.

The share of imports in home demand for manufactured products rose from 24.3 per cent to 25.7 per cent in the two years to September 1979. The share of exports to British manufacturing companies' sales slipped from 24.9 to 24.5 per cent.

The same conclusion is reached by looking at imports as a percentage of home demand plus exports and at exports as a percentage of manufacturing sales plus imports.

The figures confirm a continuing decline in the UK's relative trade performance, but they put into perspective some of the recent talk about the "de-industrialisation" of Britain.

The implication is that the major problems are limited to

a minority of sectors and that trade performance is holding up better overseas than in the home market.

For example, import penetration has risen sharply since 1977 in the textile—especially cotton—footwear, and leather industries, but there has been little change in the share of exports in total sales.

There are a number of sectors where there has been both a rise in import penetration and a fall in the relative share of exports. The main examples are the vehicles and machine tools sectors.

In contrast, several sectors have faced a rise in import penetration and have managed to improve their relative export performance.

For example, the share of the home market for food and drink processing machinery taken by imports rose from 42 per cent to 58 per cent, but the share of exports in total sales rose from 50 per cent to 63 per cent.

There were similar trends for office machinery, construction equipment, and organic chemicals.

But the ratios tell only part of the story. In the mechanical engineering sector there was another sharp fall in manufacturing companies' home sales of industrial engines. This resulted in further increases in both import penetration and in the export sales ratio.

## BL results may lead to more redundancies

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BL WILL today report its financial results for 1979 amid fears among union leaders that redundancies and plant closures could be greater than so far announced.

The company has still to complete a review of facilities involving about 80,000 workers at BL Components and Jaguar-Rover-Triumph.

Mr. Ray Horrocks, managing director of BL Cars, told the Confederation of Shipbuilding and Engineering Unions executive this week reduced production would have "ramifications" for component manufacture.

The main concern centres on Pressed Steel Fisher, where the

company has already announced the planned partial closure of Castle Bromwich, Birmingham, to remove excess pressing capacity.

Mr. Horrocks said until the review had been completed he was unable to give a categorical assurance that the body pressing plant at Speke, Liverpool, which employs 2,000, would not be closed.

BL has told union leaders its rationalisation plan involving at least 25,000 redundancies must be accelerated because of poor sales—which have been blamed on uncertainty caused by four months of pay negotiations. A last-minute appeal to national

## Citibank to develop high street branches

BY MICHAEL LAFFERTY IN MONTE CARLO

CITIBANK of New York, the second largest bank in the world, plans an attack on the UK High Street banking market.

It proposes to convert its UK finance house subsidiary, Citibank Trust, into a branch bank, offering chequeing accounts and taking in personal deposits. Test marketing is likely to start this year.

Mr. John Reed, Citibank's senior executive vice-president responsible for world-wide retail banking, said in Monte Carlo yesterday there was money to be made in the UK branch banking market.

The country had the largest unbanked population in the developed world, and the clearing banks were to concentrate their efforts on

the upper part of the market."

Citibank is the second major US bank to show an interest in British retail banking. Earlier this week Bank of America, the world's largest bank, said it was offering higher rates of interest than clearers for deposits over £1,000.

It plans to extend its chain of eight finance house outlets to 50 within five years.

Citibank's plans are potentially much more challenging to the way the UK clearers operate. Mr. Reed said the provision of cheque accounts was probably an essential feature for success in UK retail banking.

"I don't think you can do it alone on the deposit side, if you intend to stay long

term in retail banking," he said.

Citibank Trust already has more than 40 branches throughout the country, and is one of Citibank's larger consumer banking operations outside America.

Mr. Reed said Citibank would soon launch new initiatives in its worldwide travellers' cheque business.

The bank is one of the largest issuers of the cheques in the world, after American Express, and has decided not to join either of the international banking club schemes run by Visa or Interbank.

Mr. Reed said Citibank was having discussions about a possible joint venture with Japanese banks. Talks with European banks were also planned.

## Union 'made unlawful demands' for Liberian tanker's release

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE INTERNATIONAL Transport Workers Federation was alleged in the High Court yesterday to have unlawfully demanded that a Liberian shipping company should pay U.S.\$6,000 to the ITF's welfare fund.

Universe Tankerships Inc. of Monrovia—part of the group headed by shipping magnate Daniel K. Ludwig—had paid the money, under duress, to secure the release of a vessel "blackballed" by the ITF, said Mr. Roger Buckley, QC, for the company.

He told Mr. Justice Parker in the Commercial Court that the 204,127-ton tanker *Universe Sentinel* had been "blackballed" when it docked at Pembroke in July, 1978, to discharge part of its cargo at the Texaco terminal. The price of its release had been that the owners should sign standard ITF agreements on the crew's terms and conditions of employment; pay back wages to the crew totalling about \$70,000; and pay \$6,480 to the ITF welfare fund.

Because of the recent House of Lords decision in the *Navala* case, Universe Tankerships could not proceed with its claim that the agreements were invalid, said Mr. Buckley.

The Lords had ruled that action taken by the ITF to get agreements on seamen's employment terms was in furtherance of a trade dispute and therefore lawful.

The company claimed that it was entitled to recover part of the \$70,000 on the ground that 27 of the 41 crew had subsequently assigned their shares of the money to the company.

The main issue related to the money demanded for the welfare fund.

"We say that unlawful or improper demands were made on us, at least in relation to the welfare fund," said Mr. Buckley. It had not been a legitimate demand to make in furtherance of a trade dispute, he said.

The ITF had crossed swords with Universe Tankerships before and had known that the

Universe *Sentinel* was due at Pembroke, said Mr. Buckley.

Local union members, acting for the ITF, boarded the vessel and made certain demands on the master. Their demands were refused and it was made plain that the vessel would not be allowed to leave until the demands were met.

The ship was unable to get the assistance of tugs.

"We considered steaming out without tugs but decided it would be somewhat hazardous because a couple of tugs were moored across the tanker's bows," said Mr. Buckley.

The vessel sailed on July 29, 1978, after the ITF's price had been paid.

The action, expected to last a week, is contested by the ITF and the crew. The ITF counter-claims \$251,761, said to be the balance of the difference between the wage rates actually paid to the crew and the ITF rates they should have been paid.

The hearing continues today.

## Ex-chairman settles with Wilkinson Match

By Andrew Fisher

WILKINSON MATCH has patched up its legal differences with Mr. Denys Randolph, who was sacked from the chairmanship last September after criticising management policies.

The company and Mr. Randolph have settled legal actions against each other out of court. Mr. Randolph was claiming damages for alleged wrongful dismissal. Wilkinson Match sought damages for his alleged breach of duty as a director.

After his removal from the chairmanship, Mr. Randolph stayed on as a non-executive director. He refused a £210,000 five-year consultancy offer as an inducement to step down.

He has left the company's main board as part of the settlement, and accepted the presidency of a non-executive post, of Wilkinson Sword, a leading company in the group.

He will also be a consultant to the subsidiary which handles the razor and garden tool activities.

Mr. Randolph said yesterday he had stayed on the board in the hope of being able to influence the situation. Last September he said he was concerned at the group's style, direction and worsening financial performance.

Since then the group has reported a slide in profits from £27m to £6.43m in the half-year to September 30, after problems in the shaving, match, and sunglasses businesses.

In a joint statement with Wilkinson, Mr. Randolph said he had no alternative but to resign from the board as he had been unable to continue to influence company policy.

"They do not listen," he said last night. "I am a lone voice." He said the sum involved in the consultancy was not large. Wilkinson is also paying legal costs for both sides, which are described as fairly modest.

Wilkinson, 44 per cent owned by Allegheny Ludlum of the U.S., said it noted Mr. Randolph's views, but stuck by its own policies. At his request, it is paying £50,000 into welfare funds for the employees.

Appointments, Page 31

## Monopolies ruling is changed to take account of inflation

BY JOHN MOORE

COMPANIES which are the subject of takeover bids will have to show assets of £15m before the bid is referred to the Monopolies and Mergers Commission by the Department of Trade. The threshold now is £5m.

The announcement was made yesterday by Mr. John Nott, Secretary of State at the Department of Trade, in a written Commons answer to Mr. Anthony Grant, Conservative MP for Harrow Central.

Mr. Nott said: "The assets criterion was originally set at £5m in 1965 and was confirmed at that figure in the Fair

Trading Act in 1973. The effect of inflation has gradually extended the scope of merger control."

He says the new measure, effective from April 10, will remove many small mergers from the scope of legislation while ensuring that significant mergers continue to be scrutinised.

The rule which allows a reference to the Monopolies Commission if a merger intensifies a market share of at least a quarter in the supply of goods and services, will not be changed.

## Leaked BSC documents were used 'responsibly'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE USE Granada Television made of leaked British Steel Corporation policy documents was responsible investigative journalism on a matter of public importance. It was claimed in the High Court yesterday.

"This was not mischievous or scurrilous journalism. There is no suggestion that the documents were used to distort or present an unfair picture," said Mr. Alexander Irvine, QC, for Granada.

Granada is resisting BSC's claim for an order that it name the source of the leak.

The documents were used in a World in Action programme on February 4 and 5, BSC alleges, returned to the corporation "mutilated and censored" to prevent identification of their source.

Mr. Irvine told the Vice-Chancellor, Sir Robert Megarry, that Granada had promised to inform that his identity would not be revealed.

BSC's only ground for seeking a court order was an apprehension that more material might be leaked, he said.

"Granada states that, for all practical purposes, that apprehension is unfounded," BSC said it wanted to

identify the source to dispel suspicion which existed as a result of the corporation's internal inquiries.

Mr. Irvine suggested no one at BSC would "give up" if the corporation stopped trying to discover the source.

He said the corporation had given "a measure of consent" to the use of the documents. BSC had been given notice that the documents were to be used and had taken part in the programme—apparently to its total satisfaction.

A court injunction could have been obtained before the broadcast, but it was not until the following day that the lawyers came on the scene.

The hearing continues today.

## River Wye bridge planned

A new A48 bridge is planned over the River Wye at Chepstow, to replace a 163-year-old iron bridge.

An examination last year disclosed potential weaknesses in the old bridge, and £225,000 will have to be spent strengthening it until the new one is built.

STEEL TALKS BREAK UP WITHOUT AGREEMENT AS SOLUTION EVADES NEGOTIATORS

## Grim assessment of 1980-81 market after strike

BY ROY HODSON

THE TELEVISION crews waited in vain in the lobby of British Steel Corporation headquarters, Grosvenor Place, this week for news of a breakthrough in the strike talks. In the back rooms of the building the BSC commercial department has been compiling a grim assessment of the post-strike steel market for 1980-81.

In the final days before the strike started on January 2 steel was stockpiled and alternative lines of supply from foreign mills arranged.

Few steel traders then believed the British Steel closure would persist into the third month, or most of the private-sector works be brought to a standstill for part of that period.

Now the steel market is being reconsidered on the basis that British Steel is likely to lose at least a full quarter's production, in addition to the recent private sector losses.

British Steel is producing some complicated production and trading forecasts for the coming 12 months.

One figure on the bottom line stands out. Steel-using industries and activities are expected to spend £250m less on steel in 1980-81 than they would have if there were no strike and normal trading channels had been maintained.

This is one direct effect of the strike.

Conventional wisdom is that the money will be saved because a 1m-tonne reduction will be achieved in working stocks of steel held by steel-using industries and traders.

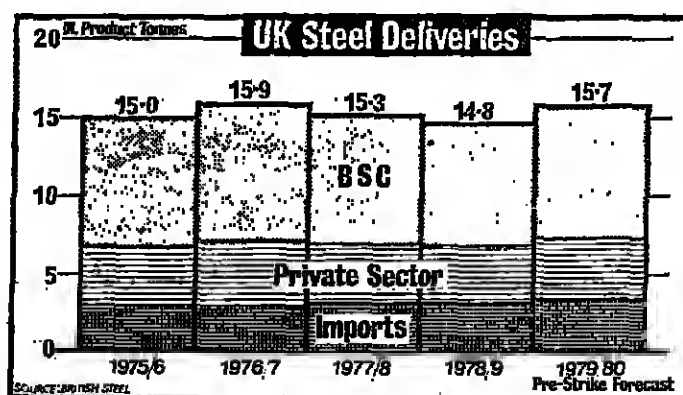
Companies which use steel in their manufacturing processes are rapidly becoming accustomed to working on more slender stocks and have been running down their working stocks during the strike.

Finance directors in industry have observed the new phenomenon of normal production supported by low steel stocks.

So far this year Britain has lost more than 2m product tonnes of steel production, worth about £500m, as a direct result of the strike.

Only about 1m tonnes of that business is likely to be recovered by British Steel and the private sector after the strike. The rest has gone for good, if forecasts of the new robust attitude to carrying stocks prove correct.

Forecasts prepared by the board of British Steel suggest the home market for steel could reach 15.25m product tonnes in 1980-81 if the strike finishes within a month. This compares with pre-strike estimates of a



steel slump to only 14.25m tonnes for 1980-81.

Neither figure can be a cause for joy among steelmakers. In 1979, not a good year for the industry, market requirements were about 15.75m tonnes a year.

After the strike British Steel's first priority will be to serve its customers to win back its trade.

The longer the strike lasts, the harder it will be for BSC to win back its business from European and third-world steelmakers.

European companies supplying the UK market are consolidating the business which has fallen into their lap by seeking contracts with British customers stretching far beyond the expected strike period.

Mr. Gordon Sambrook, British Steel commercial director, and a Board member, expects BSC to lose 5 or 6 per cent of its business in the period directly after the strike, bringing its home market share to below 50 per cent.

He is determined that in the financial year 1980-81 BSC shall win back its lost business, and gain more.

If its works rationalisation programme proceeds, and he can sell steel made at low-cost production plants, he sees no reason why British Steel should not regain 60 per cent of the home market within 12 months after the strike, thus putting it of the strong pound and pressure from exports.

A combination of lower-than-forecast home demand for steel and a practice of holding extra-ordinarily low stocks could be disastrous to British Steel's hopes of recovery.

into a more secure commercial position than for several years past.

The principal worry of British Steel experts and other forecasters in the industry is that a demand for the British market of 15.25m tonnes in 1980-81 might not materialise.

## Every hurdle crossed except the vital money question

BY CHRISTIAN TYLER, LABOUR EDITOR

IN THREE days of hard bargaining that broke up without agreement on Wednesday night British Steel Corporation and representatives of the 13 trade unions crossed every hurdle but the last—money.

A comprehensive document setting out all the productivity concessions that the unions would make was drawn up, with give and take on both sides. That document embodies much of what BSC has sought from the start of the dispute, and contains important concessions to the unions.

When it came to "pricing" the document, negotiations fell apart. BSC felt unable to raise its offer overall from the 14.4 per cent at which it has stuck for many weeks.

The unions would have 10 per cent for this "enabling" agreement, and workers would get 4 per cent at least from local bonus schemes, provided they were negotiated in the works.

The unions went in with a joint, and presumably negotiable, claim for 19 per cent overall—14 per cent at national level and 5 per cent instead of the 4 per cent minimum offered as bonus.

The two unions spearheading the strike, now in its 11th week, the Iron and Steel Trades Confederation and the National Union of Blastfurnacemen, had insisted that the bonus guarantees be paid to all workers whether or not they made local productivity deals. These deals would in effect be agreements to shed thousands of jobs.

The unions were prepared to drop that demand provided only BSC put 14 per cent on the table for the national increase. BSC stuck at 10 per cent.

Part of the unions' justification for the higher figure was that for the first time in the State industry's history all the unions sat at the same

bargaining table, as BSC wanted them to do.

Since they were unable to commit themselves to making this a permanent arrangement, in the case of the ITSC for constitutional reasons as much as anything, this item appears to have evaporated as a bargaining point.

Apart from the two sides' fundamental disagreement about cash value of the productivity document, there are important shifts of position hidden in its careful wording.

For example, BSC has dropped its demand for a commitment to constructive joint discussions on streamlining manning at plants unaffected by closure plans.

This becomes acceptance by the unions of the continued need for discussions... with the objective of achieving international manning standards.

It may look a minor difference. It means a great deal.

## Oil related companies setting up in Scotland should head for the Middle East.

Of Scotland, of course

Because there you'll find the Tayside Region, home of quite a number of perceptive oil support companies as well as a broad spectrum of business from light engineering to pharmaceuticals, from small entrepreneurial businesses to giants, like General Accident in Perth, Low and Bonar in Dundee and Halliburton in Angus.

Most companies have come to Tayside for three reasons. Communications, environment and skilled labour.

First, the region straddles Scotland's busiest lines of communication.

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Second, not only is Tayside easy to get to, there are few places in Britain with such an equable environment in which to live and work.

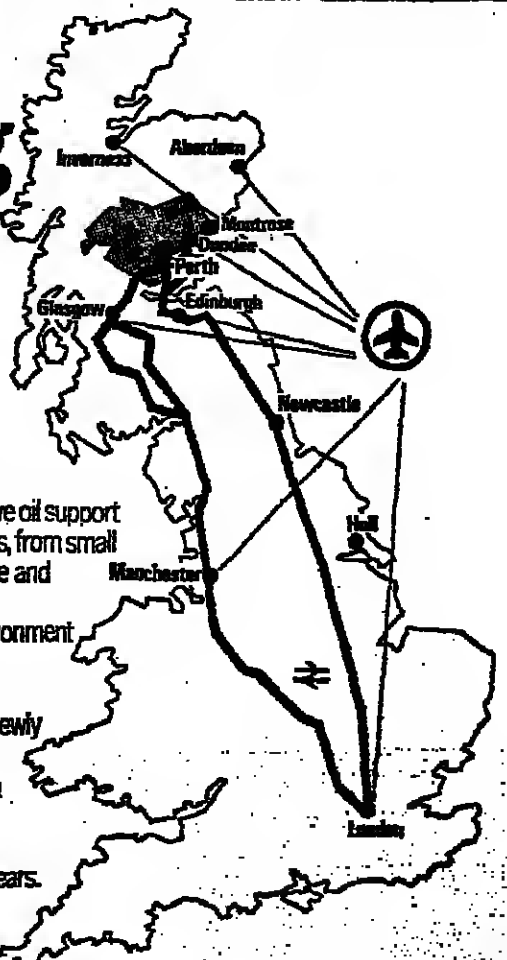
Third, we have an ample supply of skilled, willing and amenable labour.

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## TRANSPORT DEVELOPMENT GROUP IN 1979

	1979	1978	% Change
Profit before tax	£m 22.3	£m 19.8	+12.6%
Earnings per share	8.71p	7.45p	+16.9%
Dividend per share	4.25p	3.60p	+18.1%
Ordinary shareholder's funds	£m 110.8	£m 102.0	+8.6%
Net tangible assets per share	83.4p	76.8p	+8.6%

- \* Profit much above what could have been predicted at outset of year. Balance sheet one of great strength.
- \* Most haulage companies improved on previous year result despite 1979 driver's strike.
- \* Warehousing companies had a good year after a difficult start. Profits of cold stores in line with previous year.
- \* Plant hire companies produced record trading profits.
- \* Export packing and industrial removal services had a buoyant year.
- \* Lighterage business of Thames & General Lighterage Limited sold.
- \* Profits of Dutch transport companies substantially increased but strength of sterling reduced impact on Group results.
- \* Increase in profits of Australian companies also eroded by strength of sterling and weakness of Australian dollar.
- \* Signs of some decline from intense activity of 1979 but results to date establish sound base for what may be a difficult year for industry.

Full report and accounts available after 2 April 1980 from the Secretary, Transport Development Group Limited, Kingsgate House, 66-74 Victoria Street, London SW1E 6SR.

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## UK NEWS

Chemical industry  
'to spend  
14% less'By Sue Cameron,  
Chemicals Correspondent

CHEMICAL INDUSTRY investment in the UK fell from £1,097bn in 1978 to £1,090bn last year — a drop of 10 per cent in real terms, according to a Chemical Industries Association survey.

The survey, released yesterday, projects a further 14 per cent fall in the industry's UK investment this year. The downward trend is expected to continue until 1982 at least, when the level of capital spending is expected to be 30 per cent lower in real terms than in 1978.

The association says the "downswing in the investment cycle has occurred sooner and more strongly than previously expected." This is a "response to the more difficult economic environment in which the industry now finds itself operating both nationally and internationally."

Chemical industry spending in the UK this year is expected to be only £1,078bn — in cash terms — compared to £1,060bn projected in last year's survey. Investment is expected to rise to £1,172bn in 1981 and to £1,232bn in 1982.

But in constant prices aggregate spending for 1981 and 1982 is predicted to be 17 per cent lower than was projected in last year's survey.

## Sluggish

"Such an investment outcome has hardly been a surprise in view of the dismal catalogue of economic events over the past year both externally and within the UK—including another major tranche of oil price rises.

There has been sluggish home market development of manufacturing industry generally, reduced demand for chemicals as such, rising inflation and high interest rates, plus the threat of world recession."

Companies which took part in the survey emphasised as the main reasons for the drop in planned spending the deteriorating economic environment, increasing cash flow problems, downward revisions in the expected level of demand, and revised expectations about investment profitability.

Yet the survey found that spare production capacity in the UK would increase in the next few years. This suggests the industry will face serious problems in the 1980s.

"Despite the fall in the industry's planned investment programme, the margin of aggregate spare capacity is seen to increase from about 8 per cent last year to about 19 per cent in 1982 to 1983—more than double the margin projected in last year's survey."

"This increase in surplus capacity is almost entirely due to the downward revision of the industry's forecast growth. Such a wide margin of total capacity—if realised—indicates that the industry is facing some very difficult years ahead and it will inevitably be struggling hard to maintain employment, prices and profitability in the face of continuing cost inflation and severe international competition."

Mr. Bernard White, chairman of the association's economic committee, said the results of the survey showed a "surprisingly bright picture in the context of present difficulties." He pointed out that last year the industry contributed £1.5bn to Britain's balance of payments.

## Scotland

The survey indicates much of the new investment being planned by chemical companies will go to Scotland.

Last year only 10 per cent of investment went to Scotland but this figure is expected to rise to 26 per cent by 1982. A corresponding fall is forecast in the proportion of investment going to the North East and North West of England.

The North West had 36 per cent of chemical industry spending last year and the North East 34 per cent, but these figures are expected to fall to 28 per cent and 26 per cent respectively by 1982.

The survey says spending on the three years to 1982 will be £3.5bn plus a further £2bn in new working capital.

The UK accounted for 24 per cent of the European Economic Community's total investment in chemicals last year. This figure is expected to drop slightly to 22 per cent this year. The UK's current share of EEC chemicals' turnover is 21 per cent and the survey says this "should permit a development of our business at least as fast as that of the EEC as a whole."

Government in row over  
oil companies' suppliers

BY RAY DAFTER, ENERGY EDITOR

MAJOR OIL COMPANIES and the Government are involved in a row over how much North Sea oil producers will be allowed to retain for their own use under licence terms.

Leading producers such as British Petroleum, Shell, Esso and Mobil want to keep all the oil they find under the next seventh round of licences for use in their refineries.

They have told the Government they have become increasingly concerned about the loss of direct supplies from many traditional production areas belonging to members of the Organisation of Petroleum Exporting Countries. BP has been particularly badly hit.

In draft proposals for the seventh round put to the industry by Mr. David Howell, the Energy Secretary, has made plain that the Government wants to retain the State's option to buy up to 51 per cent of all new oil produced.

The UK Offshore Operators' Association, which represents sea oil operators, has told Mr. Howell retention of this State participation option will reduce commercial attractiveness of drilling operations.

The association is concerned by keeping the 51 per cent that by keeping the 51 per cent the Government will prolong the special privileges of the British National Oil Corporation.

BNOC has always said it must have a seat on a field's operating committee, irrespective of whether it has an equity interest, to exercise its role as

## State participant

Its officials point out that they need to know geological characteristics and production profiles to be able to plan BNOC's oil marketing operations.

Private oil companies have complained to the Government that BNOC could use this confidential field-by-field information for itself. It is claimed that the data would help BNOC assess blocks not yet licensed.

The Government says this conflict of interest will disappear with reorganisation of BNOC.

If the concept of State participation in oil is retained—there are to be further talks between the industry and the Energy Department—the crude would probably be handled by the trading arm of BNOC.

Under Government plans this trading operation is to be separated from the corporation's exploration and production interests.

BNOC's trading division would be turned into a wholly State-owned company, while exploration and production would be transformed into a mixed-economy company with new private equity capital.

The rift between the industry and the Energy Department over participation oil and other exploration proposals may cause Mr. Howell to delay an announcement on seventh-round licences until after Easter.

Oil companies have been surprised by the line taken by Mr. Howell.

They had expected the Con-

servative Government would offer many more than 70 or so licences to be included in the seventh round, and hoped for more lenient treatment over disposal of oil found.

State participation in oil production was introduced retrospectively by the Labour Government in 1975, made mandatory in the fifth round in 1976-77, and confirmed in the sixth round, 1978-79.

The industry says since the sixth round oil-producing countries have taken action to reduce

the amount of crude sold directly to big international companies.

Shell estimates that this year the major companies can buy only 12m barrels a day of OPEC's exports, less than two-thirds of their needs.

Four years ago the majors bought between 17m and 19m b/d from OPEC, three-quarters of their needs. This swing has put more pressure on big companies to find new supplies outside OPEC—in the North Sea, for instance.

Consumers call for end  
to P.O. phone monopoly

BY JOHN LLOYD

A CALL to end the Post Office's monopoly of the UK's telecommunications services came yesterday from the major consumers' group, the Post Office Users National Council.

The call complements submissions made by telecommunications manufacturers to the Government. They said there should be a limited liberalisation of the market, under general protection from imports.

The council says the monopoly prohibits customers from obtaining the most modern equipment, imposes delays on acquiring even that equipment which is approved, and results in long delays in service and supply.

Mr. John Morgan, council chairman, said yesterday: "The Government took a step in the right direction when it decided to create a telecommunications monopoly."

"But unless monopoly powers it will otherwise carry over from the Post Office are curtailed, the new authority will simply be Post Office telecommunications in everything but name."

The manufacturers argued in favour of a freer market in business telecommunications systems—particularly office exchanges—but proposed that the domestic telephone set should continue to be supplied and maintained by the Post Office.

Japanese decision  
likely soon on  
Decca plant bid

BY JOHN LLOYD AND GUY DE JONQUIERES

A DECISION on a bid for Decca's television plant by Japan Victor (JVC), the subsidiary of the Japanese electronics company Matsushita, is likely at a board meeting in Tokyo on March 25.

JVC executives have been holding talks with Decca and inspecting the plant in the past week.

It is understood that no figure for a possible purchase has yet been discussed. It is also not yet known whether JVC would use the plant at Bridgnorth, Shropshire—for the continued manufacture of colour televisions and Prestel receivers, or for video cassette records, or both.

JVC is a world leader in the strongly growing video cassette market. At present, no Japanese company has a manufacturing base for cassette recorders in Europe, where Philips, the Dutch electronics giant, heads the market.

Thomson CSF, the big French electrical manufacturer, is also understood to have expressed an interest in the Decca plant. Thomson, which claims about one-third of the French colour television market but has limited exports, has recently been under strong pressure from the French Government to expand its international activities.

Thomson and Decca are understood to have held talks several weeks ago which came to nothing. But the French company is believed to be ready

to reopen discussions if a bid by JVC fails to materialise.

Mr. Gulu Lalvani, chairman of Binatone international, who earlier expressed interest in buying the plant as a base for manufacturing microvisions and colour televisions, said yesterday he would await developments before deciding whether to pursue his interest.

Robinson Trust  
will finance  
heart transplants

By Robin Pauley

HEART transplant operations will continue at Papworth Hospital, near Cambridge, at least until the end of 1982. The Robinson Charitable Trust, founded by Newmarket businessman Mr. David Robinson, is to provide £300,000 during 1981-82 to finance eight operations a year.

The National Heart Research Fund, which has paid for most of the transplants at the hospital, will pay for any further operations this year. It is raising £250,000 to establish a transplant centre at Papworth and possibly another at Leeds.

Mrs. Penline Burnett, chairman of Cambridgeshire Area Health Authority, said that after 1982 the hospital would need Government cash to continue its transplants programme.

Three jailed  
5 years for  
corruption

Financial Times Reporter

A FORMER Dundee Lord Provost, Tom Moore, 54, former ballie James Stewart, 49, and businessman John Maxwell, 51, were each jailed for five years at Edinburgh High Court yesterday after being convicted of corruption.

Stewart and Moore were also banned from holding public office for seven years.

A woman juror was discharged by the judge yesterday after giving information to the court. Police are investigating her allegations.

The jury found all three guilty of corruptly soliciting and receiving gifts, fees, rewards and advantages.

Stewart and Moore were induced to use their influence as members of Dundee Corporation over 12 years to bring about the awarding of the giant £5m Wellgate shopping complex development to clients of London Estate agency John D. Wood as developers, and to Crudens Limited, of Musselburgh, as builders.

Stewart was convicted of receiving travel expenses and accommodation worth £30 from Anthony Maund, a partner of John D. Wood, for a visit to London.

Stewart was also convicted of soliciting money from Maund and from Malcolm Matthews, chairman of Crudens, at a meeting in the North British Hotel, Edinburgh.

After Moore used his influence to award the Wellgate contract, Maxwell corruptly solicited and received for himself and Moore a total of £6,320 from John D. Wood.

Wide probe planned  
into monetary policy

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE INQUIRY into monetary policy by the all-party Treasury and Civil Service Committee of the Commons is likely to be one of the most wide-ranging examinations of the subject undertaken in public outside a university.

The committee has appointed academic advisers from different backgrounds to help with the inquiry, which is likely to last from after Easter until the end of the year.

The advisers include two academics who have been critical of the present emphasis on monetary policy—Professor David Hendry, of the London School of Economics, and Professor Willem Buiter of Bristol University—and two who have been more sympathetic to this approach—Professor Marcus Miller, of Warwick University, and Professor Harold Rose,

chief economic adviser at Barclays Bank.

Professor Miller is chairman of the Treasury's academic panel, which advises on the structure of its forecasting model. It was the academic consultant on the design of the financial sector of the Treasury model.

These advisers have been appointed in addition to others already serving the committee, some of whom may be involved in the inquiry. They include Dr. Alan Budd of the London Business School.

These academics have started preparing papers on their views about how the economy works and the role of monetary policy.

Public sittings are likely to start in May and will probably involve questioning of senior Treasury and Bank of England officials.

## CONTRACTS

£4m power lines for  
Hong Kong railway

BALFOUR BEATTY POWER CONSTRUCTION COMPANY has been awarded a contract worth more than £4m to supply and install overhead power lines for the Hong Kong section of the Kowloon-Canton Railway. Work will start shortly and is scheduled for completion by November, 1982.

BABCOCK-BRISTOL—a member of the Babcock Industrial and Electrical Products group—has a contract, worth about £750,000, for the instrumentation and control of two boiler turbine generator sets at the Muara Karang steam power plant in Indonesia. Situated at the mouth of the Karang River near Jakarta, the power station is being equipped with two new generating units, by Mitsubishi Heavy Industries of Japan, each of 220 MW maximum output, displacing the existing three 100 MW oil-fired units. The contract has been placed by Perusahaan Umum Listrik Negara (PLN)—the agency of the Ministry of Mines and Energy—through U.S. consulting engineers Black and Veatch International of Kansas City, Missouri. Babcock-Bristol regards this contract as important because it represents the company's first major project with American consultants.

ELKINGTONS (TUNBRIDGE) has been chosen as the main building contractor for the new intensive care unit at London's National Heart Hospital in Westmoreland Street. The hospital has been waiting for agreement for the scheme for two years and work on the project, which will cost about £270,000, has started.

A second hospital building project is in progress at Mauley Hospital, London SE25. Elkingtons is the main contractor for the hospital's new £2m district services centre. The four-storey "H"-shaped block with a small single-storey block attached will provide a psychiatric service for Camberwell.

Contracts totalling about £200,000 for specially adapted electric valve actuators for use in a new power station at Earring, New South Wales, Australia, have been received by ROTORK CONTROLS, Bath, Avon.

A £100,000 contract for plant to extract free and soluble oils from a waste stream of coolant, wash water and run-off at EL Cars expanded Land Rover factory, Solihull, West Midlands, has been awarded to the Hyde Products division of ZIMMITE (UK), London.

ROYAL DOULTON has won a two-year contract, worth more than £1m, to supply bone china to Singapore Airlines, which is to convert its crockery from Japanese porcelain to Royal Doulton bone china progressively during 1980.

In a contract valued at over £95,000, PYE TVT will be supplying sound-in-synch equipment for the signal distribution system for the new fourth national television network. The new network's signals will be distributed by a national link system using rented Post Office video lines between the London studio and the 14 regional distribution centres.

HOW TO BUILD  
A BOEING.

The new Boeing 767 won't leave the ground until 1981. But it has already flown 17,000 hours at speeds near the sound barrier at pressures similar to altitudes up to 35,000 feet.

Engineer Dick Day, assistant Carol Hutson, and a team of Boeing people have been putting aerodynamically-perfect scale models of the 767 through an exhaustive series of wind tunnel tests for more than four years.

These tests help verify engineering calculations about fuel efficiencies and the integration of lightweight

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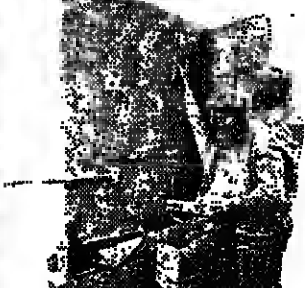
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## UK NEWS

CONSUMERS DEMAND PROBE INTO EFFECT OF SPENDING CUTS ON CONSERVATION

## Government energy policy attacked

BY MAURICE SAMUELSON

A SHARP attack on the slowing momentum of energy conservation programmes is to be launched today by ten leading consumer and environmentalist groups.

In a letter to the Parliamentary Select Committee on Energy, the groups call for a probe into the effects on Britain's energy saving of recent Government spending cuts.

They say the Government has persistently cut spending on energy-saving schemes without serious discussion in Parliament. They ask for an investigation by the committee.

The signatories include the National Consumers' Council, the coal, electricity and gas consumer councils, the International Institute for Environment and Development and the Town and Country Planning Association.

The letter follows allegations that the Government is systematically dismantling the broad-based energy-saving programme established under Labour, and that it places excessive faith in pricing to curb energy demand, while preparing to spend hundreds of millions of pounds on U.S. pressurised water nuclear reactors.

While cutting out grants, the Government still maintains most of the £450m 10-year package introduced by Labour at the end of 1977.

It has also endorsed the International Energy Agency's call for a 5 per cent annual cut in oil consumption, and backs development of coal, nuclear power and other alternative fuels.

Forecasts for UK energy consumption by the year 2000 presume 100m tons of coal equivalent, or 20 per cent of consumption, will be saved as a result of more efficient plant and conservation programmes.

## Lower standards

The signatories to the letter to the committee list the following examples of Government policies on conservation:

● Plans for 14 regional home energy-saving advice centres scrapped by the Energy Department last September (cost £1m a year);

● The Industry Department's decision not to renew the £25m selective grant scheme when it expires in June. The two-year scheme was to help business to replace or improve boilers, insulate premises and install or improve combined heat and power plant;

● Lower standards of roof insulation than recommended by the Energy Department are proposed by the Environment Department for new homes (three inches of insulation fibre instead of four), and there are fears that insulation standards may be dropped from building regulations;

● The home insulation scheme budget has been halved to £12.5m, and there are no more separate insulation allocations for council homes;

● Proposed staff cuts may effect the Energy Department's information personnel specialising in conservation;

● Funds have been withdrawn from the scheme employing young people to help the elderly and disabled to insulate their homes.

On the Government's claim that pricing is the cornerstone of its conservation policy, the letter says: "On their own, higher prices provide only the incentive to energy saving — not the means to undertake the investments." It fears the cuts

are leading to "an unbalanced energy conservation programme."

Similar allegations have been made in the past two weeks by Dr. David Owen, Shadow Energy Secretary. On Monday, he said the Government's policy of relying on market forces was inconsistent, since energy was a "managed market." He accused it of "destroying a broad-based conservation programme."

The Government's answer to such complaints is that the success of a policy is not measured by the level of Government funds devoted to it but by the results.

Mr. David Howell, Energy Secretary, anticipated many of today's complaints to the Select Committee in a letter to Dr. Owen, also published on Monday.

He said the reduction in funds under the Homes Insulation Act reflected the pattern of demand encountered in the first 18 months of the scheme.

The Industry Department's £25m energy conservation scheme, would end because Labour had said it was only for two years, and had made no provision for further expenditure.

Since the change of Government, the Energy Department's expenditure on publicity and information had been increased from £21m to £34m.

The advisory centres on home insulation had been scrapped because the Government had duplicated the growing activities of the fuel supply industries, and would have been only a six-month experiment.

## Dearer Scottish electricity

BY RAY PERMAN, SCOTTISH CORRESPONDENT

ELECTRICITY PRICES in Scotland are likely to rise about 17 per cent from April 1, eight months after the last increase.

The North of Scotland Hydro-Electric Board is announcing today that its tariffs will go up 17.2 per cent, and the South of Scotland Board is likely to follow suit with an announcement in two weeks' time.

Proposals are being put to the consumer consultative committee for the South of Scotland area, but the chairman of the board, Mr. Roy Berridge, has already warned that a substantial rise must be expected.

Both Scottish boards imposed a 7.5 per cent increase in August after a rise in coal prices, and may have to make a

further increase later this year.

Lord Kirkhill, chairman of the North Board, said yesterday the borrowing limits imposed by the Government and the need to improve the board's financial performance made a further increase almost certain. He regretted this and said the board was undertaking stringent internal economies.

## Flights halt at British Cargo

By Michael Donne  
Aerospace Correspondent

BRITISH CARGO Airlines, which has been in the hands of a receiver since early this month, has ceased flying. Nearly 400 staff will be made redundant from today and only a skeleton staff will be retained.

Mr. Peter Copp, the receiver and manager, from Stoy Hayward and Company, said in a letter to staff that flying had to stop because of financial problems, although feasibility studies are not completed.

Discussions are continuing with a number of people who have expressed an interest in continuing the business, although it is not possible to say at this stage what the outcome is likely to be.

British Cargo Airlines' financial problems came to light earlier this year, when the airline announced a loss of more than £800,000 for the six months to the end of September since when there has been no improvement.

The airline's fleet of six DC-8 jets and six CL-44 turbo-prop aircraft will be grounded.

The main shareholders in the airline are Mr. Alan Stocks, its founder, chairman, and managing director, and Trafalgar House group, which has about 35 per cent of the capital. Other shareholders include members of the staff.

## High canning costs will revive beer bottles, says report

BY GARETH GRIFFITHS

RISING costs in canning beer combined with tight profit margins for brewers and supermarkets could soon lead to a "revival" of beer bottles for which a deposit can be claimed on return.

This forecast comes from Mr. Colin Mitchell, a partner in stockbrokers Buckmaster and Moore, and a leading brewing industry analyst, in a report published yesterday.

He says market forces will lead supermarkets to switch from beer in cans to bottle sales.

Consumers pay considerably more for cans than for draught sold in the public house bar, according to the report. The average price of a pint of beer in the UK, including lager and stout sales, is about 45p. Supermarket prices for a pint of light ale in two 10-ounce cans range between 42p and 52p and for lager between 50p and 58p a pint.

"Many companies admit that profits from canned beer sold to supermarkets are derisory and that the price structure can not be conducive to canned beer sales," the report says. A switch from cans to bottles sales has taken place in the U.S. and several European countries.

Mr. Mitchell said a half-pint can cost about 51p last year.

He estimated the cost of a returnable bottle at 45p but said a bottle could be used about 20 times and a can only once.

Canned beer sales last year accounted for about 20 per cent of the market, nearly all sold in supermarkets. Some companies estimate that beer consumption will go up by half in the next eight years.

The number of places licensed for people to drink on the premises in England and Wales increased by over 1,500 to nearly 30,000 last year according to Liquor Licensing Statistics published by the Home Office.

This increase mainly represented licences granted to restaurants and guest houses, which rose from 17,000 to over 18,200. At the end of June 1979 the number of licences granted to restaurants and guest houses was more than double what it was 10 years earlier. The number of licences granted to public houses and hotels open to non-residents at the end of June 1979 was just over 66,500, 500 higher than the previous year, but only 2 per cent higher than 10 years earlier.

Off-licences in June 1979 rose by 1,200 to 36,200, and registered clubs showed an increase to 26,600.

Licensed premises, registered clubs and theatres as at June 30, 1979

	Thousands of premises	Total	England	Wales	per 10,000 population
On-licensed premises	22.4	6.4	88.8	17.8	23.1
Off-licensed premises	34.1	2.1	36.2	7.4	7.5
Registered clubs	24.8	1.7	26.6	5.4	6.3
Theatres	0.2	0.2	—	—	—

\* Liquor Licensing Statistics for England and Wales, 1979, 1950, from the Home Office, 53, Room 1813, Tisbury Tower, Surbiton, Surrey.

## Thames appeal launched

BY LISA WOOD

A FIM APPEAL to conserve the River Thames and enhance its amenities was launched in London yesterday.

The Thames Heritage Trust, a registered charity, has set up to provide money for conservation and improvement projects along the full length of the river, and to build a river-side education centre.

A site valued at £250,000 has been offered to the trust, for the educational centre, by Kingston borough council. The trust has received a further £100,000 in donations of cash and kind.

Mr. John Coleman, the trust's

chairman said, at a meeting at which the trust was formally launched, that the river was threatened by erosion of banks and collapse of trees.

There was an increasing need for mooring spaces to accommodate pleasure boats. Water space, he said, was available in old gravel workings which could be used for this purpose.

These matters were not the responsibility of any statutory authority, Mr. Coleman said. It was really up to the public to take action. The trust was needed to provide professional advice and financial resources, free from any political or Government influence.

## BASE LENDING RATES

A.B.N. Bank	17 1/2%	Hambros Bank	17 1/2%
Allied Irish Bank	17 1/2%	Midland Bank	17 1/2%
Amro Bank	17 1/2%	Nat. Westminster	17 1/2%
American Express Bk.	17 1/2%	Norwich General Trust	17 1/2%
Henry Ansbacher	17 1/2%	P. S. Refson & Co.	17 1/2%
A P Bank Ltd.	17 1/2%	Rossminster	17 1/2%
Arbuthnot Latham	17 1/2%	Ryl. Bk. Canada (Ldn.)	17 1/2%
Associates Cap. Corp.	17 1/2%	Schlesinger Limited	17 1/2%
Banco de Bilbao	17 1/2%	E. S. Schwab	17 1/2%
Bank of Credit & Commerce	17 1/2%	Security Trust Co. Ltd.	17 1/2%
Bank of Cyprus	17 1/2%	Standard Chartered	17 1/2%
Bank of N.S.W.	17 1/2%	Trade Dev. Bank	17 1/2%
Banque Belge Ltd.	17 1/2%	Trustee Savings Bank	17 1/2%
Banque du Rhone et de	17 1/2%	Twentieth Century Bk.	17 1/2%
la Tamise S.A.	17 1/2%	Whiteaway Laidlaw	17 1/2%
Barclays Bank	17 1/2%	Williams & Clyn's	17 1/2%
Bremer Holdings Ltd.	17 1/2%	Wintrust Secs. Ltd.	17 1/2%
Brit. Bank of Mid. East	17 1/2%	Yorkshire Bank	17 1/2%
Brown Shipley	17 1/2%		
Canada Perm't Trust	18 1/2%		
Cayzer Ltd.	17 1/2%		
Cedar Holdings	17 1/2%		
Charterhouse Japhet	17 1/2%		
Chouartons	17 1/2%		
C. E. Coates	17 1/2%		
Consolidated Credits	17 1/2%		
Co-operative Bank	17 1/2%		
Corinthian Secs.	17 1/2%		
The Cyprus Popular Bk.	17 1/2%		
Duncan Lawrie	17 1/2%		
Eagil Trust	17 1/2%		
E. T. Trust Limited	17 1/2%		
First Nat. Fin. Corp.	18 1/2%		
First Nat. Secs. Ltd.	18 1/2%		
Robert Fraser	18 1/2%		
Antony Gibbs	17 1/2%		
Greyhound Guaranty	17 1/2%		
Grindlays Bank	17 1/2%		
Guinness Mahon	17 1/2%		

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## Financial Times Business Information Limited

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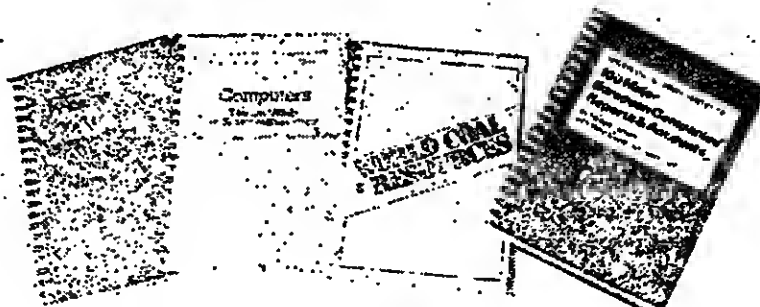
Our most recent publications are:

Inflation and Financial Institutions by Jack Revell. This report examines the impact of inflation on financial markets in general and on financial institutions in particular.

Scraping the Barrel—The Worldwide Potential for Enhanced Oil Recovery by Ray Dafter.

This international survey gives an assessment of world energy balances, a description of the main methods of enhanced recovery and details of all western enhanced recovery projects.

World Coal Resources by Dr. Bernardo F. Grossling, Natural Resources Adviser to the Inter-American Development Bank.



Dr. Grossling looks at the prospects of coal in relation to the petroleum gap, and assesses coal's capacity to fill it.

Prospects for Japanese Industry to 1985 by the Nomura Research Institute.

One of the most respected research organisations in Japan reviews the overall industrial situation and the particular strengths and weaknesses of 15 industrial sectors in Japan.

Computers—The Essentials for Senior Management by Keith Bedell-Pearce.

This two volume report ensures that, when acquiring a computer, valuable time is used to the best advantage in all steps from preliminary research to the final contractual details.

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The Financial Times Business Information Service was established in 1971 to provide an on-demand research and information service. The service is now available in London or Frankfurt with a network of contacts worldwide.

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## UK NEWS—PARLIAMENT and POLITICS

## LABOUR

## Euro MPs' plea on privileges rejected

By Elinor Goodman, Lobby Staff

EUROPEAN MPs were put firmly in their places yesterday by the Select Committee on Services. The committee recommended that MEPs should only be given the bare minimum of privileges at the Palace of Westminster.

If accepted by the House, they would mean that European Members, whose expenses and allowances are the envy of Westminster MPs, would have less freedom to move around the House of Commons than the lowest-paid secretary to a Westminster MP.

Even the Strangers' Cafeteria — the lowest of the many eating places in the House — would be barred to them during the lunch hour.

The recommendations follow a series of meetings at which Euro MPs have pleaded not to be treated like lepers and have repeatedly emphasised that they really do not have any ideas above their station. All they want, they have argued, are the basic facilities necessary to do their job.

The meetings have taken place against a background of deep hostility among some Westminster MPs who regard their European counterparts as somewhere beneath parish councillors in the political pecking order.

Both the Labour and Tory delegations at Strasbourg asked to be given the basic right of access to the House of Commons, together with some catering facilities, access to the library and the Gallery and somewhere to park their cars. The Tory delegation also asked for a room at the Palace which could be used for meeting members.

In its report published yesterday, the select committee recommended that only one of the MEPs' demands should be met in full. They agreed that European Members should be issued with a pass which would get them through the gates of the Palace.

They also agreed that Euro Members should be allowed to use the Strangers' Cafeteria, except between the hours of 12.30 and 2.30. It also proposed that some seats in the Gallery should be reserved for Euro Members but this privilege, like all the others recommended, would only be for a trial period.

The committee rejected the idea that Euro MPs should be allowed to use the research services of the main library and they recommended that MEPs should have to pay for the facilities of the vote office.

The committee, aware of the pressures on space at Westminster, also turned down out of hand the suggestion that rooms should be put at the disposal of European members.

Even though the recommendations fall far short of meeting all the wishes of European Members, some Westminster members may argue that they go too far in the opinion of a small minority of anti-Marxists, Euro MPs should be treated just like any other member of the public.

Most MPs, however, would probably agree that MEPs should at least have the right to come into the Palace as long as they do not start wearing Holy of Holies like the Members of a room or the Members' lobby.

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT suffered a humiliating defeat in the House of Lords last night, when its proposals to allow local authorities to charge for school transport were thrown out by a huge majority of 104 (112-216).

To make matters worse for the Government, the defeat was the result of a rebellion of Tory peers led by Lord Butler, the architect of the 1944 Education Act, and by the Duke of Norfolk, the leading Roman Catholic layman.

Thus a Tory Government found itself in the embarrassing and extremely unusual position of being defeated by Tory peers, normally the most loyal of supporters.

As it became apparent that the Government had lost the crucial vote, a cheer went up from the Opposition benches, while Government Ministers sat in gloom.

The size of the defeat was the result of Tory peers combining with a coalition of Labour, Liberals, cross benchers and the bishops.

The result came after a three hour debate in a packed house during the committee stage of the Education Bill. The Tory rebels defied a last minute appeal from Lord Thornercroft, chairman of the Conservative Party, and Baroness Young, Minister of State for Education.

The Duke of Norfolk was the first to peak in the debate and he told peers: "I believe that this clause should not be part of this Bill. I am the first person to believe there should be great economies and reform, and that education should take its share. But I think it is quite wrong that we should think of saving £20m to £30m, which is about a 4 per cent of what is spent on the education budget of £800m."

The Duke said charging for school transport would mean breaking promises made to two groups of people: those in rural areas, and those attending denominational schools.

They would suffer "quite unjustly," he claimed. At present school transport is provided free for those who live over three miles from school.

"I only say this to the Government: If they persist in this they will find it very very hard to get agreement on closing down any more village schools."

The Duke said denominational schools were often set up in a village between towns so that children could get to school conveniently by bus. Busing children was relied on, he insisted.

But he added: "In no way am I speaking for a selfish sectarian Roman Catholic attitude."

The Government last week retreated on its proposals in a bid to mollify Tory peers. But the Duke of Norfolk said last night the Government's amendment to make school transport charges apply only to the first two children in a family was "a shallow concession."

Kent was going to charge £2.50 per child a week, which meant £5 per family per week, he said.

To loud cries of approval from Opposition benches he urged all peers to reject the transport charges clause in the Bill.

"This is a revising chamber. It is our essential duty now to revise, to give the country and the Commons a chance to think again."

"I move that we allow the Commons to have another look and we delete this clause from the Bill," the Duke said.

With no seats left to the Chamber, peers were standing crowded by the doors as Baroness Young, Education Minister, gave the Government's reasons for introducing charges.

She said the present law laid down on rules on transport for children to denominational or special schools.

"The Government wished to preserve the basic fabric of the education system, in particular teacher numbers, for we believe that good teachers are central of the maintenance of educational standards in our classes."

Lord Butler, architect of the 1944 Education Act, supported the Duke of Norfolk in urging peers to vote against the Government.

"My objective in this is not to attack the Government. I am doing it because I am convinced that after a lifetime of service to education this is the only course I can pursue."

Speaking of the 1944 Act, Lord Butler said: "The question of transport was a vital part of the concordat in 1944. My partners in the settlement were given the assurance that their children would be got to school."

Tory party chairman Lord Thornercroft, supporting the Government, said people had to face reality. The nation was so deep in debt that the interest on that debt alone would pay for the whole of the education service.

"That is why we are faced with inflation soaring upwards and interest rates desperately high," he said.

Lord Thornercroft said the argument was not just about money, it was about children, parents and families. He said the damage was not being done by the clause, but by the impact of inflation.

Proposals on inquiry circulated

By Elinor Goodman

LABOUR MPs were last night circulated with proposals which the Shadow Cabinet hope will form the basis of the Parliamentary Labour Party's evidence to the party's commission of inquiry.

The Shadow Cabinet has backed the status quo on all the three main constitutional issues facing the party in the apparent hope that this formula will get the support of the majority of Labour MPs.

The proposals do not go beyond the key questions of the method of selecting the leader and drafting the manifesto and the re-selecting of MPs.

Some Shadow Cabinet members wanted to use the Commission to raise even more serious issues, like the composition of the Executive itself, but this was resisted by Mr. James Callaghan, the Party leader.

## New law needed to limit benefits for strikers

BY IVOR OWEN

FRESH LEGISLATION will be needed to limit Social Security payments to strikers and their families, the Prime Minister told the Commons yesterday.

She promised a statement within the next few weeks — probably before Easter — outlining the Government's proposals.

Mrs. Thatcher assured Mr. Ralph Howell (C, Norfolk North), one of the leaders of the Parliamentary campaign to check Social Security abuses, that the study being made by Ministers was proceeding well.

She recalled: "We did make it clear in the manifesto — that we believe that those who are prepared to inflict hardship on the community by going on strike should not expect automatically to be fully supported by that community."

"We now have work under way to alter the supplementary benefits to strikers."

Replying to questions about the reform of industrial relations, the Prime Minister urged that the provisions in the Employment Bill should be given an opportunity to work before demands were made for tougher measures.

She had been asked by Mr. John Goss (C, Hendon North) about the possibility of taking action against trade union funds.

Mrs. Thatcher stressed: "I think it would be best if we try to get the present Employment Bill through and see if that works."

The Prime Minister ruled out a national referendum on industrial relations reform.

But she hoped that much wider use would be made of secret ballots before unions decided to embark on strike action.

The Prime Minister again resisted Labour calls for Government intervention to settle the steel strike.

"If at the end of the day the management and those who work in it cannot reach agreement on their differences, then it cannot all go well for the future of the steel industry."

"They really must reach a settlement themselves."

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Bank staff reject 17% offer from clearers

BY NICK GARNETT, LABOUR STAFF

THE BANKING, Insurance and Finance Union yesterday formally rejected the 17 per cent pay offer from the principal English clearing banks.

Mr. Leif Mills, the union's general secretary, said the union would pursue its original claim, which apart from a general rise of 25 per cent seeks even higher rises on the minimum starting salary and for experienced cashiers.

Mr. Mills said that because of the separate arbitration decision at Lloyds — which gave managers there rises of 3.2 to 8 per cent backdated to July — it was now even more important to improve differentials for some groups in the lower clerical grades.

The Lloyds arbitration resulted from a claim from the bank staff association.

The union is submitting claims to the five main clearing banks for rises of 2 to 8 per cent for staff above the four basic clerical grades following the Lloyds arbitration.

Barclays has already agreed with the staff association at the bank rises of 2 to 6 per cent for its managers and other appointed staff following on from the Lloyds arbitration.

Rises for managers are still under discussion with BIFU.

Civil Service pay rise cash limit due today

BY PHILIP BASSETT, LABOUR STAFF

THE Government today announces its long-awaited cash limit figure for pay and price increases in the Civil Service this year. This will be a key factor in determining the pay increase to be implemented in two weeks for 600,000 white-collar civil servants.

Union officials are convinced the Cabinet has set the figure in line with the 14 per cent limit set for other public service groups.

General secretaries of all the unions involved will meet after the announcement to consider their response. The level of the limit is likely to be crucial in deciding whether the unions will take industrial action again this year.

The Government is already considering staging the eventual settlement and implementing further manpower reductions in the service.

The Civil Service Union, which represents about 47,000 lower grade civil service staff, has lodged a complaint against the Ministry of Defence on disclosure of information under the Employment Protection Act.

The complaint centres on the MoD's plan to employ contract cleaners at its offices in Bath and to make redundant 72 Civil Service cleaners.

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UNIONS REPRESENTING France's largest trade union federation, the CGT.

It will concentrate on the Frigg gas-field operated by the French company Elf Aquitaine.

Mr. Bill Reid, Aberdeen secretary of the Transport Workers union, said: "We will get a list of trade unionists from the CGT who are working on the Frigg field to bring them into the TGWU."

## Action by print union over pay

BY ALAN PIKE, LABOUR CORRESPONDENT

THE NATIONAL Graphical Association yesterday decided to launch industrial action in support of a better pay offer for its 65,000 members in the general printing and provincial newspaper industries.

A pay offer which is being put out to ballot by the other two unions involved — the Society of Graphical and Allied Trades and the National Society of Operative Printers, Graphical and Media Personnel — was rejected by the NGA national council.

The existing agreement with the British Printing Industries Federation and the Newspaper Society does not expire until late April but, as the employers have said they will not backdate any settlement, industrial action will start soon.

Mr. Joe Wade, NGA general secretary, said the union would hit the employers "where it hurts."

Industrial action will be selective, at least in the early stages.

The offer is worth up to 20.6 per cent although there is disagreement between the

Miners may put total ban on coal imports

BY ALAN PIKE, LABOUR CORRESPONDENT

A SPECIAL National Union of Mineworkers delegate conference will today be urged to campaign for a total ban on imports of any coal which could instead be provided by the National Coal Board.

The conference, in London, has been called to demonstrate the union's concern about the possible effect of imports on jobs in the British coal industry.

Members of the NUM executive yesterday approved a resolution expressing total opposition to unnecessary coal imports which will be put to today's meeting. It says the union will "not permit

increased coal imports to be used as an excuse for colliery closures" and demands a ban on "wasteful investment in proposed new coal importing facilities."

Sir Derek Ezra, chairman of the National Coal Board, will have an opportunity to address today's meeting. The NUM executive will use the strong opinions which are certain to be expressed by delegates to maintain pressure on the Government and EEC Commission for adequate finance for the coal industry.

Miners' leaders are worried about the impact of increased coal imports in the electricity supply industry and the effect on miners' jobs of the British Steel Corporation's proposals to reduce capacity. But an attempt by South Wales NUM leaders in stage unilateral strike action over the steel closures was defeated in a pithead ballot last month.

The Prime Minister is threatened with a mass demonstration from Yorkshire miners when she visits the area to inspect new development work at the Selby coalfield today. Letters have been sent to Yorkshire branches urging them to send demonstrators.

NALGO branches black rate work

BY PHILIP BASSETT, LABOUR STAFF

THE National and Local Government Officers' Association reported yesterday that almost all its local authority branches had stopped handling work for the issue of rate demands in support of a pay comparability claim for 560,000 white-collar council staff.

At national level, the union announced that it was to withdraw about £2m of union funds invested with local authorities in short-term loans.

Although the financial effect of the withdrawal will be tiny — local authorities borrowed a total of £2.6bn in 1978-79, of which £1.6bn was from internal sources — the union hopes that it will increase pressure on the employers and be taken as a further showing of its determination.

A NALGO official said yesterday that the money was unlikely to be used to finance any industrial action as the strike fund stood at about £1.5m, but it would be reinvested with other institutions.

The union said that almost all

its branches, including those in the militantshire counties, had blacked all rate work. Pressure to take part in the action was also coming from other groups, such as council rent collectors.

Air traffic controllers at Bristol Airport have voted to join those at Luton and Coventry in a four-day strike over Easter in support of the 10-22 per cent claim.

The employers' side, which has offered 6.12 per cent, meets on Monday to consider the action and a request from the Scottish council covering the grades involved for a meeting with a view to achieving a settlement of the dispute that would give credibility to the comparability study.

Twenty-four MPs have signed an early-day Commons motion tabled by Mr. Norman Hogg, Labour MP for Dumfries East, "deploring the failure of the employers' side to honour its commitments to local government officers on pay comparability, thus precipitating the current dispute."

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## BBC cuts 'lack courage'

By Pauline Clark, Labour Staff

THE Federation of Broadcasting Unions yesterday accused the BBC of "a marked lack of courage" in handling its financial predicament.

In their first joint response to the BBC's £130m cuts programme announced recently, unions representing 28,000 staff said the corporation should press the Government to allow it to make full use of its borrowing powers.

At the same time "urgent" consideration should be given to the financing of public broadcasting.

The unions made it clear they believed the BBC should have done this rather than "making proposals for widespread cuts which would inevitably damage its regional and local services and erode its competitive position in broadcasting."

It has shown "a marked lack of courage in the face of the fact that it has been provided with finance which it considers to be inadequate to enable it to maintain its present standards."

The BBC's borrowing powers were increased from £30m to £100m in 1979 in place of a licence increase. The corporation pointed out yesterday that it was already overdrawn by £50m and paying about £500,000 a month in interest, but it would give full consideration to any suggestions for helping it through its present crisis.

Calling on the BBC to withdraw its cuts proposals, the unions said they believed the plans had implications far beyond questions of employment.

It was a matter of public concern that the BBC should continue to provide television and radio programmes of high quality for majority and minority audiences. The BBC must be adequately financed, the statement said, if it was to compete with independent television and radio.

Site workers 'will talk'

By Our Labour Staff

CONSTRUCTION UNIONS indicated to employers yesterday that they were prepared to discuss some of the clauses designed to improve site attendance and other productivity features included in the employers' pay offer.

But union negotiators said the employers' proposals, made at the last negotiating session and involving a 14 per cent rise in minimum earnings, were unacceptable.

The employers are drawing up a further pay package to be discussed later this month. They indicated that they would be ready to make some improvements on the money offer in return for union concessions.

The unions hope the employers will offer to meet some of the demands on improved conditions that are included in the claim.

Mr. Les Wood, general secretary of the Union of Construction, Allied Trades and Technicians said at a joint union-employer press conference after a meeting that he hoped the eventual settlement would help to further stabilise the industry.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Cameras take on a new dimension

A LITTLE known company has grown at an annual average without a profits record or even production facilities of its own is preparing to tackle the giants of the photographic market. Nimslo, the brainchild of an American, Dr. Jerry Nims, and his Chinese partner, Dr. Allen Lo, has gained approval from the British Government in the shape of grants to help it manufacture cameras which produce three-dimensional pictures.

In 1970, Messrs. Nims and Lo set up a company, Nimslo Technology, based in Atlanta, to develop the 3-D camera and its processing system. It has taken ten years of "blood, sweat and tears" and has already used \$3m of development capital from Nims' associates in the U.S., many of whom have large share stakes or close family connections with such leading American corporations as Dupont, Honeywell, Bell and Howell and Lehman Bros, Kuhn Loeb.

In 1978, the partners came to Britain and set up the UK subsidiary, Nimslo, which is 60 per cent U.S. and 40 per cent British owned. The City showed its faith in a virtual outsider by subscribing around £3m for the UK holding in the new company. The idea is to use Britain as a platform to launch into European markets which, in terms of what the industry calls the "burn rate"—the number of films used in each camera every year—offers more scope than Dr. Nims' own backyard. The European burn rate of 4-6 times compares with about 10 in the U.S. which, considering that film processing makes up about 45 per cent of all photographic spending, offers plenty of untapped potential.

Dr. Nims also found the City less regulated than the U.S. securities market which, he believes, is stifling the flow of venture capital. Graham Dowson, the former chief executive of the Rank Organisation, met Nims and was able to put him in touch with the London stockbroking firm of Joseph Sebag, now Carr Sebag. The firm, in turn, found several institutional investors prepared to back the 3-D concept, among them Barclays Bank Pension Fund, the National Coal Board Superannuation Fund, Sun Alliance and Eagle Star. Given the City's normal reticence and its insistence on a solid profit record, it is hard to say exactly why the institutions subscribed so readily, although in terms of their own cash flows the risk to each was quite small and Nimslo had a working prototype which it was backing with some mouthwatering sales projections.

Its research shows that the world market for still cameras

of around 12 per cent over much of the past decade. It reached \$15bn by 1978 and, despite general economic stagnation, is thought to have expanded by about a tenth last year.

Polaroid, one of the major camera manufacturers, sold 7.2m cameras last year against Nimslo's projected annual production of between 100,000 and 200,000 units in 1981. If all goes well, however, output will rise tenfold by 1985 when Nimslo hopes to have captured between 3 and 5 per cent of the market.

Graham Dowson, now deputy chairman of Nimslo, is convinced of the potential. "Nimslo is to photography," he said as the production plans were unveiled earlier this week, "what Xerox was to photography." As Rank makes much of its money from Xerox, he feels he is in a position to judge.

Feted by many companies throughout the world, the company has picked as its manufacturer a partner with a tested record in camera production and with excess capacity. The U.S. owned watch and camera manufacturer, Timex Corporation, has built around 40m cameras since 1952, 14m of these in Scotland, and until last year assembled cameras for Polaroid at its Dundee plant.

It therefore has a suitably skilled workforce available. Timex and Nimslo were brought together by the Scottish Development Agency and, in an effort to retain 850 jobs in Dundee, the Government is to contribute £2.7m of the estimated start-up cost of £12m.

Timex will help with the balance of the working capital and tooling cost requirement but the proportions to be put up by each partner are not disclosed.

Nimslo professes not to be worried about patents, despite the sight of the two major manufacturers, Kodak and Polaroid, battling in the courts last year over instant camera copyrights. Dr. Nims is convinced that having devised a completely new photographic system for the 3-D camera, its processing and printing, Nimslo has "one of the most extensive international patent systems in the photo industry. We have been quietly filing for years and have built up a minefield for any competition."

Timex has the capacity to make as many cameras as the consumer will buy at around £90 each. Dr. Nims is "betting that in the next three years we can make and deliver a cost-effective product in one of the toughest markets in the world."

But time alone will tell whether the world is ready for the extra dimension.

Ray Maughan

## Profile

GEOFFREY WILSON'S eyes brighten and his smile broadens at the thought: "I do like to hear the sound of machinery; and fortunately I will be able to hear a lot of it as I go round our factories."

As the recently appointed deputy chief executive of the sizeable engineering group Delta Metal (85th in The Times 1000) it is perhaps only fitting that he should have such enthusiasm for machinery. Certainly there are plenty of directors in British companies who seem as if they are only too glad to have turned their backs on the works.

But if you were thinking Wilson to be a romantic engineer who bankers after the oily rag again, you would be wrong. He is an accountant.

Wilson's new year promotion would seem to leave little doubt that chairman and chief executive Lord Caldecote has all but named his successor. Caldecote, an engineer himself, has been doing things step by step. The first move began with a re-organisation in 1977 which created a new tier of management with the appointment of two joint managing directors.

## Step back

Up until then, there were 12 people reporting directly to him: the chairman of six board product divisions, four from group staff functions, such as marketing and finance, and a deputy chairman who was responsible for the overseas businesses.

By appointing joint managing directors and making each responsible for three of the overseas product divisions, but retaining the head office functions, Caldecote was able to take one step back from the day-to-day operations.

By appointing Wilson as deputy chief executive, yet retaining both the chairmanship and the role of chief executive, Caldecote has taken a further step back, but without handing over the reins. Head office functions—planning, finance, technical manpower and marketing—still report direct to the chief executive but now the two joint MDs will report to Wilson.

The idea, according to Wilson, is for him to lift still more of the day to day burden from Caldecote's shoulders leaving him more time for long term policy and for his activities outside the company—he is the

## An heir apparent accounts for his progress through the mill

BY JASON CRISP



Geoffrey Wilson (left), Lord Caldecote's successor in all but name: "accountants can make poor managers; they have to guard against their training."

new head of Finance for Industry, chairman of Legal and General Assurance, is on the board of British Rail and Lloyds Bank, and is chairman of the Design Council.

It certainly looks—though they are not actually saying as much at Delta—as though the next step in this apparently finely tuned manoeuvre would be for Caldecote in due course to relinquish his chief executiveship to Wilson and to become non-executive chairman.

Wilson, an affable man of 50, started off reading Modern Languages at Cambridge. He switched to Law about half way through because the study of languages was getting too esoteric for his taste and he wanted to do something a little more practical.

But law was not so much to his taste that he wanted to become a barrister; instead he opted for accountancy on the grounds that it was a good way to get into industry because he wanted to be "where the wealth was being created."

At the age of 26, equipped with his chartered accountancy qualification gained while articled to a City firm, he joined English Electric as a management trainee in Stafford. Training meant spending a month in each department, getting in other people's way. "It was a very tedious process and I was rather green," he reflects. "Foundries are a bit different from the City." He returns to this theme a little later when describing his stint with the group works accountant in the head office. "The City firm of accountants had been very genteel. In industry I had to learn how to put a view across in a discussion with someone

who is taking a very hard line against it and, given the chance, will tear you to rags." His time at English Electric was divided between periods spent working in head office and those spent in operating companies. It is for the latter he appears to show greater enthusiasm. "I very much like it at the sharp end when you are part of an operating team running a business. At group head office you are one level removed although you have the advantage of seeing what is going on throughout the company—which is enormously interesting... I enjoy them both."

When Plessey's unwelcome bid arrived in 1968 he was based in London as number two on the finance side. The announcement of the bid coincided with the start of his holiday. "I heard the news on the radio—it was as if the Russians had landed," he rushed back to London.

Given that Plessey was successfully outbanned, Wilson not altogether surprisingly reports that he enjoyed the hectic time spent defending English Electric from Plessey's attentions. And as number two in finance he had had particular involvement with the profit

forecast. He points out that it was the first major forecast since that made by AEI in its unsuccessful defence of GEC's overtures. When the predicted profit was in fact a loss, "in that climate it was not easy to make a corroborative forecast."

If the Plessey bid was unpopular then the "merger" with GEC surprised most people at English Electric, says Wilson—although he was one of the few from head office who found he had a job afterwards. Of those who stayed "a lot of people just did not realise what had hit them. The styles of management were very different. English Electric was technically very good but profits were not adequate, and cash controls were not as tight as they might have been."

Wilson reckons that there are two rather interesting benefits to be gained from the wide scattering of a one-time corporate management team as in English Electric's case. First it really tests each individual so that when they succeed and re-emerge they have grown in stature. Second, it eventually means that there are a lot of friends who know each other well, working in a number of different companies. This makes for a strong network of contacts. The English Electric dining club still meets, he says.

The style of management at GEC came as something of a surprise to him at the time. For although GEC is now well known, at the time of the takeover English Electric staff tended to look down their noses at GEC which, until it had bought AEI, had been quite small. "GEC taught me a lot. What struck me was the speed and crispness of the decision-making, the concentration and

tightness of cash controls; as someone from the finance function, what I found surprising was that all management thought that way."

But the English Electric old boy club was to claim him after a mere 18 months. Lord Caldecote called him to Delta to be finance director of the cables division on the clear understanding that he was being groomed to succeed the group finance director when he retired in three years. In any case, "I could not really see the way forward at GEC," he adds.

And in 1973 he duly became finance director of the group at a time when the company was setting about a fairly extensive acquisition trail—although only one—MEM—was contested.

## Wet blanket

The "bridge into management," as Wilson puts it, was made in 1977 when he became joint managing director. He becomes a little pensive when he considers the suitability of accountants in straightforward management as opposed to the finance function.

"They can make poor managers; they have to guard against their own training when it comes to making decisions on risks and innovation. There is a great tendency for them to look at things through financial eyes rather than from a multidisciplinary approach. After all, the previous chairman had told me when I was on the finance side, that my job was to be a professional wet blanket. In management you have to change that; it was perhaps easier for me since I had been in engineering industry for most of my life."

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● HANDLING

### Robots from Rugby will compete

SUDDENLY IT'S raining robots, including some from Zahrad-fabrik Friedrichshafen AG, one of the leading European manufacturers of transmission systems.

This German company is probably best known for the ZF gearboxes, and its ZF robots were designed for use in the company's own factories.

But apart from the robots themselves, the development programme included the design of materials-handling equipment to bring work to the robot.

Handling equipment and robots can thus be integrated into one automatic system, and used to produce machinery. Thus, all-round approach to robotics is believed by the group to be unusual, as well as practical.

Hahn and Kolb (Great Britain) of Rugby is sole distributor in the UK of these ZF robots, designed specifically

for loading, unloading and handling operations. They are in a category distinct from the robots intended for assembly operations or those that manipulate welding and spray-painting guns.

Several operations that would conventionally be considered difficult for one of these have been performed successfully by the ZF machines. They include picking up loads from moving conveyors and handling hot metal billets in a forge.

Control units of the ZF robots are readily interfaced with other control systems. One application has been an automatic machining cell comprising numerically controlled machine tools and the robot which does all the work-handling functions.

Hahn and Kolb, Leicester Road, Rugby, Warwickshire, CV21 1NY (0788) 74261.

### Less noise in bottling

TO REDUCE the noise created by bottles or cans travelling at high speed on conveyor tracks, a manufacturing plants Tantalum Acoustical Engineering has designed its "Hushveyor."

This is made from 820 mm long sections which can be built up in any number to match the length and width of an existing conveyor system.

Each of these hygienic, crevice-free sections is individually supported to permit

any one to be independently lifted for track inspection or maintenance—is manufactured entirely from mirror-finish stainless steel, lined with a high grade, non-porous noise absorber which is not only tough and flexible but resistant also to most chemicals and the effects of daily steam cleaning and other stringent hygiene procedures called for within the food processing industry.

Tantalum, 155 Crayford Road, Crayford, Kent, Crayford 56114.

## ● INSTRUMENTS

### Simple gas check unit

AMID THE many electronic instruments offered for the detection of unwanted gases in the atmosphere, Siehe Gorman has reverted to chemistry, using an absorbent indicator contained in a disposable glass detector tube.

Siehetec is a device which draws gas through the tell-tale tube with a manual pump. A separate indicator is used for each gas or vapour (over 100 gases covered) and the shelf life of most of them is three years. Accurate intake is ensured

by a precision cylinder pump which is inserted into the end of the tube and operated once. The indicator chemical immediately reacts to produce a colour stain which extends from the inlet end over a length proportional to the gas concentration.

Each tube is marked with a scale calibrated directly in gas concentration in parts per million or per cent. Siehetec, at Avondale Way, Cwmbran, Gwent, Wales NP4 1YR (06333 61211).

## ● IN THE OFFICE

### Makes word processors work harder

PACKAGED software for retrieving and analysing information has been added to programs for the Diamond 5 word and figure processing system produced by Data Recall. Analysis is a print-out of words and figures, and can be in a graphic presentation.

With this package a user can tailor the system to his own record or file format. It can handle one-line records containing up to 30 fields. A field may consist of as many as 30 characters with the total record length not exceeding 200 characters—the printing width of the standard printer. Within these dimensions a user may specify any data file for interrogation and analysis.

The package was initially developed for handling personnel records and has since been used for order processing, sales enquiries and other types of records, including medical.

The advantage is that work can be done locally, among other jobs, on an inexpensive system. Typically, up to 1500 records can be held on a disc. With good disc management greater numbers than this can be accommodated. For example, a personnel records scheme that has been handled as a pilot for this system has over 6000 records on several discs.

Data Recall, Somdes Place, Dorking, Surrey RH4 3EF. 0306 830617.

Looking like ordinary binoculars, the Steadyscope is a monocular unit in which the image is stabilised against the movement of the ship or aircraft by a gimbal-mounted mirror controlled by a battery-driven gyroscope. A push button uncages the gyro and stabilises the mirror and the view when required. The Steadyscope can be traversed and will maintain a stabilised image under normal conditions of use. Two versions provide x 7 or x 10 magnification. Weight is 2 kilos. British Aerospace Dynamics, Stevenage, Herts. 0438 2422.

## ● METALWORKING

### Light beam to measure the gear teeth

LASER MEASURING equipment which can measure key dimensions on different types of gears has been introduced into the UK by Survey and General Instrument of Edenbridge, Kent. It is manufactured by Diffracto of Ontario, Canada.

The new measuring system has a laser sensor head which can move in a fixed plane and a rotary table on which the gear under inspection is mounted. The table can be rotated about a fixed axis parallel to the plane of measurement.

As the gear rotates about the axis, the measuring head monitors the position of the reflected beam.

In one design, the angular information from the rotary table and the output of the sensor are both monitored by an analyser based on an Intel 8085. When correlated, the two sets of data can be used to deduce a fundamental description of the gear under examination. Equipment can be used in a



number of different modes. First, the system can measure the deviation of a gear system from a known or nominal contour entered into the control computer. It can also be used in a passive mode for measuring the parameters of unknown gear surfaces where the system will digitise at preprogrammed increments. Digital data is then passed back to the control computer for analysis and display.

Advantages for the system include the use of non contact and non-destructive measuring techniques. This represents an important advantage especially where very fragile or plastics gears are concerned. The method is also relatively fast: measurement time for three teeth of a pinion gear is under two minutes.

Repertoire includes involute errors, lead errors, centre errors, tooth spacing and tooth index errors, provided the computer is first programmed with the number of teeth, diametral

pitch, lead, pressure angle, and allowable error bands for each parameter.

Survey and General Instrument, Fircraft Way, Edenbridge, Kent TN8 6HA. 0732 864111.

### Aluminium stock easy to roll

ALCAN ALUMINIUM has built a prototype continuous caster for production of hard-alloy re-rollable aluminium stock used in the transport and canning industries.

A commercial-scale caster of this type is being installed at the Company's Saguenay plant 150 miles north of Quebec City. It can produce 84-inch wide aluminium for immediate reduction into re-rollable sheet products are later rolled. Existing continuous casting equipment at the plant allows only 64 inch width in common aluminium alloys.

This programme will cost C\$8m to complete.

## ● MACHINE TOOLS

### Bolt-on numerical control equipment

MANUALLY OPERATED milling machines made by eight different companies can be converted to computerised numerical control at relatively low cost using the Crusader microprocessor system developed by Anilam Electronics Europe, 46, Fotters Lane, Kilmarnock, East Ayrshire, East Dunbartonshire, KY11 3HQ (0908 566868).

The system is claimed to be very productive whether the workload is a combination of one-off and batch production or quantity serial manufacture. No numerical control lan-

## ● CONSTRUCTION

### Repairs the cold store flooring

H.B. ICE CREAMS (part of the Unilever Group) of Rathfriland, Dublin, was faced with a flooring problem in its freezer store. Roles had appeared in the granolithic topping, and these were covered with steel plates as the freezer store could not close for repairs, and in raise the temperature in order to cure a conventional resin-based flooring material would, in any case, present frost-heave problems.

But vibration resulting from bumping over the steel plates was causing damage to fork-lift trucks. In addition, the steel plates were being moved over the floor, presenting a further hazard.

H.B. solved this flooring repair problem by the use of Reinnaquik M. This composite new Goldschmidt seamless flooring material can be



worked and cured at temperatures as low as minus 25 degrees C, as well as at normal room temperature, which means that repairs to spalled or broken concrete floor-areas can be carried out without taking a cold store or freezer store out of action.

Within less than three hours of application it will develop a load-bearing capacity to withstand vehicular traffic, e.g. fork-lift trucks. When cured it is stain-free, easily cleanable and resistant to water and thermal shock. Initial House, 150, Field End Road, Eastcote, Middx. HA5 1SA. 01-888 1331.

## ● SAFETY

### Diving bell emergency

UDI GROUP of Aberdeen is releasing to the market its "2000" acoustic transceiver system for diving bell communications. This follows a programme of evaluation and testing of the equipment under operational conditions in the North Sea.

UDI 2000 is a single sideband suppressed carrier (SSBSC) through water communications and emergency pinger system. It is intended for use as a back-up emergency communications system for diving bells.

Communications frequency is optional (either 27KHz or 45KHz) while the emergency pinger frequency, at 37.5KHz, is one recently adopted as a standard by diving companies and the diving inspectors of

the UK and Norway. The new UDI system is compatible with present UDI Subcom "through-water" telephones and includes an external pressure housing for all bell unit electronics to eliminate helium ingress or high pressure humidity problems. The bell internal unit with a speaker/mike is housed in a small, flame-retardant, fold-replaceable unit. The system is powered from the normal bell emergency supplies or, if preferred, an optional battery pack is available.

Advantages given by SSBSC, as compared to a double side band system, are a 3dB reduction in electronic noise and a more efficient use of transmit power. UDI Group on 0224 705050.

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## FINANCIAL TIMES SURVEY

Friday March 14 1980

## Valves and Pumps

Advanced countries have the edge in engineering skills over those with low-cost labour. Although trade prospects at present are poor, Britain is modernising its industry to take advantage of an upturn and remains a net exporter of valves and pumps.

## Britain among world's leaders

By Geoffrey Owen

PUMPS AND VALVES are two sectors of mechanical engineering which offer good opportunities for industry in the developed countries. World demand is likely to grow faster than world trade as a whole, partly because a large part of it is associated with investment in energy production and energy conservation. The process industries are looking to pumps and valves of higher technology as a means of enhancing efficiency in the use of energy and raw materials.

While countries with low labour costs will become more competitive in standard products of simple technology, the bulk of these two industries' output, in value terms, requires a high degree of engineering skill in design, manufacture and marketing. Even in standard items, local manufacturers in the advanced countries can use their advantages of availability, service and close relations with distributors and customers to keep imports at bay.

Moreover the technology is

not static. While there have been no revolutionary changes in pump design for some years, incremental improvements are taking place all the time. Nuclear power stations, offshore oil platforms, desalination plants—applications of this kind require new designs and new materials which oblige the pump makers to invest in research and development; the move towards larger plants and higher pressures in the process industries imposes special requirements on the designer. Similar trends are at work in valves, where, for example, new types of high-performance butterfly valve are gaining ground at the expense of conventional products in oil and process applications.

Although some pump and valve companies have been in business for over a century and are well entrenched in their markets, it is possible for newcomers with an original approach to design and manufacture to break into the business. One example is Grundfos, the Danish company, whose technique of fabricating components from stainless steel has been applied both to domestic central heating pumps and to industrial pumps.

In automatic process control valves, a British company, Introl, was set up in 1967 and now has a leading position in the market, with a particular strength in the more complex and difficult process applications. Rotork, in valve actuators, founded in 1956, is another UK company which has achieved a strong international presence.

Such innovators, whether from outside or inside the industry, help to counter any tendency towards conservatism in such old-established industries, in

which the inertia of the customer often discourages change. The slower growth and more competitive conditions which have prevailed over the past five or six years have forced many companies to reappraise their designs, their manufacturing methods and their approach to management, with salutary effects on competitiveness. Although trade prospects in the UK and overseas are discouraging at the present time, the steps being taken to modernise the industry should put it in a stronger position to take advantage of the upturn in business when it comes. Product development, backed by manufacturing efficiency and strong international marketing, will determine whether the UK remains, as is the case now, a substantial net exporter of pumps and valves.

## Vitality

As the tables show, the UK is up among the leaders in the world trade league. This reflects the vitality of the two industries,

consisting as they do of a large number of competing manufacturers. In this part of mechanical engineering, fragmentation is not necessarily a source of weakness because specialised companies are required for specialised products and markets. The broad-based companies like Weir in pumps and Pegler-Hattersley in valves are complemented by technically competent small and medium-sized producers which concentrate their effort in particular segments of the business.

Both pumps and valves are international industries; in most advanced countries the share of imports in domestic consumption is tending to rise.

The UK's links with the world market are reinforced by the presence of several American-owned companies. Some, like Crane in valves and Worthington in pumps, have had ties with the UK for many years. Others have moved in during the past 25 years, seeing the UK both as a substantial market in its own right and as a good

location for supplying overseas territories.

The UK-based engineering contractors, some of whom are themselves American-owned, have been a valuable source of business, especially in the oil-producing countries, while the development of North Sea oil and gas has created opportunities which American companies were well placed to seize. In oil and petrochemicals, U.S. technology has to some extent set the world standard.

Some American pumps are produced in the UK under licence—like those made by the Bingham Pump Division of David Brown Gear Industries, which is a major supplier to the oil industry. But direct investment from the U.S. has been increasing. Ingersoll-Rand, which acquired the former Sigmund Palsometer plant in Gateshead, is now a major exporter of pumps from the UK.

Dresser Industries bought Dewrance, a specialist in power station valves, while Rockwell has made an agreed bid for

THE U.K. INDUSTRIES  
(1978 figures in £m)

Production		Imports	
Pumps	348.1	291.1	
Valves	112.0	123.4	
Imports as % of production	32.3	42.4	
Imports as % of home market	15.6	25.0	
Number of employees	26,000	26,000	

Source: BPMA, BVMA.

PRINCIPAL EXPORTERS OF VALVES AND PUMPS  
(figures in \$m)

Pumps for liquids		Taps, cocks and valves	
Exports	Imports	Exports	Imports
West Germany	954.8	244.8	870.3
U.S.	616.4	241.5	553.5
UK	385.4	214.9	392.9
Japan	365.8	58.2	384.2
France	361.1	270.2	370.2
Italy	260.2	165.3	333.8

Note: Pump figures are for 1978 except for the U.S. where 1977 figures are used. Valve figures are for 1977.

Source: OECD.

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domestic customers, such as the water and power plant industries, have been static or declining. Suppliers of contractors' pumps have been hit by the slump in building and civil engineering; cutbacks in public expenditure have made matters worse. The progress report published last month by the pumps and valves sector working party painted a depressing picture of order intake and output, which was likely to continue throughout 1980.

Overseas, manufacturers have been hit by the virtual disappearance of the Iranian market, which in 1976 was the UK's biggest single export outlet for valves, and by cutbacks in other oil-producing countries—though Saudi Arabia remains an important customer.

More serious is the impact of the strength of sterling on the industry, especially on those companies which rely on exports for 50 per cent or more of their business. Prices in some products have been kept low by intense world competition; steel valves for the petrochemical industry are an example. Currency changes have helped manufacturers in the U.S. and Japan to enlarge their share of the world market.

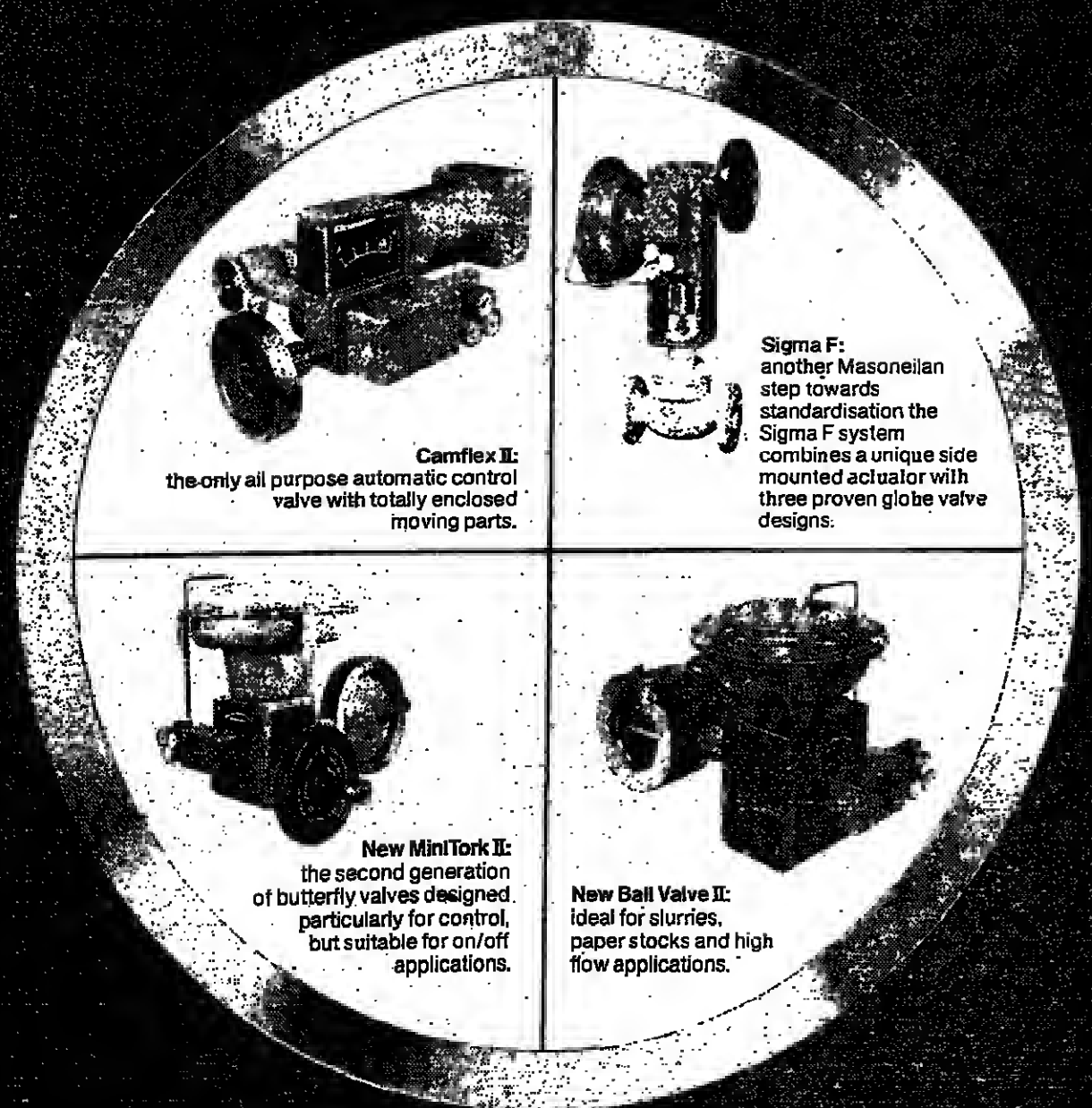
In these circumstances the common advice is to move up-market into products which are less price-sensitive and have a higher technological content. But it is difficult for a manufacturer of standard products made in high-volume to graft on to his operation a specialist low-volume activity. While specialist pumps and valves offer higher profit margins than standard items, the initial investment to get into what may

be a relatively small business can be substantial.

In practice there are several possible ways of adding more value to the hardware which the manufacturer sells. One is to take on more "systems" responsibility, perhaps for the design and installation of a complete pumping station or for a package of control equipment in a chemical plant. Keystone, the U.S. company, gives the example of a \$100 butterfly valve which, through the addition of actuators, remote control devices and other equipment, can become an item worth \$500; by providing electrical control panels and complete systems the price of this one-valve package could reach \$1,000. In other products the emphasis may be on distribution and service.

Over the next year or so, some UK-based companies will be facing some difficult strategic decisions as well as coping with a hostile economic environment. Fortunately the underlying strengths of the two industries, reinforced by the management efforts now under way, should ensure that they continue to make a sizeable contribution to Britain's trade surplus in mechanical engineering products.

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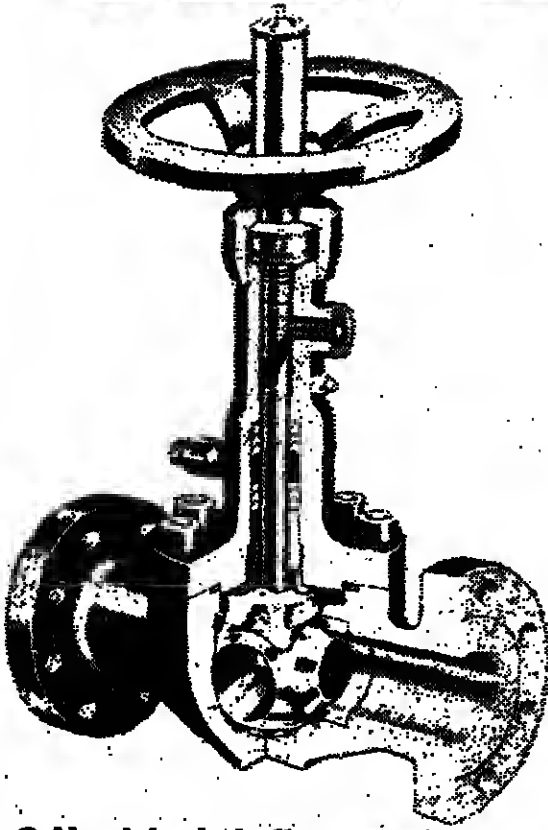
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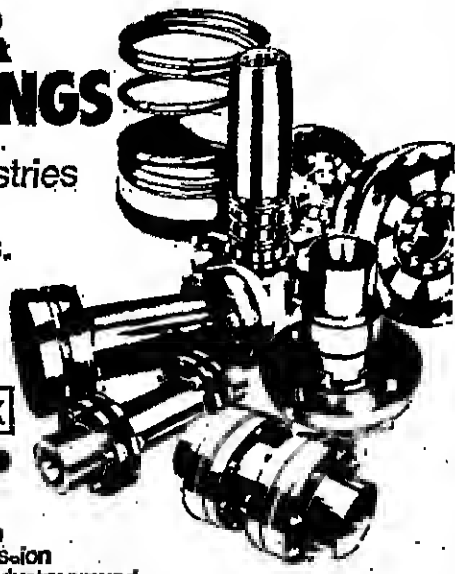
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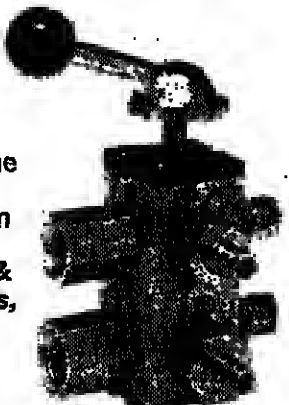
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## VALVES AND PUMPS II

### Valve makers concentrate on areas that most suit them

THERE IS NO General Motors of the valve industry. There are at least a dozen principal valve types, each of which is available in a variety of different sizes and materials, depending on how it is being used. No company attempts to cover the full range.

Economies of scale are most obvious in the production of standard gate, globe and check valves for general industrial applications. In the UK, Hattersley Newman Hender is the market leader in this segment of the industry, producing valves at the rate of some 50,000 units a week.

This company is a subsidiary of Pegler-Hattersley, a group formed in 1968 by a merger between Peglers, a leading producer of engineers' valves and plumbing products, and Hattersley of Ormskirk, makers of industrial valves. In the following year another valve producer, Newman Hender, was acquired. With a turnover of nearly £100m (of which £31m is in industrial valves), Pegler-Hattersley is one of the largest valve manufacturers in Europe.

Its closest domestic rival in standard industrial valves is the American-owned Crane, whose main factory is at Ipswich. In the last few years this company has been consolidating its position after divesting itself of several unsuccessful acquisitions undertaken in the preceding decade. (One of these, Glenfield and Kennock, a leader in waterworks valves, was sold to another American company, Neptune, now part of Wheelabrator-Frye.) It remains a leading producer of bronze, cast iron and steel valves and has been extending its interests into other valve types.



Valves for Russian methanol plants being fitted with low temperature hoods at the Dewrance plant at Skelmersdale, Lancashire

#### AUTOMATIC PROCESS CONTROL VALVES (Some major products)

Manufacturer	Parent
Fisher Controls	Fisher Controls, U.S.
Masonellian	Studebaker-Worthington, U.S.
Introl	Brown Boveri Kent
Serck Glocon	Serck
Blakeborough	Hopkins Holdings
Valtek Engineering	Amalgamated Power Engineering
Hymatic	Huntleigh Group

#### Key question

A key question for companies at this high-volume end of the industry is how far they should diversify into valves of higher technology. Although Pegler-Hattersley in particular had an excellent profit record in the first 10 years after the merger, part of its production is potentially vulnerable to competition from countries with lower labour costs.

Price competition has had a severe effect on the profitability of steel valves, supplied mainly to the oil and petrochemical industries. Here the main UK producers, Hattersley Heaton (another Pegler-Hattersley subsidiary) and Triangle-Valve, have been hit by Italian competition, apparently resulting from a price war among Italian steel foundries. Although the Italians have recently raised their prices, competition in world markets remains fierce.

Triangle, which exports 65-70 per cent of its output directly or indirectly, has been moving up-market to some extent, making the larger and more difficult types of steel valve, but the economics of this specialised side of its business depends on the base load provided by the standard products.

Pegler-Hattersley, too, has a stake in more specialised valves (notably through Woodhall-Daytona) and it has had a successful joint venture with Rockwell of the U.S. in McEvoy Oil Equipment, making valves and other equipment for off-shore and on-shore oil wells. But there is a limit to the number of specialised market segments which are both big enough to interest a large, established company and accessible to a new entrant.

To take an extreme example, it would need a substantial investment for any UK company to rival the two established manufacturers of parallel slide gate valves for power stations (including nuclear power stations), Hopkinsons and Dewrance.

These two are major suppliers to the Central Electricity Generating Board and have a substantial export business. Some 80 per cent of Hopkinsons' business is related to power generation; the quality standards in this market are demanding and the engineering back-up considerable. Hopkinsons' parent company, Hopkinsons Holdings, has a wider portfolio of valve types through its other subsidiaries, Blakeborough, Bryan Donkin and Wolstenholmes, and the ability to offer customers a package deal can be an advantage. The

group's turnover last year was £40m.

Dewrance has been owned since 1974 by Dresser Industries of the U.S. The link has been valuable in terms of technology and marketing, as well as finance; it is one of several cases where the injection of U.S. capital has helped to strengthen the UK valve industry.

For outsiders moving into the industry, the higher technology end of the business is obviously attractive. This is the policy being pursued by IMI, the metals and engineering group. Its first company, Sir W. H. Bailey, has cut back on its involvement in general-purpose valves, concentrating on pressure-reducing valves for steam, air and water, where it claims to be market leader. IMI Valves' two French companies, Mapegaz and Mecafrance, make ball valves for the petrochemical industry, while the most recent purchase in the UK, Samuel Birkett, specialises in safety and relief valves.

Similarly, Lake and Elliott's valve division, Hindle-Cockburns, has been seeking to shift the balance of its business towards higher technology. Hindle's strength is in corrosion-resistant valves for the chemical industry, while Cockburn's butterfly valves are well established in the marine field.

The ideal strategy, of course, is to invent a new type of valve which no one else has thought of and to keep competitors out either through patents or by manufacturing and marketing efficiency. This was what Mr. P. K. Saunders did in the late 1920s when he developed the diaphragm valve—a valve with a flexible membrane which ensures complete closure. It was used initially to prevent leakage in compressed air lines installed in South African gold mines, but it was later applied to other fluids, especially corrosive and hazardous ones in the process industries.

Saunders Valve, while since 1971 has been a subsidiary of Gallaher, the tobacco group, has retained a position of world leadership in diaphragm valves, but it has seen the need to extend its range into other valve types. Like others in the business, it was attracted to the so-called quarter-turn valves—ball and butterfly—which have been the fastest-growing products in the industry in recent years. Saunders, whose diaphragm valves are made at Cwmbran in South Wales, makes ball and butterfly valves in a separate factory at Hereford. In the last few weeks, Saunders has signed a licence agreement with Contrometrics, a subsidiary of Litton Industries in the U.S., to make high-performance butterfly valves which have been gaining ground in the oil and petrochemical industries.

The advantages of the ball valve, which became established in the U.S. and Europe in the early 1960s, was that it provided a tighter shut-off than conventional gate valves and was more suitable to automatic operation. Worcester Controls and Jamesbury were the two U.S. leaders and both of them set up operations in the UK.

The Norris brothers created Worcester Controls (UK) in 1964. Both had rapidly achieved a strong position in the European market. In 1978, Worcester Controls became a subsidiary of BTR (see separate profile on page IV).

The other British company which moved early into ball valves was Serck, which formed a joint venture with Jamesbury and later bought out the American interest. Serck's valve subsidiary, Serck Audco Valves International, has sought to steer clear of the commodity end of the industry and would argue that most of the products in its portfolio have features which prevent them from becoming totally standard, mass-produced items. This applies to its lubricated plug valves, in which Serck claims to be market leader outside the U.S., its JSL ball valves, its Glocon process control valves and to its Glocon high-performance steel butterfly valves.

Serck Audco Valves International, with sales approaching £50m, has overseas factories in Germany, France, Australia, South Africa and India. Its UK plants export 40 per cent of their production. If the agreed bid for Serck from Rockwell of the U.S. is successful, it will create one of the strongest international companies in the valve industry. Apart from its U.S. valve interests Rockwell already has a stake in the UK industry through Truflow, the ball valve subsidiary of Wilmot-Breeden.

#### Growth diverted

The butterfly valve in its modern form has taken some of the growth away from the ball valve and again American companies have tended to lead the way. One of the most successful in this field has been Keystone International, whose sales rose from \$30m to \$64m between 1974 and 1978.

Keystone is manufacturing butterfly valves in Scotland and has recently extended its range by buying Cannon and Weir Pacific Valves from the Weir group; both companies manufacture ball valves. These investments have been partly stimulated by opportunities arising from the North Sea—a development which has caused several specialist UK American producers of oilfield valves to establish themselves in the U.S. Cameron Iron Works has been making pipeline ball valves in Livingston since 1968. Other recent entrants include ACF in Cumbernauld, TK Valve in Fife and Orbit Valve in Hayes.

These specialised high-technology companies will continue to play an important part in the industry. But for the larger groups, the strategic choice is more difficult. One view is that the industry will become more concentrated over the next decade and that the lion's share of the business will go to those companies which offer a wide range of products and organise manufacture and marketing on an international basis.

An interesting illustration of this theory can be seen in a sector which, because of the nature of the product, is rather separate from the rest of the

#### SOME MAJOR U.K. VALVE MANUFACTURERS AND THEIR PARENT COMPANIES

(Parent companies in capitals)

PEGLER-HATTERSLEY  
Peglers  
Hattersley Newman Hender  
Hattersley Heaton  
Woodhall Daytona  
Guest and Chimes  
McEvoy Oil Equipment

SERCK  
Serck Audco Valves International

HOPKINSONS HOLDINGS  
Hopkinsons  
Blakeborough  
Bryan Donkin  
Wolstenholmes

CRANE COMPANY, U.S.  
Crane

GALLAHER  
Saunders Valve

BTR  
Worcester Controls

IMI  
Sir W. H. Bailey  
Samuel Birkett

DRESSER INDUSTRIES, U.S.  
Dewrance

ICPC  
Triangle Valve

LAKE AND ELLIOTT  
Hindle Cockburns

CAMERON IRON WORKS, U.S.  
Cameron Iron Works

KEYSTONE INTERNATIONAL, U.S.  
Keystone

TK VALVE, U.S.  
TK Valve

ACF INDUSTRIES, U.S.  
ACF

ORBIT VALVE, U.S.  
Orbit Valve

LOW AND BONAR  
Langley Alloy

This list, which is not comprehensive, gives a rough guide to the structure of the industry. Details of product ranges can be obtained from the British Valve Manufacturers Association. \*40 per cent owned by Pegler-Hattersley. †49 per cent owned by Pegler-Hattersley.

Industry — automatic process control valves. Here the two strongest U.S. companies, Fisher Controls and Masonellian, are organised internationally. The market leader — in the UK and in the U.S. — is Fisher Controls, which has worldwide sales of about \$500m. The Fisher valve was introduced to the UK after the war by Elliott-Automation, which later became a subsidiary of GEC. This part of GEC's business was merged last year with Fisher Controls in the U.S., in which GEC has a one-third interest.

Masonellian, with worldwide sales of around \$150m, is a subsidiary of Studebaker-Worthington of the U.S. It has organised its manufacturing and marketing activities on a global basis to secure economies of scale. Its valves and level controllers are made in factories in the U.S., Canada, France, Italy and the UK, each specialising in particular products.

British-owned competitors in this field include Serck Glocon, Blakeborough, Valtek (subsidiary of Amalgamated Power Engineering) and Hymatic, a member of the Huntleigh group. The fastest-growing newcomer has been Introl. It was founded in 1967 by Mr. E. W. Singleton, an engineer with Blakeborough, who believed that the trend towards more technically demanding processes in oil and petrochemicals would create a demand for a different sort of control valve, designed for more difficult applications.

Introl won its first orders from Courtauld and Shell and it is now one of Fisher's strongest UK rivals. Since 1969 it has been part of George Kent, now Brown Boveri Kent; the links with an instrument company and with a major supplier of power station equipment have been valuable, especially in securing overseas business.

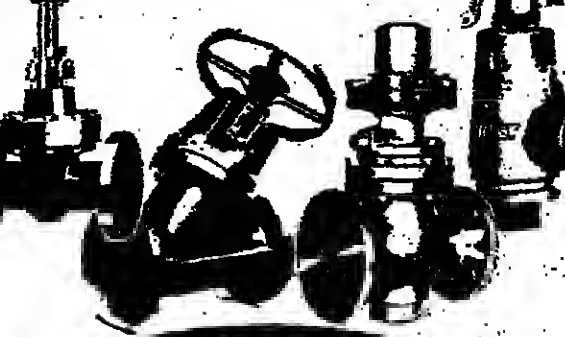
The Introl case shows that a newcomer can break into a market dominated by much larger, well-established companies. But it also suggests that if he is to make a real impact on the world market, international connections are important.

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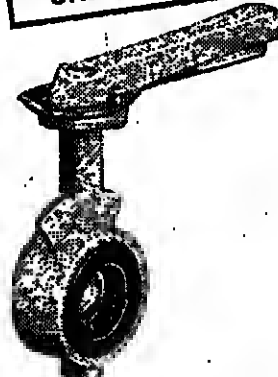
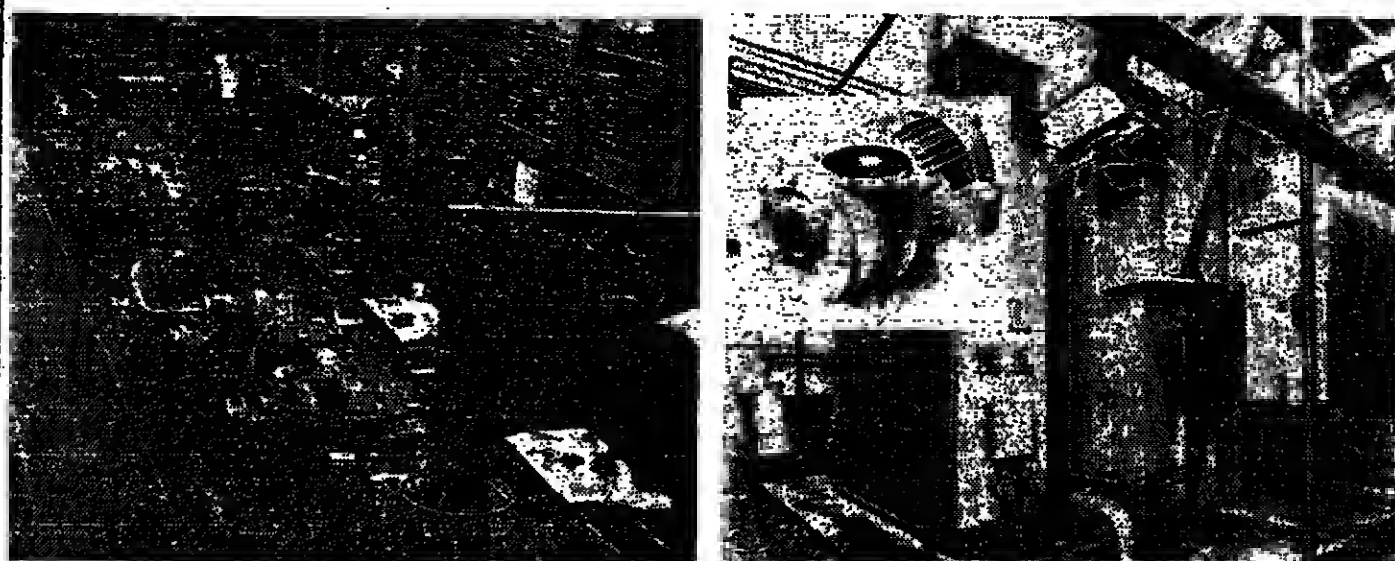
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Water pumps under construction at the Glasgow plant of Weir Pumps for nuclear power stations of the U.S. Tennessee Valley Authority. Right: one of four GEC 100,000 amp 500 volt rectifiers used at the new ICI chlorine plant at Runcorn, Cheshire. The inset shows one of 16 Girdlestone pumps that circulate deionised water coolant through the rectifiers

Thriving pump manufacturers  
keep ahead of the field

ONE MAJOR British pump producer reckons that there are probably at least 2,000 companies around the world which compete against it in one or other segment of its business. Its marketing department keeps up-to-date brochures for 700 of these and makes a careful and continuing study of the top 50. That is a measure of the fragmented structure of the world pump industry.

At one end of the scale is a handful of companies, led by KSB of Germany and Worthington Pump in the U.S., which manufacture a wide range of pumps and compete in most major markets. KSB, whose main factory is at Frankenthal near Mannheim, had a turnover of DM738m (about \$370m) in 1978: three quarters of which was in pumps, and about 8,000 employees.

Worthington Pump is a subsidiary of Studebaker-Worthington, which was recently taken over by another American conglomerate, McGraw Edison. In 1978 it made pre-tax profits of \$24m on sales of \$229m, but if its unconsolidated foreign affiliates are included (such as Worthington-Simpson in the U.K.), Worthington Pump's total sales in that year amounted to \$340m; two-thirds of this total consisted of products manufactured in 18 plants outside the U.S.

Ingersoll-Rand, a diversified engineering company with total sales of more than \$2bn, manufactures a broad line of pumps ranging from the largest units required in power stations and oil fields to standard industrial pumps; its network of pump factories includes plants in the UK (at Gateshead) and in Spain. Similarly Sulzer, the Swiss-based engineering group, is a broad-based pump manufacturer, with particular strength in high-pressure multi-stage pumps for the power generation and oil-related industries; it is also a leader in medium-pressure high flow rate pumps for water and oil pipelines. Sulzer has pump factories in the UK, France, Germany, Holland, Brazil and Mexico. Another large European pump company is Pumps Guerdin in France, which since 1972 has been a subsidiary of Leroy Somer. It has several factories in France as well as plants in Spain and Italy.

A second category consists of the large specialists, companies

## SOME MAJOR UK PUMP COMPANIES

Manufacturer	Parent
Weir Pumps	Weir Group
Worthington-Simpson	Weir/Studebaker-Worthington
SPP Group	Booker McConnell
Allen Gwynnes	Amalgamated Power Engineering
Lee Howl	
Mather and Platt	Wormald International
Hayward Tyler	Stone Platt Industries
Mono Group	Gallaher
Hamworthy Engineering	Powell Duffryn
Sykes Pumps	Henry Sykes
Sulzer	Sulzer, Switzerland
Ingersoll-Rand	Ingersoll-Rand, U.S.
Flygt	Flygt, Sweden, owned by ITT
Grundfos	Grundfos, Denmark

Note: This table, which is not comprehensive, gives a rough guide to the structure of the industry. Data of product ranges can be obtained from the British Pump Manufacturers Association.

which concentrate on one sector of the market but have a sufficiently large share of it to produce in relatively high volume. An example is Flygt of Sweden, which is the market leader in electro submersible drainage pumps, used by building contractors, in sewage works and in other industrial applications. Unlike most pump factories, Flygt's main plant at Lindfors in Sweden is organised on a production line basis, with an output running between 60,000 and 70,000 units a year.

## Flagship

With a turnover of around \$250m and 3,000 employees, Flygt has been since 1963 a subsidiary of ITT. It is regarded as the flagship of what is now called ITT's Fluid Products Group. This consists of a number of pump companies acquired by ITT during the past two decades. It includes Bell and Gossett, the U.S. leader in domestic central heating pumps, and Loewe in Germany, a major supplier of booster pumps for domestic and agricultural purposes. Although the Fluid Products Group (which has been in existence since the start of last year) is hoping to develop some "synergy" between its various units, Flygt and the other member companies are run as autonomous businesses.

In the third category, representing the great majority of the

world's pump manufacturers are the small and medium-sized companies, typically with a turnover of between \$5m and \$30m and an annual output of between 1,000 and 10,000 pumps. Some concentrate on a narrow range of products and markets; others are more in the nature of general engineers, making a mixture of standards and specials.

How big does a pump company need to be? In the 1960s the Labour Government's Industrial Reorganisation Corporation believed that the fragmented British pump companies were at a disadvantage compared to, say, KSB in Germany, and sought to bring about some rationalisation.

An important merger which resulted from the IRC's activities was that between Weir and Harland. It extended Weir's range of products and markets and led to some useful rationalisation between its three pump factories, subsequently reduced to two (see separate profile on page IV).

A further step might have been to bring Worthington-Simpson, a major producer of standard pumps, based in Newark, into the Weir Group. But Studebaker-Worthington, which at that time held only a small equity stake in the British company, wanted full control to supplement the engineered pumps produced by its other European affiliates.

Weir and Studebaker-Worthington agreed to share ownership of Worthington-Simpson on a 50-50 basis; although the American company has management responsibility, its British associate appears to enjoy a high degree of autonomy.

Meanwhile, the other leading British pump companies, some of which participated in discussions with the IRC, have gone their separate ways. The SPP Group (including Sigmund Pumps) a Booker McConnell company, sold one of its two pump factories, at Gateshead, to Ingersoll-Rand in 1970 and concentrated production at its Reading plant. Its range includes large sewage pumps, pumps for irrigation, and a variety of pumps for the oil industry, including units for crude oil pumping and for fire protection packages on offshore platforms.

SPP has sought to add value to its pump business by taking contracts for complete pumping stations, and to broaden its participation in the market. It has filled the gap in standard end-suction pumps by a licensing arrangement with Kirloskar, one of India's leading engineering companies, which manufactures pumps for sale under the SPP label.

More recently SPP has acquired Robot in Holland, one of the main rivals to Flygt in electro-submersible pumps for the sewage market. With a broad range of products, backed by good distribution and strong "software" support—the ability to engineer and install complete systems—SPP aims gradually to enlarge its share of the world market.

The other major British pump companies tend to have strengths in particular areas of the market. Hayward Tyler, the Stone Platt subsidiary, has made a world name for itself through the development of its glandless boiler circulating pumps. More than 1,500 units have been installed in fossil-powered and

nuclear stations throughout the world and Hayward Tyler has been particularly successful in the U.S. This product partly accounts for Hayward Tyler's unusually high export ratio—over 70 per cent—although it hopes that a revived nuclear programme in the UK will boost its domestic business.

Hayward Tyler is also strong in process pumps for oil refineries and petrochemical plants (originally based on a licence from Byron Jackson of the U.S.) and in submersible pumps for waterworks and irrigation.

Similarly, Mather and Platt takes a selective approach to the market. While standard pumps provide a base load, it puts increasing emphasis on engineered designed products for the oil, chemical, power and water industries. Last year, for example, it won a £2m order for nine multi-stage pumps for high-pressure water injection on the Stafford "A" and "B" platforms in the North Sea. The pumps incorporate Mather and Platt's super-stainless steel Zeron 25, which has particular advantages in seawater applications.

APE-Allen, the Bedford-based subsidiary of Amalgamated Power Engineering, has traditionally concentrated on the larger end of the pump range for public authorities. Allen Gwynnes has gone for special rather than standards; it is noted for pumps which move large quantities of water against medium and low head, such as pumped water pumps for power stations and intake pumps for water works. The ability to engineer a complete pumping scheme was one of the factors behind the purchase of Lee Howl last year; this company's strength is in smaller pumps which complement those of Allen Gwynnes and are often needed to make up the complete package required by, say, a water authority.

Whether a company is large or small, the product is the key to its success. The ideal is to have a design which is so far ahead of the competition that it creates a market of its own. But that uniqueness rarely lasts for long and the task is to stay ahead as competitors move in. Mono Pumps, part of the Mono Group Pump Division which is owned by Gallaher, appears to have done just that.

## French invention

The Mono positive displacement pump, which uses a "progressive cavity" action to push liquids along, was developed in France before the war and the British company was one of several licensees; the Mono pump is especially suitable for abrasive fluids in the food and chemical industries. Although the patents have long since expired, Mono Pumps has retained a dominant share of the UK market.

The division management seeks to improve the performance of the pump through technical innovation, while adding to the range with further acquisitions; these include Stainless Steel Pumps and Metering Pumps. Thus the original product innovation is the basis for a broader attack on those parts of the fluid handling business which are thought appropriate to the company's marketing and manufacturing strengths.

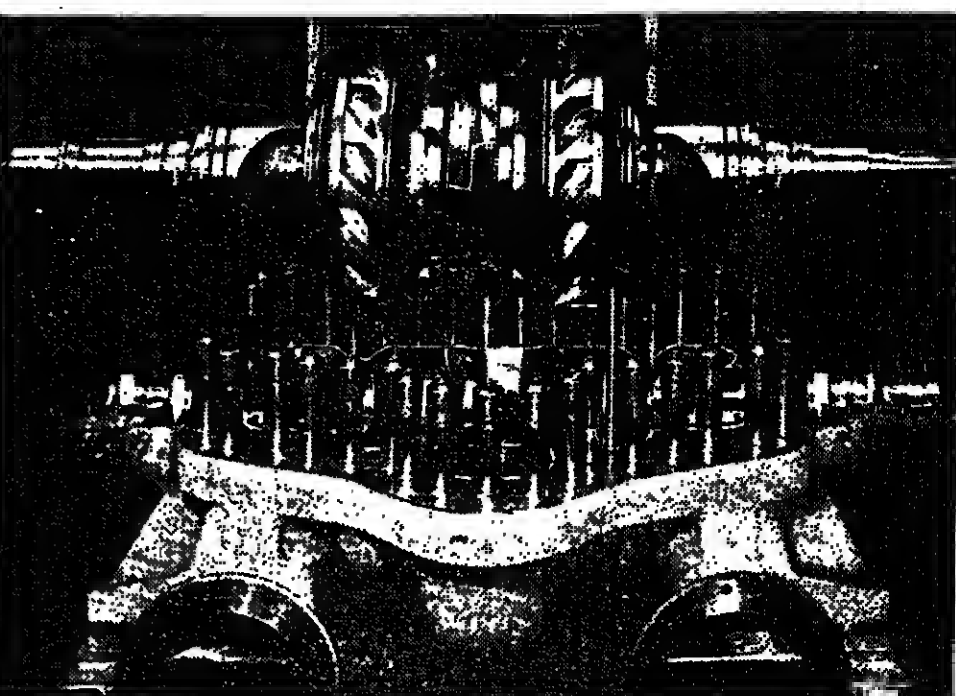
There are numerous companies which set their sights at particular markets and compete effectively—British LaBour in chemical pumps, Sykes in contractors' pumps (backed by a large plant hire business), Hamworthy in marine pumps, Simon-Warman in coal slurry pumps, and many more. Some of them have proprietary designs which deter competitors; or they may have expertise in difficult applications, involving special materials or advanced manufacturing techniques, so that the entry barriers for a newcomer are high.

For these companies, some of which have annual turnovers of less than £10m, the strategic problem is likely to arise if they begin to want larger markets and faster growth than is available in their particular field of specialisation. That is when the advantages of bigger financial and technical resources—and stronger international connections—become apparent.

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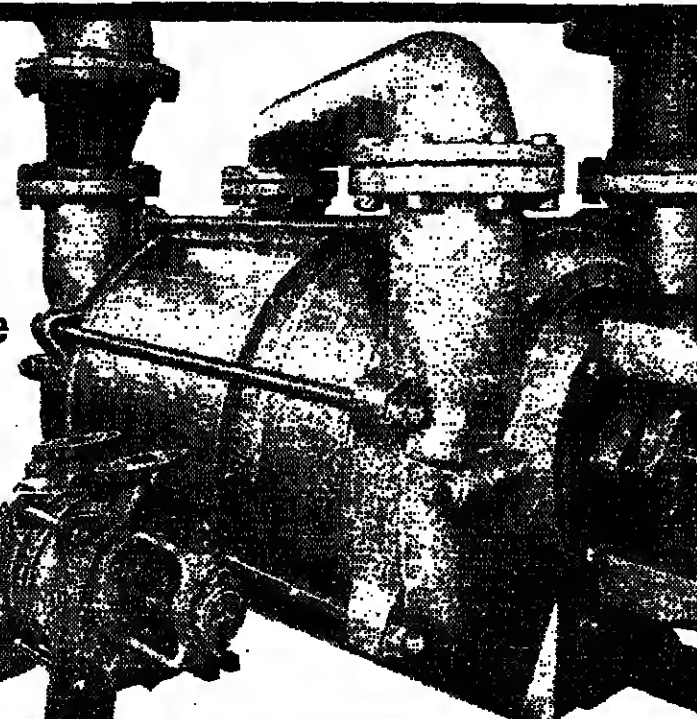
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## VALVES AND PUMPS IV

# Weir's cost cuts strengthen its world market position

DURING THE last 10 years, Weir Pumps, Britain's largest pump manufacturer, has increased the proportion of its output sold overseas from 25 per cent to about 60 per cent. It has had to contend with a drastic decline in its two traditional UK markets, power generation and marine. By developing new markets and new products, and by reducing its manufacturing costs through rationalisation and investment, Weir Pumps has established a stronger position in the world pump industry which should provide the basis for growth over the next decade. This year the company is expected to achieve sales of about £75m with 4,500 employees.

New product development has brought success in two important markets, oil and nuclear power. Weir had been a supplier of auxiliary pumps to the oil industry, but the deeper water and harsher conditions of the North Sea and other offshore developments created a market for a new type of pump for pipeline use and for water injection.

Weir's barrel-casing pump design had the extra ruggedness, reliability and ease of maintenance that the customers wanted. The first order was for the BP Forries field. Since

then the concept has been sold aggressively to the oil industry throughout the world, including the U.S.

It was a way of adapting Weir's power station and marine technology to a market in which the company had previously little experience. Until these latest developments, for example, Weir had produced very few pumps to be driven by gas turbines, which are widely used in offshore oil and gas installations. Within the power industry, meanwhile, Weir has developed a new range of safety-related auxiliary pumps for nuclear stations. This complements the company's established position in large boiler feed and cooling water pumps for conventional power stations.

### Wide range

Weir continues to produce a wide range of pumps for water, sewage and general industrial applications, but the product range and the manufacturing facilities have been extensively rationalised as part of a £12m investment programme over the past few years.

The main Weir plant at Cathcart produces the multi-stage and barrel-type pumps as well as the middle range of the split-casing pumps, while the former

Harland plant at Alloa makes the small end-suction pumps as well as the top end of the split-casing range and vertical pumps. A new iron and non-ferrous foundry and a hydraulics laboratory have been built at Alloa.

Within both Cathcart and Alloa, machining and assembly operations have been re-equipped and sub-divided into what is in effect a group of small factories, each responsible for a family of products.

Weir's main strength is in split-casing, multi-stage and borehole pumps, mainly in the larger sizes and often involving a degree of special engineering to suit particular customers. Batch sizes are rarely larger than 10-15 and more commonly 3-4.

While Worthington-Simpson in Newark, a leader in standard end-suction pumps, turns out about 34,000 small pumps a year, Weir's annual output is around 5,000 larger units. There are marketing and production advantages in having a wide portfolio of pumps and that was one of the reasons for Weir's interest in Worthington-Simpson in the late 1960s. It holds a 50-50 interest in this company with Studebaker-Worthington of the U.S.

Another joint company, Worthington-Weir, sells Weir

pumps in the U.S., but Studebaker-Worthington has recently been taken over by McGraw Edison and it is not yet clear what impact this will have, if any, on the relationship between Worthington and Weir.

Weir's greater exposure to world markets—the export ratio is likely to stabilise at between 60 and 70 per cent—has forced the company to be quicker on its feet in tendering and in delivery and to upgrade the quality of its salesmen, who often have to take technical and commercial decisions on the spot.

### Competition

Weir has service centres in the Middle East, Africa, the Far East and Canada. A recent order for boiler feed pumps in China, won in competition with the French and Germans, was a pleasing confirmation of Weir's international status.

Like every other British exporter, Weir is hard hit by the strength of sterling—in a recent Saudi Arabia bid the Japanese were 40 per cent below the British price—and this gives even more importance to product development, providing better technical solutions to the customer's problems, as the key to the company's future.

## COMPANY PROFILES

Geoffrey Owen looks at four companies whose strategies illustrate the competitive pressures at work in the two industries.

## Grundfos breaks tradition

THE STORY of Grundfos, founded in Bjerringbro, Denmark, by Mr. Paul Due Jensen in 1945, illustrates the fact that a newcomer with original designs can break into a highly traditional industry. The Grundfos designs are based on components fabricated from stainless steel and other non-traditional materials—instead of the conventional pumps machined from iron and steel castings—and production is organised on a flow-line basis. Much of the equipment and machine tools required for pump production has been designed and manufactured by Grundfos itself.

The range includes domestic central heating pumps, produced at the rate of 3m units a year, and industrial pumps now being turned out at the rate of about 450,000 units a year. Last year, Grundfos had a turnover of DKK 950m (about \$170m) with nearly 4,000 employees. Outside Denmark the company has factories in Germany, France, the UK and the U.S.

### Market leader

Grundfos makes vertical multi-stage centrifugal pumps for a wide range of boiler feed, booster and general service duties. In the UK it has been particularly successful in supplying pumps for packaged steam boilers, where it is the market leader. In this and other fields, including water supply for agriculture and horticulture, Grundfos has taken business away from makers of conventional pumps. The UK company makes industrial pumps at its factory at Leighton Buzzard. This is quite separate from its factory at Sunderland which makes central heating pumps.

The intention is to extend the range into other parts of the pump market where Grundfos's designs and high-volume manufacturing methods are appropriate. The use of fabricated stainless steel for impellers and other components yields savings in materials costs—despite the higher initial price of stainless steel—and produces a lighter pump which has advantages in many applications. The technique is beginning to find imitators, but Grundfos has an edge in volume and experience which it should be able to build upon.

## Worchester set to expand

BTR, THE British engineering conglomerate, has a reputation for making shrewd take-overs and for putting the assets it acquires to good use. So the valve industry has been watching closely to see what it would do with Worcester Controls of the U.S., one of the world leaders in ball valves, which was acquired in May 1978. BTR said at the time that there was scope for "further profitable expansion" of Worcester's product range. Mr. Bill Nesbitt, the Canadian who recently became managing director of the British subsidiary, Worcester Controls (UK), has clear ideas about how the expansion is to be achieved.

### Failing

In the 1950s Worcester in the U.S. was a failing gate valve manufacturer, but it was used by Mr. R. C. McCray and others as the basis for launching a highly innovative ball valve. The three-piece design made for easier installation and maintenance and the new valve provided a tight shut-off on difficult liquids like alcohol where gate valves were notoriously subject to leaks. It used Teflon and other new plastic materials for the seats and seals.

Within a few years, Worcester and the other leading American ball valve company, Jamesbury, were well established in the process industries. Mr. McCray then set about international expansion by forming joint companies with local nationals in the UK, Canada, Brazil and Argentina.

In the UK the Norris brothers at Haywards Heath built a factory to make Worcester ball valves and rapidly achieved a strong position in the market.

(In 1981, Jamesbury formed a joint company with Serck to make ball valves in the UK, but Serck later bought out the American interest.)

During the 1960s a number of other companies, in the U.S. and elsewhere, came into the valve business, some of them with poor designs and inadequate production facilities. Some end-users also made the mistake of using ball valves to deal with pressures and substances for which they were quite unsuited.

But by 1970 the product had settled down, the specifications were established, and although the market was still crowded, demand continued to grow by some 10 per cent a year, well above average for the valve industry. However, Worcester's financial and market performance began to deteriorate, especially in the U.S. and some of the principal shareholders saw advantages in selling out to a large group. BTR emerged from several possible candidates and despite initial resistance to the terms by the Norris brothers (who were significant shareholders in the U.S. company) succeeded in buying the business for \$45m.

Mr. Nesbitt, who had run Worcester Controls in Canada, became president of the U.S. company and last July moved to become managing director in the UK. Sales and profits have already shown a healthy increase in the U.S. and he has persuaded BTR to spend £2.5m on capital equipment in the UK plant. He is determined to improve the efficiency of the UK operation and in particular to achieve a big reduction in delivery times. He is working hard on the suppliers of castings and other components to match his tighter delivery requirements, but if they fail he will not hesitate to place the business outside the UK.

Looking further ahead, Mr. Nesbitt would like to broaden Worcester's participation in the valve business, particularly in the quarter-turn ball and butterfly valves which lend themselves to automatic operation and for which world demand is likely to grow rapidly. These new products may come either through internal development or through acquisition.

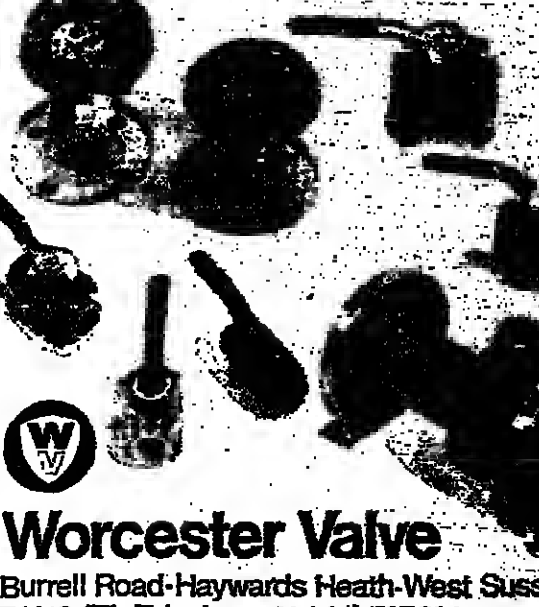
He thinks the ability to offer contractors a package deal, supplying all the valves needed, say, for a big gas plant (where the valves could account for as much as 20 per cent of the total cost), will be an important competitive advantage. So, too, will be the ability to source the products in several different factories around the world.

### 'Smart valve'

At the same time, Mr. Nesbitt wants to add more value to the valve—the "smart valve", as he calls it—by adding control devices, micro-processors and so on. Worcester already makes its own pneumatic actuators, sold under the Norbro name, specifically for quarter-turn valves.

The emphasis will be on product development to give Worcester valves a technical edge on the competition—and higher profit margins. If a "commodity" product which is needed to fill out the range can be made more cheaply by someone else—perhaps by a small company with lower overheads—Mr. Nesbitt is quite happy to source the business outside.

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## Rotork provides a specialist service

FEW COMPANIES in the British pump and valve industries have been as successful in winning a position of world leadership in their field as Rotork. The business stems from the design and marketing skills of the founder and present chairman, Mr. Jeremy Fry, who in 1956 developed a line of electric actuators for power valves.

One of the first orders was for valves installed in Esso's Fawley refinery and this led to substantial contracts from oil companies in the UK, the Middle East and elsewhere. Another key order in the early days was from the CEBG for valves used in the water cooling system of power stations.

Since then, Rotork has established itself as a sub-contractor to the valve industry, forging a close partnership both with the valve manufacturers and the end-users. Between 1968 and 1978 Rotork sales (including the non-actuator subsidiaries) rose from £1.4m to £18.6m, and trading profit from £136,000 to £5.2m.

Some valve makers produce their own actuators, but Rotork's strength is that it turns out a standard unit in large volume and at a competitive cost. Moreover by continuously improving the product and extending its capabilities it provides a service which few valve makers can hope to match from their own resources.

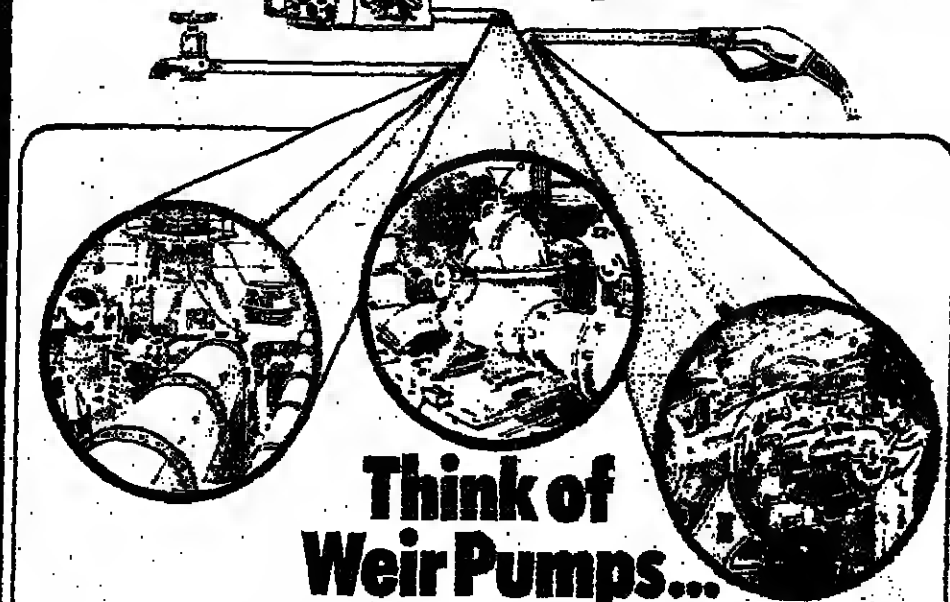
A second ingredient has been Rotork's approach to inter-

national markets; 85 per cent of the final customers for Rotork's actuators are located outside the UK. Demand rose rapidly during the 1960s with the expansion of the oil and power generation industries. Rotork moved to meet the demand partly through licensing arrangements and partly through its own manufacturing plants overseas. Licence arrangements were made with Brown Boveri in Germany and Shimadzu in Japan and a network of sales representatives in other markets was set up.

After a successful entry into Canada, Rotork began a sales and warehousing operation in New York in 1967. This was later expanded into a manufacturing operation and the U.S. now accounts for a third of the company's actuator business. There are other subsidiary companies in France, Germany and Italy.

A feature of Rotork's UK manufacturing operation is its heavy reliance on sub-contractors. Some 300 people are employed at the company's Bath factory (out of a total worldwide labour force of just under 600) and only 100 of these are direct workers, mainly concerned with assembly. Rotork depends on a network of carefully chosen suppliers whose quality and reliability are subject to a continuous and rigorous audit. This, in turn, enables Rotork actuators to comply with stringent quality standards.

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## VALVES AND PUMPS V

## Efficiency key to imports battle

PUMPS AND valves are both mature industries with long histories of developments so that in many respects further significant technical advances are hard to win and costly as well. Thus improvements in performance, or pressures or temperatures for established applications tend to be small and steady rather than dramatic until some novel demand arises that awakens fresh thinking on design and manufacture.

Both industries, occupy common ground in resisting the encroachment of imports from newly industrialised countries by seeking better efficiency and reliability, while also trying to hold down costs through improved material and production utilisation. To do all this in the context of increasingly severe safety regulations and tightening export markets has put considerable pressure on research and development departments.

The infiltration of electronics into control systems and the emergence of microprocessors has had a wide impact. It is no longer satisfactory in many instances to turn valves on or off or part way. Throttling devices, or actuators, drawing power from electronics, hydraulics or pneumatics and controlled by a processor are well over the horizon and likely to invade much larger sectors of the market especially in the paper, hydrocarbon, food and other process industries.

This is an area in which pump makers are also very much concerned. An early example of the application of computerised controls to a pumping station is to be found at Weymouth's sewage and surface water treatment

system which has a long outfall to the sea. Rainfall information is related to a time/area diagram and there is an automatic search to predict rates of inflow to the pumping station. This optimises the use of pumps and shows how substantial savings on running costs can be achieved.

Reliability anywhere is essential. For North Sea oil production or for geothermal applications, 3,000 or 4,000 ft below the ground it is an even more vital factor. Both pumps and valves increasingly have to be designed and made to work at elevated or cryogenic temperatures and pressures (or high vacuum) perhaps up to 250°C and 850 bar, such are the demands of high pressure processes for making some plastic materials.

## Cheaper materials

A 250 hp centrifugal sodium pump for a fast breeder reactor that is called on to work at 700°C at which temperature the pump case would be glowing is now being assessed. A gas blanket encloses the working end of the hot sodium.

Pumps have also been supplied to a Swedish customer in which the pumping component is mounted inside the reactor vessel, with the motor sticking out through the bottom. The working temperature is 200-250°C.

Some of the alloys and technology for making these kinds of pumps and valves have been borrowed from the aerospace industries, such as titanium.

At the other end of the scale are techniques for spraying plastics on to the inner surfaces

of valves, or on to impellers. This enables less expensive materials to be used for the valve body (or valves of expensive materials to be upgraded), and the corrosion resistance of impellers to be improved. Polypropylene, for such things as water treatment valves, and chlorotrifluoroethylene or polyvinylidene fluoride for chemical and other process plants are among the spray-on materials.

Provided that the inner contours of the valve body are suitable, a valve can, for instance, be given the usefulness of stainless steel at a fraction of the cost, and if necessary the coating can be applied to the outside also to make a complete envelope. The coatings are normally in the range of 0.010 to 0.025in. thick, but can be thickened to 0.04in.

Coated products are put through a high voltage test to check that no pinholes exist through which a searching gas like chlorine could attack the metal body and for which a certificate is normally available. This will be supported by a warranty of the integrity of the design to accept the lining. This is, incidentally, a case where a standard high voltage test procedure could be, and no doubt in time will be devised.

The value of the linings in the ability to enhance competitiveness without loss of performance can hardly be over-estimated. Such a valve could cost only a tenth of what a standard high voltage test procedure could be, and no doubt in time will be devised.

The value of the linings in the ability to enhance competitiveness without loss of performance can hardly be over-estimated. Such a valve could cost only a tenth of what a standard high voltage test procedure could be, and no doubt in time will be devised.

and many other applications is an attractive proposition.

Properly applied, the linings will also operate satisfactorily in a high vacuum situation without collapse. The uniformity of the finish is said to be extremely good, providing good flow paths without turbulence.

Valves have also been getting bigger to take account of the more severe demands being made upon them. In recent years the valves have gone from 33 to 48 inches diameter while quality has been at least maintained. On the other hand, new and improved alloys have been coming along to enable smaller valves to withstand higher pressures and temperatures. Water-lubricated bearings for selected applications are another illustration of the many-sided search for improvements.

## New markets

Product developments can help to take manufacturers into new markets or to extend existing ones, but equally important is to improve production efficiency. Manufacturers have not been slow to appreciate the benefits that numerically controlled machines can offer in raising machinery efficiency, and an increasing number are now being computer-assisted, as is also the design function.

Taken all round, the advances currently being made are creating new general standards of quality and efficiency which many manufacturers would like to see enshrined in national quality audits and applied with equal force to imports. They

would like to see the Government implement standards, especially safety standards, that would recognise the status and forward outlook of the industries, without which others could not survive.

In all this the supply of able and highly trained engineers and designers is crucial. Last October the first post-graduate course in pump design and technology began at the Cranfield Institute of Technology, with the support of the British Pump Manufacturers Association; 11 students from industry are on the course which leads to an M.Sc. degree. It was a response to an initiative from the Science Research Council inviting all UK trade associations to consider post-graduate courses.

The idea was taken up by the BPMA, and a study group under Mr. J. M. Hughes, personnel and training director of Weir Pumps, worked out the details of the course in consultation with the industry and the universities. The syllabus covers pump design, materials technology, stress and vibration analysis, as well as production and technical management. The course is run in collaboration with Cranfield's Fluid Engineering Unit and with the British Hydrodynamics Research Association.

A similar course in valve design will be starting later this year. These developments mark an important step by the two industries to strengthen their links with academic institutions and to keep the UK in the forefront of pump and valve technology.

Peter Cartwright

## Implementing standards is an uphill struggle

DEVELOPING acceptable world standards for dimensions, materials, quality, testing procedures and safety requires a strong mixture of patience, determination and personal dedication. Only recently, after a decade or more of negotiations, is a body of authoritative universal standards beginning to be built up through the International Standards Organisation.

The problems in formulating them are legion. Any country having widely accepted standards is likely to fight to the last ditch but one in their defence, for to accept a different standard imposes limitations on design and tends to proliferate production problems, even though ultimately only a single universal standard will prevail.

## More than one

Unless, therefore, one is in the fortunate position of the American oil industry in having dominated world markets from the early days and created what in effect are world standards, the chances are that even your home market you may have to cope with more than one set of standards. In the UK the gas and electricity generating authorities impose their own standards irrespective of others. And there are other problems.

"More than half the flanges we get asked for are to obsolete BS standard 10, tables E D and F", one manufacturer complained. "British industry is very slow to change." And not only British industry. Some other countries hang on to domestic standards because they are mandatory and constitute a hindrance to importers. Existing standards are a mixture of metric, stemming back to Napoleonic times, Imperial, going back to the last

century and American. Most are mandatory. That is, until the product to be imported gets official approval it cannot be marketed. A glaring exception to this is British Standards. Of 7,000 specifications only about 30, mainly relating to safety, such as car seat belts, oil heaters and electric blankets, are mandatory.

Worldwide, the complexity of standards and allied regulations is now so great that some export-minded manufacturers employ specialists to ease their way through the thick undergrowth of standards and documentation. On top of all this still other, one-off, standards or specifications are likely to be imposed in regard to pressure, temperature and other criteria, especially for major chemical plants.

Nevertheless, commercial pressures are beginning to triumph over national and other interests, and both the pump and valve industries seem now to be launched on a path that will increasingly replace existing standards with ISO standards for normal trade. That is not to say that national or individual standards—particularly safety standards—will not remain or even be added to take account of new technology.

For various reasons the pumps industry has made more progress than valves. One of the first ISO standards, for the horizontal end section of centrifugal pumps of 16 bar rating was introduced in 1975. Others have followed relating to the dimensions of main or critical components like the bed plate and seal chamber. Much of the early work leading to the acceptance of international standards was done within Europe, comprising a dozen manufacturing associations including the British Pump Manufacturers Association. There is a similar association for the European valve industry—CEIR.

What also tended to make rather quicker progress possible was that the dominant producers were to be found in the U.S., Germany, the UK and France, and some national standards, like the German DIN, were fairly universally used. It was therefore not too difficult to translate them into ISO standards.

Early standards for centrifugal pumps, which represent about 80 per cent of the market, were followed by others, like the test specifications for mixed flow and axial pumps. These fell into what may be called general class testing. Currently general class testing is technical specifications for centrifugal pumps, loosely designated medium duty. Heavy duty pump specifications based on American Petroleum Institute (API) 610 standard of March, 1961 vintage, which constitute de facto standards, are in draft form. More complex procedures are being devised for top class products, like nuclear power pumps.

In taking flanges as one of the first items to standardise on a world scale, the industry reflects the need for rationalising the considerable variety of connections. The variety complicates maintenance and replacement and ignores worldwide business that leading com-

panies have built up and its keenly competitive nature, so that a second phase of a project may not be carried out by the same consortium. While individual standards may have been an asset in building up home and export trade, they have now become more of a hindrance. At any rate, the importance of standards, keeping pace with changes in the marketplace and with technical developments is more generally recognised.

The Warner Report of 1977 touched on this aspect and also urged the Government to implement existing specifications and guidelines whether or not related to standards, in order to remove the uncertainties and imprecision surrounding manufacturers. This would then give them a firm base on which to operate.

In this context, an expanding segment of the market is being taken by submersible pumps, and British pump manufacturers see a need for extending standards to them as soon as possible. The BPMA and the Engineering Users Association have put to BSF recommendations for a draft document in respect of cast materials as a first step to the creation of ISO standards.

Harmonising standards relating to valves has been a longer drawn out affair, partly influenced by the greater variety of accepted standards for material and performance specifications according to application. Thus, if you are an exporter, you have to have the approval of the American Standards Association, in Germany the Technischer Überwachungsverein (TUV), in France the Bureau Veritas; and, generally speaking, the U.S. Coastguards standards for marine work. And, as already mentioned, in the home market the CEGB and the Gas Council have their own standards.

## Maintained

The formulation of standards for valves started off in the EEC committee for industrial standards some ten years ago, and the impetus was maintained through the ISO to create wider application. The first manifestation will relate to gate valves, standards for which are in final draft form and may be agreed this summer. The first of them will deal with end connections with the object of achieving commonality of face-to-face connections so that valves can be dropped into any make of oil pipeline, for instance, and dispense with "specials."

Allied standards will take in pressure ratings, markings and testing, as well as material specifications as these are relative to pressures and temperatures. A UK committee is well advanced in drawing up such regulations, with a keen debate centring on material specifications. Ball valves, especially those for the petrochemical and chemical industries, are also being studied.

Once the first set of gate valve standards has been agreed it is expected to become progressively easier to introduce others. Indeed, advances being made in improving materials, computer-assisted designing, spray-on plastics and other matters in the search for high efficiency and more cheaply produced products necessitates quicker progress.

Peter Cartwright

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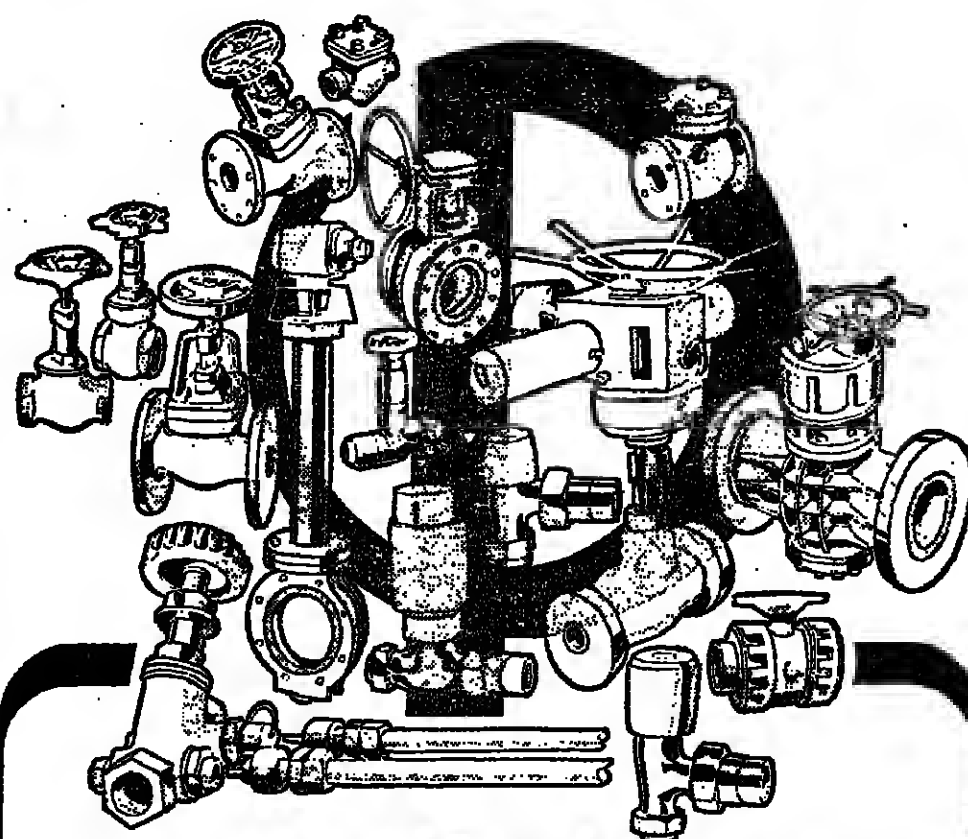
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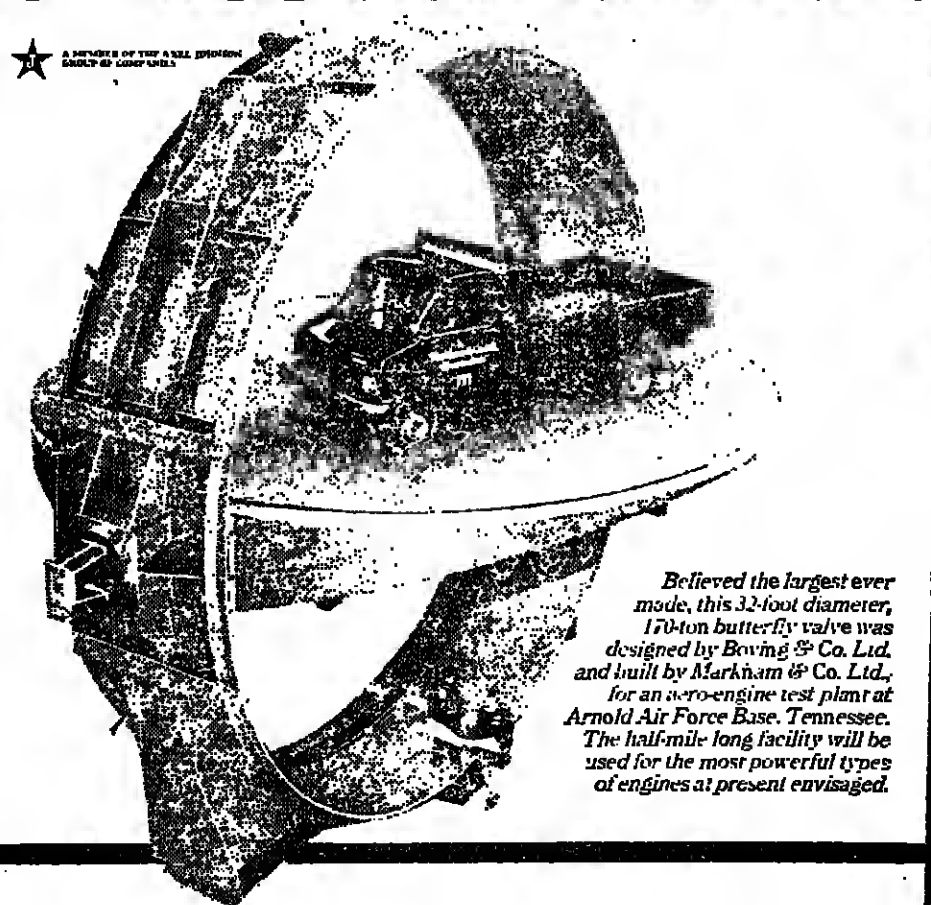
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## THE ARTS

## Cinema

## A punk vision by NIGEL ANDREWS

**Rude Boy (X) Price Charles**  
**The Electric Horseman (A)**  
 Leicester Square Theatre  
 ...And Justice For All (AA)  
 (from March 20)  
**The Runner Stumbles (A)**  
 Odeon, Haymarket

Seven years ago *A Bigger Splash* splashed on to your screens after a dip in sunny Cannes, and the writing-directing-producing team of Jack Hazan and David Mingay looked, for a carefree six months or so, like the new White Hope of British cinema. The film was a fictionalised documentary about the life and loves of painter David Hockney (played by David Hockney), and it wrought the dual miracle of capturing both the artist's personality and — in moving pictures — his eerie, lyrical, quiescent painting style.

That was 1973. Now it's 1980. Pop Art has given way to Punk, and Hazan-Mingay's second feature film is *Rude Boy*; another two-hour alloy of fact and fiction but this time about the garish, ear-splitting world of Punk rock. It's a weird and wayward movie that keeps trying to write large its main subjects — the rock music of "The Clash" (with real-life footage of their concerts), and the adventures of a morose

young cockney (Ray Gange) who becomes their "roadie" — into a giant panorama of Britain Now.

There are National Front rallies (the "hero" is a sympathiser); there are little snippets about police harassment; there is Mrs. Thatcher waxing evangelistic about Law and Order; and once or twice the film slows to a philosophic standstill so that our hero can clasp a pint of beer to his concave bosom and discuss his political views with anyone who wanders ill-fatedly across his path.

This strange, invertebrate, sprawling movie bears witness less to the confusions of Britain today than to the confusion reigning in the minds of Mingay and Hazan as to what kind of film they wanted to make. Our cockney protagonist, a monosyllabic lamp-post with a Neolithic set of social and political responses, is an (anti-) hero you either like or loathe. But even with this Drone-of-our-Times as lead character, the film could have sketched a peppy and purposeful route, periphrastic around his still centre: made a bolder, firmer, more stinging effort to show why despair and aggression, paralysis and pugnacity, funk and fury co-exist as deadly bedfellows in modern Britain.

But the film doesn't take ideas and develop them, it takes

a camera and shoots anything that moves (and several things — like the protagonist — that don't). So here we have in no discernible shape or order, prolific footage of "The Clash" yelling themselves toothless as they pound through what sounds like two LP's worth of songs: desultory scenes from concert-theatre; gobbling of modern British social history; and growing sense that *Rude Boy* is a movie in search of a centre — a restless, slippery-palmed film that's unwilling or unable to grapple seriously with either the anarchic ferocity of Punk or the lonely, vitriatic *anomie* of its central character.

Robert Redford and his horse trot serenely out of Caesar's Palace, Las Vegas, wearing Christmas tree lights from hat to hoof, and jog down the darkening street towards the desert. As they pass the light of the big lights on the "Strip," Redford flicks off their own and horse and rider "disappear" into the eodolfin night.

Eco-parables come in all shapes and sizes, and *The Electric Horseman* may be grouped under Family-Size Whimsical Redford. It's a whimsical Redford, slapstick played and newly monosyllabic, a retired Rodeo champion earning an embarrassed dollar advertising breakfast cereals, and privately consoling himself with whisky for his fall from grace. When a prize racehorse and a new promotional stunt bring him to Las Vegas, he's to mount the horse at Caesar's Palace and chirrup the virtues of "Ranch Breakfast" — whom should he bump into but Jane Fonda, playing an acerbic TV reporter? The two spar

sparkishly at a news conference, and when Redford and horse hotfoot it into the desert, later that night, his grand gesture of abdication and abduction after finding the horse has been doped for its stage debut — a Fonda festooned with video equipment tracks him down in the cactus-filled night, and asks for an exclusive TV story.

Well, we all know — or at least can guess — what happens when a Rodeo champion meets a Headline-dogging Social Rebel and an Imminent Folk-hero. First they try to out-manoeuvre each other, then they fall in love. In Hollywood plus ça change, plus c'est la même chose. Director Sydney Pollack steers the duo as unerringly towards romance

as he steers the horse towards the Redford-wished denouement of being turned loose in a green and mare-filled Utah valley. Meanwhile the police, the media and the cereal tycoons, appalled with rage and unchained by the TV statements of Redford, have dishd out to the public via Fonda's video camera, give chase by car and helicopter.

Nothing King Lear has told us, will come of nothing. But give Hollywood a token something, however frail, and it will duck it up and garnish it and go for broke. This movie has really only one original moment: Redford's spectacular walk-out from Las Vegas, with that magical lights-out moment of nocturnal *arrivadevi*. But Pollack and his two stars stop up the vestigial remainder with such brio that *The Electric Horseman* emerges as a classy, sassy, scenic comedy.

Redford's sunsoaked, macho, ingenu charm has space to breathe and flex in the Western air, and Fonda gives a welcome re-run to her steel-jawed, sweet-and-sour media lady of *The China Syndrome*. And don't let's forget the horse. "Rising Star" is his name. He has a coat like polished mahogany, a regal mane and two nostrils as proud and flared as angels' trumpets. And his habit of looking down his nose at the movie's sillier lines should assure him, on retirement from the screen, a long career as a Hollywood script editor.

He would, I'm sure, have looked down his nostrils at *And Justice For All*. Picture, if you will, Al Pacino as a busy Baltimore lawyer playing David to the multiple Godfather of legal chicanery and establishment corruption. Pacino is the liberal misfit you love to love: with tousled hair, round-the-clock five-o'clock shadow, a tie never tied and a windmill-armed sincerity no matter who is dumped upon his capacious lap to defend. There are little fish who swim his way — motoring offenders, black transvestites; and there are big fish — a judge accused of rape. But Pacino reels out hook and line to welcome allcomers, and this strange, wacky film, seeing-sawing between Black Comedy and Grand Melodrama, tries like its hero to wear its heart on its sleeve and to speak for All of Us against All of Them. It's so alarmist in the

process, however, that one might be wiser to decline the offer. No matter whom Pacino stumbles upon in the Corridors of Legal Power, the movie's three-tier moral is the same: if it's a criminal be kind to it, if it's a lawyer be open-minded, if it's a judge dump on it. And so, what judges we have here! There's Jack Warden as a suicide-bent old codger who takes trips in un-fuelled helicopters and tries to blow his brains out in the loo. There's John Forsythe as a Draconian judge who spends his public life dealing out vicious sentences and his private life perpetrating vicious sex acts. And there's District Attorney Craig T. Nelson — not a judge but a comparable high-wig who runs around like a beheaded chicken in search of the Great Legal Coup.

And lined up against them all is A. Pacino: apparently the only man in Baltimore from whom you'd be wise to buy a used car. Pacino is indefatigable. And even though to be defended by him is seemingly the Kiss of Death (his first two clients are not only found guilty but come to sticky ends in jail) he is there at the end giving rape-arranged Judge Forsythe what-for and telling the jury with tear-filled eyes that Justice shouldn't be about winning cases, it should be about the common search for Truth. So too, I submit m'lord, should the cinema. But truth in this hysterical slice of Hollywood hype is hard to find. Valerie Curtin and Barry Levinson wrote, Norman Jewison directed.

If you think *And Justice For All* goes over the top, you should next try *The Runner Stumbles*. Yes, the tall man in the dog-collar with white hair is Dick Van Dyke and no, this is not a comedy. It is the based-on-truth tale of a murder trial in which a Catholic priest (Mr. Van Dyke) is accused of having killed a young nun (Kathleen Quinlan) working for him in his parish. Is he guilty, and if so why?

The movie unfolds in flash-back, from the jail cell and the courtroom, and the shenanigans escalate from frustrated love to religious guilt to murder. Stanley (Judgment at Nuremberg) Kramer directs it all with four-square earnestness and Maureen Stapleton nearly steals the show as a nervous, not to say certifiable, housekeeper whose eyes peer out from a face as tremulous as jelly and who wields her rosary like a strangling noose.



Phyllis Calvert and Jane Asher

## Queen's

## Before The Party

For anyone who started going to the theatre in the last 15 years or so, the name of Rodney Ackland rattles around like a defiant skeleton. Unknown to my generation, you begin to wonder whether in fact the old boy will turn out to be the Bavaugh Brian of the British theatre, storing up large, constipated works to confound the critical orthodoxy of the day. It transpires that Mr. Ackland has written not very much for 20 years, but this razor sharp import from the Oxford Playhouse, a revival of a 1949 adaptation of a Somerset Maugham short story, impresses as a well-organised domestic comedy thriller set in the comforting glow of a country house in Surrey. Or rather, to allow Mr. Ackland his raffish due, in the heroine's bedroom of said country house.

In Maugham, the revelations about Laura's husband who died on the Gold Coast, puncture the preparations for a local garden party. Mr. Ackland is done with Maugham by the interval, but he has introduced two new themes. Laura has a young man in tow who is in every way "unsuitable." And the political aspirations of her father are played up to such

an extent that the surface decorum must not be ruffled, otherwise his chances with the Conservative adoption committee will be ruined. What Mr. Ackland brings off superbly is that sense of a snobish, despicably funny family sweeping the news of Harold's drunkenness under the carpet along with the defunct door-knob. So Harold was murdered? By his wife? There, there, we mustn't be late and, incidentally — chatters Laura's mother — we must take down those knives in the drawing room.

This sardonic tone is maintained quite brilliantly throughout the proceedings, which develop as a series of merciless variations on the one idea. The stage conventions of the day require a sacrifice of Maugham's chill ambiguity as Laura (or Millicent in the story) goes off to the party, a picture of conspiratorial conformity. But by giving us three sisters instead of the rival two, Mr. Ackland has a shudder of his own to unleash when Laura comforts young Susan (very well played by Jayne Tootman) with the lie her mother has manufactured. Young Susan has seen a pig being killed, has even sloped off to the pictures to see the hero

cutting his wrists. She is the repository of what Mr. Ackland feels about these hypocritical people, who have rallied round Laura when they discover that her new man is well-connected after all. In that respect, people have not changed in the least, and the central passion of the play burns as bright as I imagine it must have done in 1949.

In addition, Tom Conti's production elicits quite beautiful performances from Michael Gough and Phyllis Calvert as the parents, who are so incredible as to be perfectly recognisable. Mr. Gough, pulling his facial muscles into tortured Mingeidgian expressions, is a delightfully ghastly lawyer on the social make, while Miss Calvert twitters and shrieks in a non-stop display of salon vulgarity, and foolish splendour. Jane Asher, pale, frail and exquisite, is the siletto whose edge is eventually hunted by a sudden intake of whisky and the demands of the plot. It is usually suggested that her new man might go the way of Harold, as he swigs from the bottle before the family's collective back. That one crudity may be forgiven for the precision and black satire of the rest.

MICHAEL COVENEY



Ray Gange in 'Rude Boy'

## Festival Hall

## Tippett's Second Symphony

Tippett's Second Symphony had its origin in what is by now one of the famous epiphanies of our times. The composer overheard pounding hasso Cs from a Vivaldi work while looking out of a recording studio on to Lake Lugano and was instantly plunged into his own creative world. Those Cs have become the commencement of a transfigured musical expression which compels, so to speak, to be looked at; which (as one critic put it) arouses our "detached admiration" and does not seek the dramatic involvement of the first symphony. But in imposing a view of the Second on the Bournemouth Symphony Orchestra on Wednesday evening, Gennadi Rozhdestvensky has surely carried the principle of lyric contemplation absurdly far.

One's eager anticipation (how

often is the piece played?) was immediately crushed by an opening tempo ponderously short of the specified allegro vigoroso. What followed was an ideosyncratic, very deliberative scrutiny of detail cultivating the suavest orchestral sound and having the additional advantage of insuring the players against undue hazard (such as brought the ill-fated work to a halt at its 1958 premiere by the same orchestra). Certainly this was an approach capable of yielding quite a few pockets of novel sonority — the notes were mostly admirably clear; proliferating melodic strands interwoven with shimmering precision, particularly in the string fantasia sections (whose emphasis was the main point of the interpretation).

Yet despite the gentle pace the orchestra still could not satisfactorily manage the more idio-

matic demands of the score. When these became extreme, the quiddities of the reading were quickly exposed as mere guardedness. Obligato parts rarely received confident execution, clarinet and violin solos in the laughably leisurely scherzo notably lacking brilliance. The slow movement (though even this was too slow) offered memorable warmth in the Grimes-inspired tranquil string meditations; but the spiky trumpet and pizzicato interjections were frequently garbled. It was gratifying to hear the harp at all, but only in the last movement did the proper balance between it and the piano occur.

Tempo seemed about right in the finale, however the reprieve of the opening was accordingly no broader than it had originally been, thus the (characteristic) open-ended close was coarsened.

PAUL DRIVER

## Wigmore Hall

## Beethoven and Simpson

by ANDREW CLEMENTS

Robert Simpson is known more as a provocative analyst and author — of valuable studies of Nielsen and Bruckner — than as a composer. But his music has a small but dedicated following; it fits in and out of the record catalogue and major works are broadcast periodically by the BBC. Next month Simpson's sixth symphony gains its premiere at the Festival Hall, and the Delme String Quartet has begun a series of three concerts in which his fourth, fifth and sixth string quartets are coupled with the three Rasmovskys of Beethoven.

The coupling is entirely apposite. For in these quartets Simpson the analyst and Simpson the composer merge. Each is a commentary upon one of the Op. 59 works: "The attempt to understand these great works resulted in, not a verbal analysis, but music. The hope is that anyone studying intelligently the musical analogies offered here will find the experience of benefit in approaching and entering Beethoven's masterpieces." The parallel between Simpson's approach and Hans Keller's non-verbal "functional analysis" is difficult to resist; difficult also to avoid describing Simpson's quartets as written against the "background" of Beethoven.

On Wednesday evening the Delme Quartet began the series with Simpson's fourth quartet and a polished account of its after glow, Beethoven's Op. 59 no. 1. The parallel between the works is here more pronounced than in the later quartets; the

first movement of Simpson's fourth is almost a literal re-composition of Beethoven's Allegretto, transferred from 4/4 to 3/4, the textures sometimes inverted (as in the development where Beethoven's violin solo becomes a solo cello for Simpson), but following the model very closely in its paragoning, articulation and harmonic rhythm. The similarity is too close, perhaps, for comfortable appreciation; elsewhere in the quartet Beethoven is a true, less obtrusive background, and the strength of Simpson's own music can be more effective.

Simpson's scherzo is an extended presto of abrupt, springing rhythms and his slow movement a spacious Andante

## 'Oklahoma!' and the Arts Council

*Oklahoma!* which opened in Leicester last November and is now touring the country, is getting a London run. It opens at the Palace Theatre on September 17. Like *My Fair Lady*, currently at the Adelphi, *Oklahoma!* received help from the Arts Council — £40,000 towards production costs and £80,000 as a touring guarantee. *My Fair Lady*, which also started its new life at the Haymarket Leicester, had a £70,000 guarantee towards production costs from the Arts Council. Although both shows are expected to make a profit the Arts Council, because of its constitution, cannot reap any direct financial benefit.

But the Arts Council, while it hopes to support more major musicals on tour, has no plans

to help out again this year. Instead, it is considering the possibility of commissioning a new musical for touring. It is also keen to mount a popular entertainment show, probably in association with a commercial management. The Council is concerned that there is now no proper training ground for popular entertainers and believes that a tour would enable newcomers to learn the business from established variety artists. The box office for *Oklahoma!* opens on March 17. It is directed by James Hammerstein, son of the lyricist who wrote it with Richard Rodgers. When it first appeared in London in April, 1947, *Oklahoma!* established a record run for the Theatre Royal, Drury Lane.

A. T.

## St. John's, Smith Square

## Coro Cappella

Bruno Turner and his excellent choir continued their championing of Spanish Renaissance music on Wednesday night with another memorable concert of glorious sacred polyphony at St. John's. As with previous concerts, a new work, unearthed from the seemingly endless Iberian treasury and edited by the choir's director, was introduced. On this occasion it was the palm *De profundis clamavi* set by Pedro Rimonte (1567-1627), choir-master to the Spanish Viceroy in the Low Countries. The choir lucidly wove the seven-part counterpoint of this well-wrought composition, which responded somewhat coolly to the powerful text.

The rest of their carefully-devised programme was devoted mainly to Tomás Luis de Victoria (c1548-1611), a master of the restrained devotional style. The first half presented a non-liturgical sequence of four-part Responses for Holy Week concluding with the six-part motet *O Domine Jesu Christe*. These alternated with Lamentations from late Medieval Spanish manuscripts sung in Latin by the counterpoint Kevin Smith. The falsetto voice lent an unusually serene quality to these cantillations and matched the high range of the polyphonic Responses. Mr. Smith continued with a selection of solo settings by Monteverdi and his Italian contemporaries, Grandi and Bernardi, neatly articulating their florid lines, managing an expressive eloquence in *softa voce* passages but straining to achieve dramatic impact in the louder moments at the top of his register. Robert Aldwinkele was his attentive and sensitive accompanist on the harpsichord.

The second half was entirely consecrated to Victoria's *Stabat Mater* — a six-part Requiem Mass and Absolution of simple but immensely powerful expression. The choir responded eloquently to Mr. Turner's strong and committed direction, elegantly shaping and co-ordinating the polyphonic lines, neatly combining and halting the sonorous choral passages while achieving a varied dynamic range without impairing the clarity appropriate to Counter-Reformation music.

FRANK DOBBINS

## Arts Council bursaries

The Arts Council has approved theatre writing bursaries of £1,500 for Julia Kearsley and Mike Figgis and bursaries of £750 for John McDonald, Susan Todd, Kate Vandegrift and Jeremy James Taylor.

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Friday March 14 1980

## Doing without British Steel

THREE DAYS of talks between the British Steel Corporation and the unions appear to have clarified some of the issues, particularly in regard to productivity, but on the size of the wage offer the two sides remain far apart. The Corporation is offering what amounts to a 14 per cent increase, in return for higher productivity, with the possibility of further increases negotiated at local level which could bring the total to as high as 20 per cent. The unions are still insisting on a basic offer of at least 18 per cent. Although the talks have not been broken off, no further meetings are scheduled until next Wednesday.

## Picketing

The unions are talking of making the strike more effective, both by picketing major customers and by tighter control over imported steel. The Corporation is considering the possibility of a ballot on the offer, but is reluctant to go ahead with it unless the unions co-operate.

At this stage, with the strike in its 11th week, the leaders of the unions and their members show little sign of any willingness which the dispute has brought out very clearly. The first is that the country is not as dependent on the BSC as the unions had assumed when the stoppage began. Threats of a "short, sharp strike" which would quickly bring the country to its knees have proved hollow. This is partly because customers had unusually high stocks at the beginning of the dispute. Some steel has continued to come into the country from overseas despite union efforts to halt it. Distributors and users have found a variety of ingenious methods of coping with the lack of BSC supplies.

## Dramatic

Of course there have been sectors which have been hit, such as the canning industry, and more companies will be in trouble if the strike goes on for several more weeks. But the relatively minor effects of the stoppage which has lasted nearly three months provide a dramatic demonstration that British Steel Corporation is not a public utility vital to the lifeblood of the nation. It is an important but not exclusive supplier of a commodity which is available from other sources—and it has to compete for the business.

## A blow against cheap airfares

THE DECISIONS by the Civil Aviation Authority rejecting virtually all the applications for new cheap-fare routes between the UK and the Continent have shocked many in the air transport industry. The independent, reacting to the new mood of increased competition and innovation that has been apparent in much of world air transport over the past year or two, submitted bids that, if approved, would have rewritten much of the air transport map of Western Europe, subject also, of course, to European Government approvals.

## Skytrain

British Caledonian had asked for 20 cities to be added to its Skytrain network. Laker had asked for Skytrain-type rights to 35 cities, and for rights between many Continental cities also, adding up to 666 routes in all. Britannia Airways had asked for rights to sell to scheduled passengers up to 50 per cent of the seats on its scheduled charter flights between 20 UK and more than 60 Continental destinations. Air UK, the new airline formed by the merger of Air Anglia, British Island and other operators, had asked for a more modest expansion of its network out of Gatwick. The independents had also asked for the revocation of necessary of British Airways' rights out of Gatwick, arguing that the State airline had failed to use those rights and was retaining them solely to block operations by the independents.

Each of these applications offered something different, but all had also one thing in common—cheaper fares, ranging up to 40 per cent or so in some cases. The independents argued that their bids could be interpreted as the first major opportunity for the Government, through the Civil Aviation Authority, to achieve two ambitions—the greater use of Gatwick for scheduled international flights, so as to relieve congestion at Heathrow, and a widening of the scope of UK air transport as a whole with some dramatically innovative ideas.

In the event, the independents have gained virtually nothing. Apart from six comparatively low-traffic routes awarded to British Caledonian,

it follows from this that, as a result of the strike, the British Steel Corporation is bound to lose some of its share of the UK market. While most users would prefer to rely on a domestic source of steel, the stoppage will encourage the tendency to use a foreign supplier as a second source, quite apart from considerations of cost and quality. The BSC is in any case subject to very severe international competition, stemming from world over-capacity, and it will have to fight even harder to retain its present dominance of the UK market.

Unlike, say, the electricity supply system or the telephone network, British Steel Corporation has no guarantee of permanent existence. As BL is well aware, the customers have the last word; if they desert in sufficient numbers, the basis for a viable business is undermined. The commercial climate in which BSC is operating has been well illustrated during the strike by the closure of one of the major private sector producers, Patent Shaft. Despite substantial investment in new equipment, this works was not able to secure enough profitable business to survive. The same pressures, the same need to bring capacity into line with demand, apply to BSC, with the added problem that over-manning and inefficient work practices keep production costs higher than they need be.

## Productivity

Thus the BSC cannot relax its determination to streamline the industry and to improve its efficiency. It cannot afford to pay an excessive price for a general agreement to raise productivity; the higher productivity must be negotiated and achieved. The BSC's employees are almost certainly well aware of the commercial realities of the business—as their colleagues in the private sector are—and they must be wondering what a continuation of the struggle is likely to achieve. The longer it continues, the fewer jobs the BSC will be able to support. It is in the interests of both sides to reach a settlement which creates the conditions for an efficient and profitable industry. Without these conditions, the BSC will continue to decline; other suppliers, mainly overseas, are ready to take its place.

everything they and the others asked for has been rejected. The CAA's argument is that while it recognised the time has come when civil aviation in Western Europe should be opened up to greater competition, it still favours an essentially slow, evolutionary approach, in which each step can be evaluated on its merits and put to the test before the next is taken. Only this way, it claims, "is it likely that steps towards liberalisation will be accepted by other countries."

This appears to be an implicit acceptance of the notion that no new innovative ideas emanating from the UK should be accepted because they are bound to be rejected initially by the foreign governments at the other ends of the routes, or only accepted after a long fight.

## Principles

Had this idea been accepted throughout the earlier history of the CAA and its predecessor, the Air Transport Licensing Board, it is unlikely that any independent airline would exist today, and it is probable that the entire UK air transport effort would be that of the State airline, British Airways. None of the really innovative ventures in air transport, emanating from the independents over the years, such as the Laker Skytrain and the cheap package-tour inclusive holiday, would have emerged. Millions might have been denied the benefits of air transport they enjoy today. Independent air transport has been largely based on innovation, with airlines risking their own money to prove their ideas commercially. Of course there have been some failures on the way, but on the whole the independents have been successful, often in the face of considerable political and commercial difficulties.

Some of the CAA's decisions were inevitable—for example, some of Laker's bids for intra-European routes were beyond the Authority's power to grant. But as a whole, the decisions tend to support the independents' growing criticism of current trends in licensing policy, which they believe to be anti-independent, and anti-competition, and to support their calls for a review of the basic principles underlying that policy.

THE ARGUMENT over the British contribution to the European Community budget is coming to a climax. It may not be quite true that there is a chart on a Foreign Office wall headed "Countdown to the Crisis," but that is certainly the way people are talking. The climax is due to take place when Mrs. Thatcher meets the other Community heads of government in Brussels at the end of this month.

Mrs. Thatcher summed up her position when she said on French television this week that Britain was going to the meeting "in what I call a spirit of compromise with very little room for manoeuvre." It is the second half of the quotation that is striking. The Prime Minister, fully backed by the Foreign Office, is going to Brussels with very little room for manoeuvre.

What that means in practice is that Britain wants a radical reduction in its net contribution to the budget, and wants it now. Current estimates put the net contribution in the financial year 1980-81 at around £1.2bn, or perhaps a little higher; a more definitive figure, which will form the basis of the negotiation, is about to be produced by the European Commission.

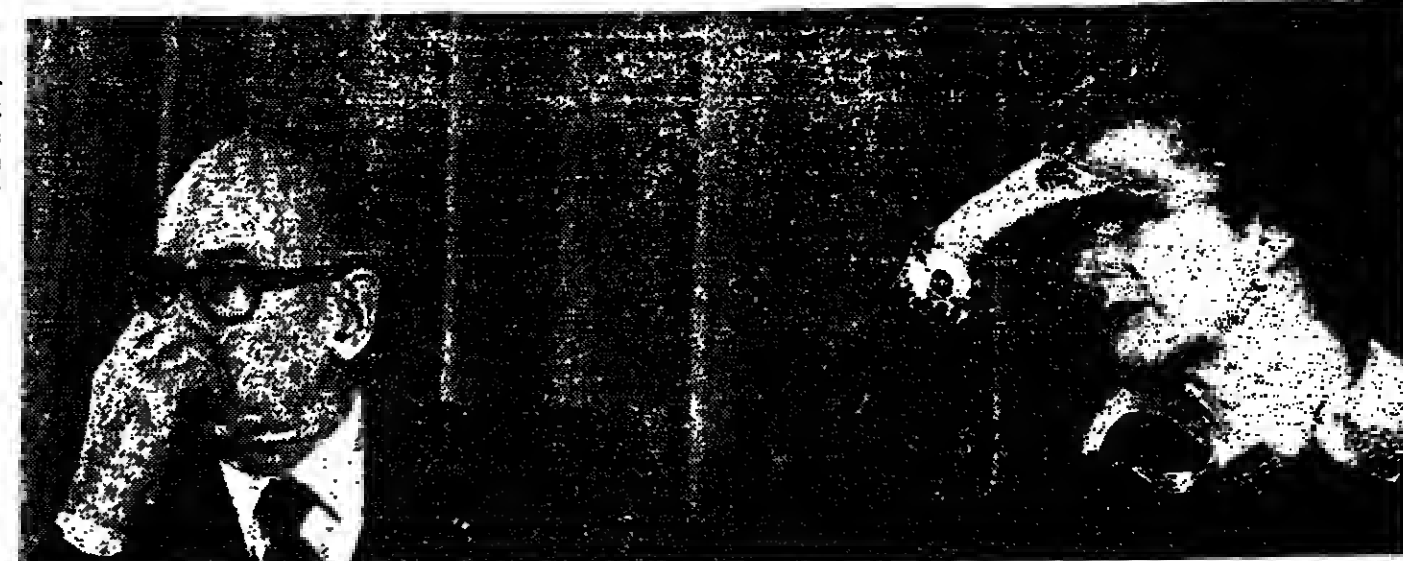
For obvious reasons, a radical reduction has not been publicly defined. One is given to understand, however, that it is considerably closer to 50 per cent than to the 50 per cent which it is sometimes thought might be on offer as a plausible compromise. Certainly anything less than 50 per cent—some would say less than 70 per cent—would be extremely difficult for Mrs. Thatcher to sell at home and would be unlikely to prevent problems with the Community in future.

## CAP ceiling proposed

At the abortive heads of government meeting in Dublin last December, the Prime Minister turned down an offer of £350m towards offsetting a net contribution that was then estimated at £1.2bn. This time she is being more rather than less ambitious. Not only is she seeking a good 50 per cent of a higher figure, she also wants firm assurances that the British budgetary problem will not recur in subsequent years. She would further like a commitment that the amount of Community expenditure which goes on agriculture will not exceed 55 per cent of the total by the mid-1980s. At present agriculture accounts for about three-quarters of all Community spending.

The 55 per cent target figure has its most recent origins in an Italian proposal at the Dublin meeting in December. It also harks back to assurances given to Britain before joining the Community.

At that stage, in the early



President Giscard and Mrs. Thatcher: Where is the solution?

Terry Kirk

1970s, the British argued that spending on agriculture was likely to rise to excessive levels, thus causing a steadily increasing net British contribution. The Community disagreed, saying that new Community policies would be developed over the years which would be more to Britain's advantage. It produced projections suggesting that the agricultural share of the budget would fall to around 55-60 per cent.

In the face of continuing British scepticism, however, the original six members also agreed to the following statement: "Should unacceptable situations arise within the present Community, the very survival of the Community, would demand that the institutions find equitable solutions."

That statement is the basis of the British case. The very survival of the Community is at stake. Moreover, there should be no doubt by now that Britain intends those last few words to be taken literally.

The policy likely to be pursued, if there is no satisfaction in Brussels, will not be that of the empty chair, which would amount in effect to a declaration of impotence; nor will it at least initially, be one of withholding budget contributions. Instead, the British Government will set out to make life for the rest of the Community as difficult as possible. Every decision that can be blocked will be blocked. There will be no movement on farm prices and no progress on fishing. There will be no new initiatives that do not benefit Britain and there will be a diminution of foreign policy co-operation.

There is no reason to believe that the Government is bluffing. Britain is preparing to play the wrecking party, entirely within the law. That is the sort of confrontation towards which we are heading if there is no agreement in Brussels.

There can be no excuse for the rest of the Community being unaware of the British position.

even though there may be doubts about the readiness to put it into effect. Equally, however, the British Government at present has no good grounds for thinking that its demands are going to be met by anything like the required amount. It is a high risk policy and the Government is playing for exceedingly high stakes. It is all too likely on present form that the threats will have to be carried out.

The risks involved for all parties are so great that it is worth considering, even at this late stage, whether the confrontation can be avoided. The British Government has made a basic policy decision which seems to me tactically wrong on two counts. It is pro-Community and wants to be a full and active member. But it has decided to separate the budgetary question from everything else; only when that is satisfactorily resolved will it be ready to seek progress on other matters, and only then will it set about selling the benefits of membership to public opinion.

However the rest of the Community does not believe that the Government is particularly pro-European; on the contrary, it sees Britain floating off again to the other side of the Atlantic. That is the first tactical error. The Community needs to be convinced that Britain also has some positive ideas.

The second error lies in believing that if and when the budgetary question is settled, it will be easy suddenly to switch back public opinion in favour of the Community. According to the opinion polls (none of which is that recent), just over half of the electorate has come to regard British membership as a bad thing. One has only to watch the House of Commons to see how opinion is turning against Europe, and not just in the Labour Party.

It is quite possible that if Mrs. Thatcher were to have a spectacular failure in Brussels,

forcing her to apply the wrecking approach, this would be politically popular at home, at least in the short-term. But that is really what she wants? It is far more likely that failure would increase the pressures for withdrawal: such pressures could be very difficult to reverse.

Yet is ought to be possible to cultivate British opinion in favour of Europe and Community opinion at the same time. There are several things that could be done, most of them concerning France.

Mrs. Thatcher said in her French television broadcast that she hoped that the argument about the budget was not taking on the colouring of an Anglo-French dispute. But everybody knows that it is. Even the most experienced diplomat will tell you, while checking the number of days to the countdown, that what happens in Brussels depends on France. This is the classic mistake of British foreign policy towards the Community. What it means is that you rely on the rest of the Community or, in practice, West Germany to persuade the French to be sympathetic to the British point of view. It has never worked.

On the wider front, there is room for further development of political co-operation, which involves the Nine in the search for a common foreign policy but has nothing to do with the Treaty of Rome. Lord Carrington, the Foreign Secretary, who has some standing in Europe, believes that co-operation was shown to be defective by the Afghanistan crisis. He would like to improve it, but is scarcely acting in public. Indeed, the word is that if there is no progress on the budget in Brussels, political co-operation will go into reverse.

That is an extraordinary way in which to conduct foreign policy, though no more extraordinary than the fact that the

faults on both sides

One should say at once that the faults in the Anglo-French relationship are by no means entirely on the British side; the French can be over-sensitive about what they perceive to be their own national interests to an absurd degree. Yet for about 90 per cent of the time, the French and the British will talk rationally about the state of the world—the Middle East or Germany, for example—and reach broad agreement. It is when it comes to their own relations that things go wrong.

However, there should be overwhelming common interests. If Britain really went in for wrecking tactics, there would

years of friendships and relationships in the States. On the other hand, though, I am wholly sympathetic to this nation's objectives."

Buckley's back

When times change and empires crumble, circumstances can throw together some strange bedfellows. Tony Buckley was one of Jim Slater's chief lieutenants in Slater's Churchyard (the "graveyard" as the boys jokingly called it) and was chief executive of that all-action dealing and investment outfit for almost four years until September, 1975.

Coming through the cyclonic experience of the secondary banking and property crash, he branched out on his own and went into several quoted companies, notably Lamont, London and European, Floreat and Norvic Securities. The experience proved at least as sticky as some of the latter days of Slater Walker Securities' brinkmanship.

Now Buckley is running a printing shop in Walthamstow for Joe Dwek, one of the very few "graveyard" lieutenants still at the helm of a public company. Dwek chairs Bodycote, the protective clothing firm. But Action Typesetters is his own private baby; and, he tells me, it is doing nicely—thank-you. Its customers include the distinctively non-capitalist Labour Weekly and publications of a similar political hue. Dwek confides that he and Buckley are angling to hook the big one—the contract to print that other compendium of leftist ethics, the New Statesman.

Fitness freak

Overheard: "I'd say I was pretty fit for a man of 60. First thing in the morning I bend down and touch my bedroom slippers 50 times—then, if I feel up to it, I get out of bed and put them on."

Observer

## MEN AND MATTERS

## Keeping up that golden silence

The gift of £300,000 towards the gift of cardiac surgeon Terence English, announced yesterday, provides him with a further breathing space in which to continue heart transplantations free from financial worry. "He's very relieved," a close associate tells me.

In keeping with his policy of ducking out of the medical profession's notorious spitefulness by the simple expedient of keeping his head down, English, a South African of gloomy disposition, went to ground after yesterday's announcement. The gift was made by David Robinson, an even more reclusive man, whose silence and wealth are legend.

Certainly, Robinson could be said to have given away more of his money than of himself. His generosity it matched only by his abhorrence of publicity. At the Press conference in Cambridge yesterday, his long-standing personal factotum Mrs. Peggy Umney insisted that the ageing Newmarket philanthropist should be kept out of the story, all questions about him were "totally irrelevant."

Robinson's fame is clearly to be on his own terms, and he is well known for precipitately withdrawing gifts if the recipients show any signs of squabbling about how they should be spent. The new £17m Robinson College, whose grounds, by coincidence, border on English's garden in the Raddor quarter of Cambridge, was itself in jeopardy at one stage.

Now 75, Robinson made his fortune from the TV rental empire which bears his name, and which he sold to Granada for £8m in 1968. It was built single-handed from bicycle shop beginnings in Cambridge, somewhat in the style of his Oxford counterpart Lord Nuffield. He became the biggest—and most businesslike—racehorse owner in the country, but later sold the lot, along with his



"That constable outside isn't called Capes by any chance?"

stables. The story goes that this was in part pique at being snubbed by the Newmarket elite, particularly the Jockey Club. In rare public speeches, he referred to the Club as "surely a citadel which will withstand for ever the assault of its enemies and the advice of its friends."

Subsequent shedding of his 14,000-acre Scottish estate helped make up the £17m he gave to Cambridge University to build Robinson College—a curious testament to anonymity.

Cradle and all

Motions demanding nurseries and creches at factories and offices have become regular features at the annual TUC Women's Conference, and this week's agenda at the 50th anniversary jamboree was no exception.

It came, then, as something of a surprise to a working-mother colleague who arrived at the conference—complete with one infant, one nanny, one pram and assorted carrier bags stuffed with nappies, clothes, bottles of milk, rattles and teething rings—to be told by a flushed official that plans for a creche at the

Bedford Hotel venue had fallen through. Undeterred, our news-hungry reporter and her entourage trudged into the reception area and set up camp. Bedlam, naturally, ensued. But the bold nanny held her ground, unmoved by the glowering of a TV crew who had to cobble together an interview with Len Murray against a background of mewlings, nappy-changings, surrounded by bottles of milk warming in hotel teapots and furniture littered with bits of rusk and cotton wool.

The sight of the working mother at odds with her surroundings obviously made her mark on Murray, who later harangued the conference. "Far too often in our own unions," he admonished, "meetings and training courses are held in places where women with family responsibilities find it hard to attend. We still have much to do to put our own house to rights."

MacGregor pops in

One of Britain's most sought-after expatriate businessmen slipped into London this week and slipped out again yesterday almost unnoticed. While there was no secret about his visit from the U.S., Ian MacGregor, Upped in some circles as the man most likely to succeed Sir Charles Villiers at British Steel, was plainly not pleased that he had managed to track him down.

He gruffly conceded, however, that he had not scratched his name from the list of possible runners. The object of this visit, however, was a board meeting at BL, where he is vice-chairman, and a dinner with his colleagues at bankers Lazard Frères, who, he said, keep him "fully occupied." He also retains an office at the U.S. metals conglomerate Amax, where he is honorary chairman.

While the challenge of salvaging BSC would obviously have a strong appeal to the 50-year-old Scot, even stronger I suspect, are the ties that bind him to his adopted homeland. "You must realise my children are all American, and I have 40

texts relating to political co-operation have never been officially published in Britain. British diplomats consult the English version of a booklet put out by the Germans. There could be some public elaboration of how British would like co-operation to evolve: a new European Treaty perhaps (a Treaty of London?), or a permanent secretariat. How is political co-operation supposed to fit in with all those other groups, NATO, the Community, the economic summits and the group of four, composed of Britain, France, Germany and the U.S.? But of that there is no word. Lord Carrington might find a sympathetic European audience if he were to make a speech about it.

There are other opportunities. Every year in the Community says that Britain has an energy card. The British insist not. But what matters is that other people think we have. Why not pretend to have one and play it for all it is worth, even if it means setting up another study on European energy in the year 2000 or offering to sell the Europeans more oil for advance payment.

## Enlargement questions

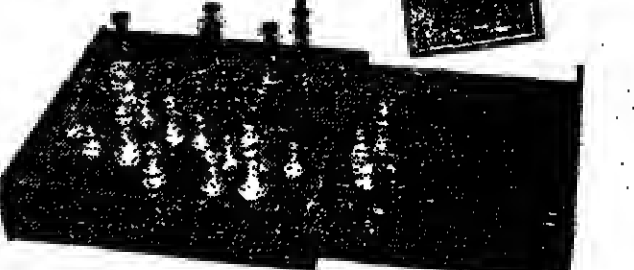
If the Government were to take the longer view, it might also raise questions about what the Community is going to be like when it is enlarged to include Greece, Spain, Portugal and Turkey, and what is to happen about Community expenditure when it reaches the agreed 1 per cent limit of VAT. That is not all that far off; it is where the real point about restructuring the allocation of the budget comes in.

Mrs. Thatcher might reasonably quote as a text for the future some remarks by Mr. Roy Jenkins, the President of the Commission, in 1977. "We must only give to the Community functions which will, beyond reasonable doubt, deliver significantly better results because they are performed at a Community level. We must fashion a Community which gives to each member state the benefits of results that they cannot achieve alone. We must equally leave to them functions which they can do equally well or better on their own."

As it happens, that was the speech in which Mr. Jenkins developed the idea of economic and monetary union, which might also be up to play for. The lines quoted are not a bad theme for Mrs. Thatcher to take to Brussels, nor for Ministers and officials to elaborate before-hand. At least they suggest a vision of the future which goes beyond the British contribution to the budget.

Malcolm Rutherford

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# The Soviet challenge to Far East shippers

SIR RONALD SWAYNE is a worried man: as chairman of Overseas Containers (OCL) he says his company may be forced to withdraw from its main trade route to the Far East during the next few years unless something is done about its main competitor—the Trans-Siberian Railway (TSR).

In shipping circles, Sir Ronald is considered as something of a hawk about the Soviet threat to the West's merchant shipping fleet. However, there is a growing awareness both in government and leading European shipping companies that the TSR is undermining conventional shipping operators.

Traditionally, Europe's trade with the Far East has been carried by old-established shipping companies most of which are members of the powerful Far East Freight Conference (FEFC). However, over the last few years, TSR has undercut the shipping companies by up to 50 per cent, and has won an increasing share of the market.

Initially, TSR was dismissed as a minor irritant. Transit times between Japan and Europe were much slower and more unpredictable than those of the shipping companies; containers got lost and sometimes never turned up. It was assumed that the combination of Russian bureaucracy and an outdated transport system would blunt the TSR's competitive edge.

But TSR's performance has steadily improved. Containers no longer get lost, transit times have been substantially reduced and the service has become more reliable. The result has been a marked increase in its use.

Accurate figures for TSR's

## TOTAL FAR EAST TRADE\*—1979

	Eastbound	Westbound	Total	'000 Teus†
FEFC	6.35	8.29	14.64	750
Outsiders of which: TSR	1.35	2.52	3.87	200
	(0.70)	(1.20)	(1.90)	(95)
Total	7.70	10.80	18.50	950
(Equivalent Teus)‡	430,000	520,000		

\* Europe—Japan, Hong Kong, Korea, Taiwan, Malaysia, Thailand, Philippines and Singapore. † Twenty-foot equivalent units—standard containers. ‡ The average eastbound container contains 17.5 tons, westbound the average is 21 tons. Source: FEFC figures from various sources.

## TSR CONTAINER TRAFFIC WITH JAPAN

	Eastbound	Westbound	Total
1974	17,088	28,000	45,088
1975	12,632	33,000	45,632
1976	22,072	29,684	51,756
1977	21,770	40,570	62,340
1978	22,212	49,407	71,619
1979	26,434	54,175	80,609

Source: Japan non-railroad operating carriers.

market share are hard to find. The railway did not start making inroads into the Europe-Far Eastern cargo trade until the early 1970s. Its first target was the lucrative Japanese traffic. OCL estimates show that from 7.9 per cent of westbound traffic out of Japan, and 4.4 per cent of the eastbound traffic in 1972, TSR increased its share of westbound traffic (the most profitable leg) to 29.6 per cent and eastbound traffic to 24.3 per cent in the first half of 1979.

The number of TSR container loads (a container is roughly equivalent to 20 freight tons) increased westbound from Japan by 12 per cent to 47,000 in 1979, according to OCL. Eastbound traffic rose by 22 per cent to 28,000. Container traffic is measured in terms of 20-foot equivalent units (teus).

Having taken a major share of the Japanese market, TSR is now expanding into other Far Eastern

markets, traditionally served by the FEFC, and has ambitions to move into the Europe-Australia trade.

The Soviet railway carried 7,500 containers westbound out of Hong Kong last year and moved 6,000 into the Colony from Europe. This was an increase of a third on the 1978 figures and gives the TSR more than 10 per cent of a market which has traditionally been very important for OCL. South Korea is another market where substantial inroads have been made. Last year TSR increased its westbound traffic from there from 2,800 to 7,700 containers—15 per cent of the market.

According to OCL, TSR's Far Eastern operations have grown at a compound rate of 20 per cent per annum in recent years—a period when the total trade was stagnating—giving it a current share of about 10 per cent of the total. The Russians have said their aim is to win 25 per cent of the Far East trade.

TSR now has an annual capacity of 250,000 teus and the Far East's total traffic is of the order of 1m teus per annum. It has been investing in new container handling and signalling equipment and expanding its Pacific coast ports—the main bottleneck until now. Its capacity should be increased to 300,000-350,000 teus within two or three years.

The Russians are close to completing the 2,000 mile Baikal-Amur railway line about 300 miles north of the existing track, which runs close to the sensitive Chinese border. When this is finished TSR's container capacity will be virtually unlimited.

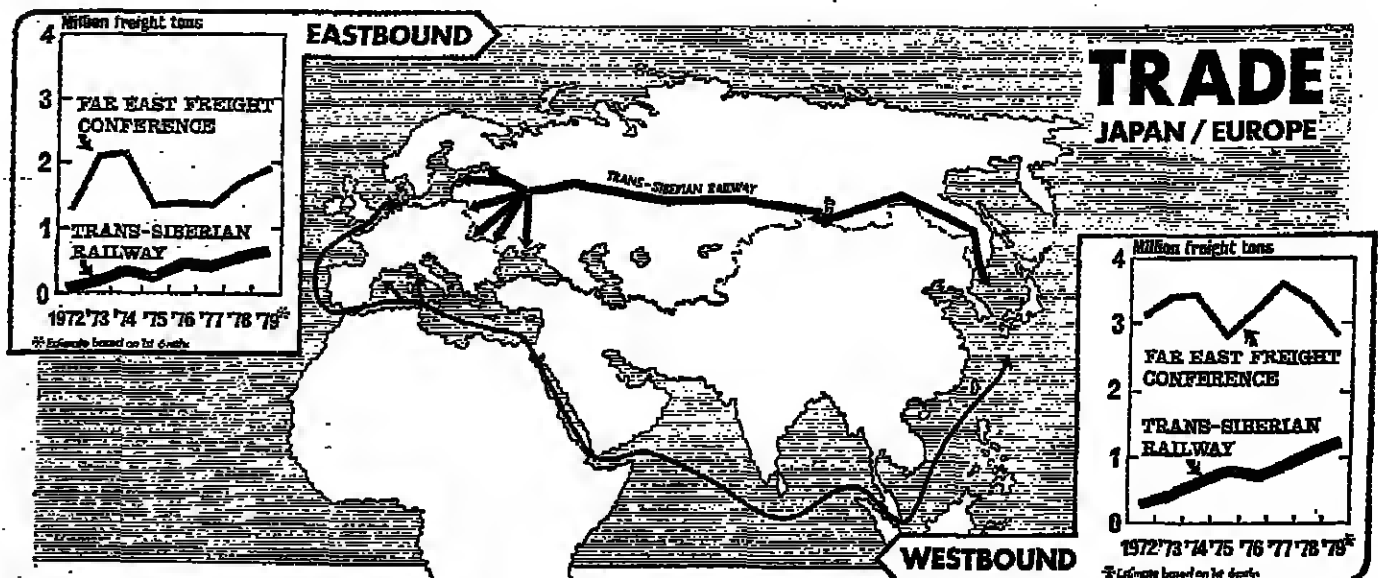
It is this long-term threat which really worries the 29 companies operating 3m gross registered tons of shipping under the umbrella of the FEFC.

There are signs already that Soviet competition is beginning to bite. FEFC's freight rates have been frozen for the time being and TSR has been absorbing virtually all the growth in the market.

Revenue per container fell by a tenth last year and some large shipping companies are believed to be losing money on their Far Eastern trade. The recent sharp rise in bunker costs, which account for 70 per cent of a container ship's operating costs, has only made their competitive position worse.

The shipping companies' main complaint is that TSR is not run as a commercial operation: its main purpose, apart from ferrying military supplies back and forth across Russia, is to earn foreign exchange.

They argue that the rates charged by TSR are based on marginal costing and make no attempt to recover direct capital



costs and that TSR's rate of \$0.12 per container mile is well below rates charged on comparable transcontinental routes. The General Council of British Shipping quotes figures of \$0.43 per container mile Winnipeg-Montreal, \$0.29 U.S. East-West costs and \$0.27 Fremantle-Sydney. Similarly, Russian nominal handling costs of \$50 per container compare with world prices of between \$150 and \$200 per container.

Based purely on price, TSR is up to 50 per cent cheaper on high value traffic and 10-15 per cent cheaper on low value traffic. The shipping companies still have a competitive edge on transit times and they are more reliable. Container ships run like clockwork and are rarely a day late. TSR containers can be up to two months late on a 40-day journey, although normal transit times (pre-Afghanistan) were not much worse than those of the shipping companies. The situation has deteriorated recently, probably because military supplies are being given priority over containers.

Under normal conditions TSR's supporters claim transit times of 30 days for Hamburg-Japan and 35-40 days UK-Japan. The time for ships is 27 days. Although the Trans-Siberian route is shorter and the trains should be faster than ships, containers have to be transferred at a number of points which leads to delays.

There are three feeder routes for TSR and they all involve transshipment. Some 55 per cent of the business goes by rail to 12 Soviet frontier transshipment points where containers are switched to Soviet railcars because of the change in rail gauge.

The second most important link (29 per cent of traffic) is by sea to either Leningrad or Riga on the Baltic or Zhdanov on the Black Sea. On arrival at the Pacific ports of Nakhodka and Vostochny, they are once again transhipped to Soviet feeder ships.

British companies have so far made less use of TSR than their Continental and Japanese rivals—mainly because of its longer transit times. In addition, the FEFC has cut many of its UK rates to reduce its most glaring disparities with TSR. As a result, one major British company said that whereas it was allowed under the FEFC fidelity contract to ship up to 10 per cent of its Far Eastern traffic via TSR, it normally shipped no more than 1 per cent.

There is nothing new about outside competition for the established shipping conferences such as the FEFC. The outsiders keep the shipping conference members on their toes. However, in the case of TSR, the shipping companies are very worried.

Some people fear that there may be a more sinister motive behind the expansion of TSR. By undercutting freight rates over a long period, they say,

Much of TSR's success is due to their aggressive marketing.

One of the problems is that the expansion of TSR exposes a fundamental conflict of interest between exporters and the shipping companies. The latter can demonstrate that the TSR is undermining their business yet German and Japanese exporters are reluctant to take action to curb a cheap service which is helping them win export orders in overseas markets.

Many shipping industry people feel that something has to be done fairly quickly to counter TSR's rapidly increasing market share. Unfortunately, there are no easy solutions.

One option would be to try to get TSR to join the Far East Freight Conference. This would enable the Russians to increase their foreign exchange earnings. It would also curb Russian competition. However, this is only an outside possibility and most effort is being put behind trying to get West European governments to exert pressure on Moscow at a political level.

A more likely solution would be the introduction of some European quota system for TSR traffic. The French, however, are not particularly sympathetic to the problems created by TSR. Also any quota system would be difficult to police.

The Soviets will so weaken the Japanese and European shipping companies that they will be forced to withdraw from the Far Eastern Europe market—one of the world's most important trade routes.

As a result the traffic will gravitate to the Russians giving them a useful economic weapon if war should ever break out. The position of the shipping companies is not yet critical but according to the Common Market Shipowners' Association it is "deeply disturbing".

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## Letters to the Editor

### Joining the EMS

From Professor P. Minford

Sir,—In your editorial on Tuesday you supported the idea of Britain joining the European monetary system on the grounds that it would not only be helpful in foreign policy but also moderate the effects of currency appreciation on British industry. Both these arguments are dangerous.

Foreign policy should be the process of promoting our interests overseas. Too often it appears to be interpreted as the process of giving way to unreasonable demands by others promoting their interests. The current demands of our EEC partners are contrary to our interests and unreasonable so in a variety of areas—energy, lamb, budget contributions and so on. Such demands have to be resisted, tactfully if possible, but if necessary by tactics as brutal as those used previously by our French partners, who have notoriously never deviated from a hard-headed interpretation of their foreign policy interests.

EMS is a further area where it is against our current interests to become involved. The danger is that we will sacrifice control of the monetary aggregates, so painfully (and even now not fully) re-established since November. Your previous editorials have uniformly and rightly stressed the primacy of monetary control. To suggest now that loss of such control would help industry is shortsighted, since any short-term gain would rapidly give way to severe costs from accelerating inflation. The right way to relieve the financial pressures on industry is, as you have said at other times, to cut public sector borrowing as sharply in 1980/81 as is feasible.

The principle of European monetary unification is a good one given the right domestic monetary environment. Present divergences of monetary policy particular problems in maintaining monetary control make today a bad time to attempt to implement it. Instead we should work for the necessary monetary convergence, regarding monetary unification as a natural result of such convergence when it comes.

(Professor) Patrick Minford, Eleanor Rathbone Building, University of Liverpool, P.O. Box 147, Liverpool.

### Developing dockland

From the Deputy Chairman, London Chamber of Commerce and Industry.

Sir,—Mr. Staden (March 12) ascribes the demise of docklands to industry's departure but gives no reason for it. In fact this is a phenomenon shared by the rest of London. High overheads and escalating rates are no incentive for businesses to remain in the capital when government grants and lower operating costs attract them to the regions. But these disincentives could be overcome and industry both domestic and foreign attracted back to London provided there was adequate infrastructure. This is sadly lacking, particularly in docklands, and I find it hard to see how a committee consisting of six local authorities all with different interests and priorities, could be more efficient than a single executive body in ensuring that the

Government and Greater London Council provide these services. That is why the London Chamber supports the creation of a Docklands Urban Development Corporation.

I cannot agree with Mr. Staden that this will be an untidy, inexperienced and irresponsible agency. The New Development Corporation provides successful experience of such developments. In Mr. Nigel Brookes and Mr. Robert Mellish (chairman and vice-chairman respectively) there is a unique combination of business acumen and political expertise; and incidentally, Mr. Mellish is a local MP who is able to represent the interests of the docklands community. Far from having no responsibility the UDC will report directly to the Secretary of State and through him to Parliament.

Mr. Staden's preference for an Industrial Development Board (surely a rose by another name?) is puzzling. The UDC has been given the powers which the Docklands Joint Committee lacked and there should be ample opportunity for co-operation between the two bodies, provided there is sufficient will.

R. T. S. Macpherson, 69, Cannon Street, EC4.

### Productivity and costs

From Mr. A. Mitchell MP

Sir,—Mr. Malcolm Rutherford's article (March 1) quoting what Mr. Peter Thorneycroft said in 1958 to justify his resignation is illuminating in more ways than was possibly intended.

Mr. Thorneycroft argued that a cut in Government spending was a pre-requisite to the stability of the pound, the stabilisation of prices and the prestige and standing of the country in the world. This was in the classic tradition of the hard-faced, hard-money men of the Conservative Party who brought so much misery to this country in the 1920s so that the "pound could look the dollar in the face"—or the navel or whatever part of the dollar's anatomy is considered appropriate at the time. Yet the policy would have been no more successful. Lack of international competitiveness cannot be cured by policies which raise our unit costs in relation to those of our competitors. That is why the present Government's policies are bound to fail.

Let the record speak! In the Thorneycroft years of 1956-58 output per head in manufacturing rose by an average of only 0.5 per cent. Wages and salaries per unit of output rose by 5.7 per cent. In the non-Thorneycroft years of 1959-60 productivity rose by 5.0 per cent and costs by 0.0 per cent. Enter the ghost of Mr. Thorneycroft in the shape of Mr. Selwyn Lloyd and productivity rose 0.0 per cent and costs by 4.2 per cent.

Who dare say on this record that the common sense of Mr. Macmillan was not more reliable than the view of those whose "main object was really to declare war on the trades unions," to quote the words of Mr. Gordon Walker in the Commons on October 29, 1957.

Mr. Roy Jenkins was cast in the same mould. In 1969-71 productivity increased by 2.0 per cent and costs by 9.4 per cent. Under Mr. Heath productivity increased by 6.8 per cent and

costs by only 4.8 per cent. Contraction and deflation fuel inflation. Growth and expansion allow us to absorb it, the reverse of the conventional wisdom.

This Government will outdo all its predecessors by reducing productivity and increasing unit costs by well over 20 per cent. Mrs. Thatcher's dislike of the trades unions and the people they represent has trapped her into supporting monetary and exchange rate policies which will wash away the Conservative Party, but not before she has destroyed a large part of the manufacturing base on which our future prosperity depends. Austin Mitchell, House of Commons, SW1.

### Mysterious silence

From Mr. K. Middleton

Sir,—Changing my address lately has brought to mind the matter of postcodes. Do these really serve any purpose, or has the whole thing become a nationwide hoax, if not indeed a scandal?

A mysterious silence seems to have descended on the subject. Recent full articles in more than one newspaper about the postal service, its deficiencies and its problems, have conspicuously failed to make any mention at all of the mechanical sorting system of which postcodes form an essential part.

It is six or seven years since the system completed its trial run at Norwich, millions of pounds thereupon being invested in the new equipment. To what end? Are we now to be for ever stuck with these fatuous postcodes because nobody at the top has the courage to tell us that the system has proved unworkable on a national scale and might as well be discarded for all the use it is put to?

K. R. Middleton, 15, Lynedoch Place, Edinburgh 3.

### Trade unions' functions

From the National Officer, Association of Scientific, Technical and Managerial Staffs.

Sir,—I refer to "Letters to the Editor," on March 6 and, in particular, a letter from Mr. G. Arbuth of Kelsey Industries, which I found amusing. I too was in my car on my way to the office at 7 am on March 3 to get on with my job, despite train lag, when I heard the news of the TUC's forecast about growth based on present Government policies.

Mr. Arbuth appears to be of the view that the economic policies of this country are determined and planned by the TUC. Correction, the Treasury and Government do that. Personally I don't feel like getting involved in the well-worn argument of comparing our system with that of the U.S., but Mr. Arbuth should really decide what he wants. The TUC has always endeavoured to promote mergers between trade unions in this country and, indeed, if Mr. Arbuth would check, he would find that in recent years this policy has met with some success; but I suppose we cannot win either way. If there were only ten major unions in the country or one union per industry, every time there was an industrial problem we would then be accused of holding the country to ransom. I am delighted that Mr. Arbuth

is happy at his work, but I am suspicious of anyone who tells the world that his company has excellent relations with all its employees without those employees having the right to a collective voice of view.

I appreciate it would be difficult for Mr. Arbuth to understand that a trade union's function is to protect and look after the interests of its members, and if an employer or, indeed, a Government is embarking on policies which will mean high inflation, high unemployment, poor tax services, and a decrease in investment, then those policies affect the living standards and future of our members. Therefore, trade unions do what they can to change that situation.

Roger Beson, East Road, Longsight, Manchester.

### Car tax evasion

From Mr. W. Eyles

Sir,—The estimate of the Department of Transport that car tax evasion is running at between 7 per cent and 9 per cent (costing £50m-£60m per annum) may seem a surprisingly high figure, although not perhaps when one considers the regressive nature of the tax (which represents not more than 2 per cent of the cost of a new car, but may be 10 per cent of the value of an older one) and the sharp rise in car running expenses.

Official efforts to catch evaders are unlikely to prove cost effective. A more sensible way of reducing evasion costs would be to lower the car duty on older cars by introducing a graduated tax, starting at, say, 87s for a new car, and tapering according to the age of the car to £25. This would be simple administratively owing to the letter suffix indicating the year of manufacture. The lower tax would reduce the amount of evasion and also help the owner of an older car to maintain it in good order for longer.

Another way in which the tax could be used constructively would be to adjust it annually (assuming it is indexed against inflation) on August 1, the date the letter suffix changes. This might help to alleviate the summer hiatus in the car industry as buyers wait for the new car year.

W. R. Eyles, 27, Grove Terrace, NW5.

### Pensioners' tax

From Mr. E. Bolus

Sir,—With reference to the letter from Mr. F. Stark (March 8), there is another "iniquity" which affects pensioners particularly.

The restriction in age allowance for incomes exceeding £5,000, means that for a married man the next £900 of income is taxed at 50 per cent. The restriction should be abolished or reduced to, say, one-tenth instead of two-thirds of the excess income, but if it is retained, the income limit for a married couple should be increased to £8,000 in proportion to the age allowance itself.

E. G. Bolus, 8, Watford Drive, Watford-upon-Avon, Warwickshire.

## Today's Events

of London, lunches with chairman of British Caledonian Airways, Gatwick.

Last day of Spring Antiques Fair, Bristol.

Overseas: Elections for a general assembly, Iran.

Final day of European Parliament session, Strasbourg.

Last day of Lord Carrington, Foreign Secretary, visit to Romania.

PARLIAMENTARY BUSINESS House of Commons: Private Members' Bills.

House of Lords: Companies Bill, consideration of Commons' amendments.

OFFICIAL STATISTICS Index of industrial production (January—provisional). Retail prices index (February). Tax and price index (February). Building Societies' monthly figures (February).

COMPANY MEETINGS Bett Brothers, Angus Hotel, Dundee, 12. Brunner Investment Trust, 20 Fenchurch Street, EC3. Lonrho, Grosvenor House Hotel, Park Lane, W. 12. Océ-Van De Grinten, Langston

Road, Loughton, Essex, 2.30. Sidlaw, Meadow Place Buildings, Dundee, 12.

COMPANY RESULTS Final dividends: Midland Bank, Noble and Lund.

LUNCHTIME MUSIC, London Organ recital by Jos Van der Kooij, St. Paul's Cathedral, 12.30.

Recital by Martin Elliot (haritone) and Robert Jones (piano), Central London Institute, Bolt Court, 1.10.

Chamber concert directed by Celia Bizony, Guildhall School of Music and Drama, 1.10.

Song recital by Ann Stanford (soprano), St. Martin-in-the-Ludgate, 1.15.

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# BP net income leaps by £1.18bn to £1.6bn—dividend hoisted to 17.5p

WITH THE fourth quarter of 1979 giving £437.4m against £152.4m, full year net income of British Petroleum Company soared from £444.4m to £1.62bn. Also the total dividend is lifted from an adjusted 6.39p to 17.5p with a final payment of 12p net.

The directors describe the result as a "paper profit" caused by inflation. On a current cost basis profits would have risen from £215m to £260m.

Historic cost figures give BP a return on capital of 24.9 per cent (11.2 per cent) and CCA accounting shows this at 9.7 per cent (6.5 per cent).

Much of the increase came from the effects of rising OPEC crude oil prices, which more or less doubled during the year.

The improvement in profits was achieved despite a particularly difficult year, during which the group lost the majority of its Iranian oil supplies and, later, all of its Nigerian assets. The reduction of the traditional Iranian source led to a substantial cutback of its sale of oil to third parties.

Total sales for the 12 months increased from £17,580m to £22,710m. The oil products business did better than in 1978 but towards the end of the year its improved profitability was being affected by the high prices the group was having to pay to replace the lost crude oil.

Oil production rose during the year, particularly in the North Sea. Production from the group's share of the Forties and Ninian fields averaged 504,000 barrels a day, compared with 471,000 a day in the previous 12 months. In Alaska, BP's associate, Sohio increased its share of Prudhoe Bay oil as production rose to a peak of 1.5m barrels a day.

As production expanded, so too did BP's share in Sohio, which reached 33 per cent. The combination of higher oil production and prices helped boost Sohio's contribution to group profits from £182m to £473m.

A SHARP increase in fourth quarter profits from £9m to £32.5m has doubled the pre-tax surplus of Ultramar Company, the petroleum exploration and development group, to £75.4m for 1979. Sales reached the £1bn mark for the first time, compared with £595.1m in 1978.

The forecast 6nd dividend of 5p is doubled, making a total for the year of 15p—from 1966 to 1978 there was an annual scrip issue in lieu of dividend payment.

The directors are now proposing a one-for-one scrip issue.

The surplus is struck after charging amortisation, depletion, depreciation and amounts written off of £13.5m (£12.5m). In addition, the elimination of remaining unamortised cost in Iran where operations have ceased, takes £15.3m (nil).

The tax charge of £30.1m is

## HIGHLIGHTS

British Petroleum has produced its expected sharply higher profits, although its fourth-quarter net income is not quite as good as its third and the group places the emphasis on its current cost figures which show a more modest level of profitability. United Biscuits launches a £34m rights issue to finance capital expenditure on its British biscuit business and it reveals 1979 profits of £43.7m against £42.2m. Lex also looks at the figures from Cadbury where the sharpest advances have been in the UK drinks business. Finally Ultramar's net profits are up from £9.5m to £32.5m, reflecting the impact of the second-half energy shortage on earnings. On the inside pages HTV's results are disappointing despite the strike. Nu-Swift has missed its forecast and there are also comments on TDC, East Lancashire Paper and Harris and Sheldon.

The group continued to expand last year, with the BP Germany subsidiary buying gas, oil and coal interests, and BP Australia also adding to its oil involvement. Nearor home, BP Nutrition bought Hendrix Fabriek, a major animal feed company in the Low Countries. In the North Sea the group purchased a 15 per cent share in the Beatrice field, while Sohio in the U.S. bought more oil and gas reserves and exploration rights in the Rockies.

Operating revenue 22,708.7 17,559.8  
Customs duties, etc. 4,462.0 2,281.8  
Net sales 18,246.7 15,278.0  
Other income 327.8 222.5  
Cost of sales 11,280.4 9,802.5  
Distribution 1,749.0 1,408.5  
Depreciation 764.4 598.3  
Interest 404.6 470.6  
Income before tax 4,363.1 2,224.8  
Overseas tax 1,189.0 1,107.7  
UK tax 3,174.1 1,116.9  
UK Corporation tax 295.0 108.0  
UK Petroleum revenue tax 781.8 355.8  
Income after tax 2,087.2 992.1  
Minority profits 476.3 147.7  
Net income of group 1,610.9 844.4  
Preference div. 0.7 0.7  
Ordinary Interim 88.0 31.0  
Final 16.8 25.3  
Retained 1,346.9 347.4  
Attributable tax relief BP expects to invest £6.5bn income by £20m (42m).

between 1979 and 1983 on capital projects, excluding Sohio's expenditure to the U.S. About £2.5bn, or £500m a year, is being spent in the UK, including acquisitions capital expenditure for 1979 totalled £1.73bn (£1.29bn).

Although profitability of the Chemical side of the business improved, increases in raw material costs and competition in the UK market from imports reduced margins in the final quarter of the year. Satisfactory progress was made in integrating the operations acquired from Union Carbide and Monsanto. A number of new units were commissioned by BP Chemicals including the joint ethylene cracker with ICI.

After taking actuarial advice a special charge of £55.5m was made in the last three months of 1979 in respect of UK pension funds which are now fully funded.

Pointing out that the overall effect of exchange cannot be isolated from its reaction on trading conditions the directors estimate, however, that the currency effect of the translation of U.S. \$ income and cash balances held in the UK to meet dollar commitments reduced reported 1979 profits by £20m (42m).

The group's cash flow from operations in 1979 was applied to meet capital expenditure including acquisitions and a marked increase in working capital, principally to finance the higher volume and value of stocks held, of £1.1bn. In consequence capital employed by the group at December 31, 1979, amounted to £1.1bn and showed an increase of 13.5 per cent over the year.

The UK tax is increasing rapidly, principally on profits from Northern Sea operations. In 1979 UK tax paid totalled £556.8m, including petroleum revenue tax of £497.6m. Development of the Buchan field continued throughout the year with commencement of production scheduled for August 1980. Development of the Magnus field proceeded, with the completion of the engineering design and placing of a number of major contracts; production is still planned to commence in mid-1983.

See Lex

## T. Clarke recovers in second half

AFTER A first-half fall in profits of T. Clarke and Co., electrical contractor, recovered to £275,158 in the second six months of 1979, compared with a depressed £81,668 last time.

A second interim dividend of 1.2p (0.34p) is recommended, making a total 2.05p (1.74p). Tax for the year absorbed £437,000 against £299,000. Revaluation shows a surplus over book value on freehold land and buildings of £1.14m, and on plant, machinery and equipment of £1.15m.

### comment

Pre-tax profits at Nu-Swift have been bobbing around between £300,000 and £1m over the past 10 years, whereas sales have roughly quadrupled. Breaching the £1m mark last year, however, was small comfort for an extremely disappointed shareholders.

The target pitched at the half was stage was underbought by around £300,000 at the year-end. There has been virtually no real profits growth as the 1978 figures included exceptional start-up costs of £133,000 from the Spanish operation. For the year, the Swiss and Dutch market divisions, Spain was expected to produce £225,000 in profits last year, and as the overseas profits figure shows, this was nothing like accomplished. Both Spain and Switzerland, however, are expected to move into profit this year. Overseas teaching problems were mostly to blame, coupled with the difficulty of exporting against a strong sterling rate to countries with low inflation. At home, the company's strike knocked another £100,000 off profits. The group is cautious about this year's prospects but at least the balance sheet is strong and the return on capital is around 20 per cent even after the revaluation. At 27p, the shares stand on a stated p/e of 8.3 and the yield is 11.4 per cent.

See Lex

## Nu-Swift falls short of forecast with £1.1m

IN SPITE of second-half pre-tax profits improving from £375,000 to £419,000, Nu-Swift Industries failed to reach its forecast of £1.25m for the year. Figures for 1979, however, increasing from £884,000 to £1.04m, which included overseas profit of £1.0m against a loss of £122,000.

Turnover was up from £10.93m to £12.47m. The company, which manufactures fire extinguishers and extinguishing agents, started the current year with an order book of £1.01m, 20 per cent higher than at the same time last year. Mr. J. Dorr, the chairman and managing director, says the company will strive to produce another year of record sales and profit, even though at the present time optimism must, of necessity, be restrained.

He anticipates, however, better results from the marketing subsidiary in Holland, Spain and Switzerland, and the company is continuing its policy of marketing expansion by the taking of a more direct interest overseas, particularly outside Europe. Growth is also planned in the UK.

Exports will be, says, bring successes and disappointments but he expects to see sales growth in the Middle East and Scandinavia.

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## Move to oust managing director of B. Wardle

BY ROBIN REEVES, WELSH CORRESPONDENT

A GROUP of Welsh shareholders to Bernard Wardle, currently the subject of a takeover bid by Mr. Graham Ferguson Lacey, is launching an attempt to oust Mr. J. W. Sharpe, the group managing director.

The move is the latest in a series of local protests at the company's desire to close its Caernarvon Everflex factory. A resolution calling for Mr. Sharpe's removal has been formally notified for discussion at Wardle's annual meeting on April 24. Another resolution instructs the Board to reconsider the closure decision and "take every reasonable and necessary step" to retain the Caernarvon factory in production.

The shareholders group wants an investigation of the company's affairs by a Department of Trade inspector.

Last week, a consortium of local Caernarvon businessmen formally asked the Wardle Board if it was willing to sell the factory to them as a going concern. The request has been turned down.

The company plans to switch the factory production of pvc cloth for the motor industry to its Armador subsidiary in Ebbw Vale, Lancashire.

### RESULTS AND ACCOUNTS IN BRIEF

ARBEY PANELS—Results for year ended September 30, 1979, already known. Group fixed assets £2.75m (£1.37m), investments £1.2m (£1.2m), net current assets £0.53m (£1.15m). Working capital decreased by £336,000 (£70,000). Meeting, Hayes, March 31, noon.

ANGLO-INTERNATIONAL INVESTMENT TRUST—Results for 1979 reported February 22. Investments £3.52m (£3.34m)—£3.25m (£2.93m) UK listed. Current assets £18,000 (£18,195). Current liabilities £333,652 (£185,419). Working capital decreased by £250,264 (£251,427) (increase). Meeting, 30 Cannon St., EC, April 4, noon.

ENGLISH AND NEW YORK TRUST—Results 1979 already known. Investments £3.42m (£4.68m). UK assets £28.63m (£23.88m). Net liability decreased £31,000 (£23,853). Meeting, 20 Fenchurch St., EC, April 10, 10am.

KIDDE INTERNATIONAL—Computer equipment manufacturing—Results for year to December 31, 1979 already known. On CCA basis, pre-tax profit increased to £371,000 (£1,010m) compared with historic profits of £1.25m (£1.25m). Current assets £3.27m (£2.3m). Net working capital £408,000 (£240,000). Interest account—no period to be changed from 28 weeks to 24 weeks to counteract distortion caused by holidays occurring in second half.

LAW DEBENTURE CORPORATION—Investment trust—Results for year to December 31, 1979, already known. Investments £18.98m (£16.15m) including overseas investments £3.2m (£2.94m). Net current assets £256,424 (£245,219). Directors report that substantial costs are currently being incurred in connection with one investment in order to protect the interests of the loan stockholders. The extent to which these costs will be recoverable is not yet clear. Meeting, Estates House, London, EC, April 3, at 10am.

DONALD MACPHERSON GROUP—Results for year ended October 26, 1979 already known. Investments £1.2m (£1.2m). CCA basis, historical pre-tax profits £24,44m (£4,000m) adjusted to £1.1m (£1.1m). Group fixed assets £17.37m (£15.1m). Net current assets £17.37m (£15.1m). Shareholders funds £24.18m (£18.03m). Gearing 33 per cent (30 per cent). Meeting, Winchester House, EC, April 2, 2pm.

HARBROOK (F.M.S.) RUBBER ESTATE—For six months ended December 31, 1979, production was 3,172 kg (1,125,677 lb), 496,114 kg (1,093,745 lb). Average price realised per kg 38.1p (36.8p), and per pound 17.4p (16.8p). Net proceeds of sale rubber crop £185,000 (£181,195). Add replanting cesses refunded £7,855 (£3,533). General charges, etc., £21,583 (£17,414). Income from investments, loans and fixed deposit interest received and sundry revenue £1,764 (£2,229). Replanting expenditure £7,742 (£7,077). Profit before taxation £114,407 (£108,228).

MARCHWILL (civil engineering, building)—Results for October 31, 1979 year reported February 20 in full preliminary statement. Group fixed assets £3.34m (£2.32m). Net current assets £23.1m (£18.25m). Meeting, Chester, April 2, noon.

THERMAL SYNDICATE—Results for year ended October 31, 1979 with pre-tax profits already reported. Group fixed assets £4.35m (£4.35m). Current assets £2.93m (£3.65m). Capital employed £2.36m (£7.85m). Meeting, Newcastle upon Tyne, April 3, 2.15 pm.

Spain	Price	% of
March 13		
Banco Bilbao	226	
Banco Central	250	
Banco Exterior	210	
Banco Hispano	221	
Banco Ind. Cat.	131	
Banco Vizcaya	155	
Banco Santander	232	+3
Banco Urquijo	170	
Banco Zagal	232	
Banco Zaragoza	100	+0.5
Gaspar	67.2	
Gasol	67.2	-0.5
Hidrela	64	
Hidrotur	59	-0.20
Industria	106	-0.5
Paralbor	63	
Sagelisa	111	
Telefonos	34.5	+0.3
Union Elec.	62.7	

## Cadbury Schweppes up 19% on maintained sales

FOLLOWING the improvement from £18.5m to £21.7m in the first 24 weeks, Cadbury Schweppes completed 1979 with pre-tax profits up from £48.2m to £57.3m. Sales amounted to £1,006bn compared with £1,013bn.

The profit result is in line with the directors' expectations of a material improvement but they had warned in their interim report that the year's figures could be significantly affected by the exchange value of sterling.

Sir Adrian Cadbury, chairman, now reports that profit would have been another 22m higher if currency values had not changed during the year.

Regarding the sales figures, the chairman says allowance has to be made for the deconsolidation of the Nigerian, Indian and other companies, whose combined 1978 sales were almost £26m and for movements in exchange rates.

Trading margins were improved and the return on operating assets was raised from 13.2 per cent to 16.6 per cent. Adjusted last year's figures to a comparable base.

Pre-tax earnings are stated as 14.65p (11.57p) and net earnings as 10.17p (7.25p). The final dividend is 2.9p (2.18p) the year's total from 3.96p to 3.85p. Turnover comprises the UK, £628.2m (£589.3m), Europe, £91.2m (same), U.S., £114.8m (£97.9m), Australia, £97.1m (£105.6m) and other overseas, £74.9m (£128.7m).

Contributions to trading profit from £18.5m to £21.7m in the first 24 weeks, Cadbury Schweppes completed 1979 with pre-tax profits up from £48.2m to £57.3m. Sales amounted to £1,006bn compared with £1,013bn.

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Trading margins were improved and the return on operating assets was raised from 13.2 per cent to 16.6 per cent. Adjusted last year's figures to a comparable base.

—£70.7m (£68m)—were UK £46.2m (£32m), Europe, £5.9m (£8.2m), U.S., £5.5m (£3m), Australia, £5.7m (£5.5m) and other overseas, £7.4m (£14.3m). Tax takes £17.5m (£15.5m) and after minorities of £2m (£3m) and extraordinary debits in 1978 of £10.5m, attributable profit is £37.5m against £16.2m.

The strategic balance of the company was changed as North America became the largest overseas operation with 11.4 per cent of sales. Australia and Europe were responsible for 9.7 per cent and 9.1 per cent respectively.

The main improvement in UK profit came from drinks, but all divisions showed good increases, the chairman says. In the U.S. both confectionery and drinks continued to make encouraging progress, as did Schweppes and Powell Foods in Canada.

The Canadian confectionery operation was held back by commissioning difficulties at the new factory in Whitby, Ontario, but production and sales were now picking up and the 1979 loss should be eliminated this year.

Better results from the drinks division in Australia more than made up in dollar terms for a shortfall in confectionery, which had been caused mainly by a write-off of surplus stocks, but this was not reflected in the published sterling figures because of exchange rate differences.

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Despite economic uncertainties, the chairman says that basic planks of the group's forward policy remain in place.

As a consequence of the programme of concentration and rationalisation started three years ago, the group is much better placed to meet the problems and contingencies of the coming year.

In the UK, increased VAT has had its impact on confectionery consumption. According to industry figures, despatches over the second half of last year showed virtually no improvement and the group message for the first few weeks of 1980 is that the market place has been "sluggish".

It appears other areas are not finding the going so difficult. According to Sir Adrian, the group as a whole started the new financial year "reasonably well".

Annual sales on the group's UK drinks business were a record last year. Market share for mixer drinks went up two points to around 55 per cent.

There was also a big improvement in the fortunes of the wines and spirits divisions. Losses here were more than halved to less than £500,000—and this included one-off rationalisation costs. The division, according to the chairman, is now trading profitably.

The loss making area last year was Canada but the deficit is expected to be eliminated this year.

Capital expenditure was maintained at the 1978 level and investment in marketing and research and development was increased.

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# SIMPLICITY

Is it possible for a complex industrial company to retain a straightforward operating style?

Yes. Look at BTR.

To us, a complicated management structure inevitably reduces the speed and efficiency of decision-making. We prefer to keep it simple, flexible and direct.

Which means, in simple terms, increased growth and higher profits.



## BTR stands for growth

BTR Limited, Silverdown House, Vincent Square, London SW1P 2PL. 01-834 3848.

## September 3rd 1963 should have been the happiest day in Bob and Helen's life. But it turned into a round-the-clock vigil of 16 years.

They named her Mary. When she was born she weighed 4lbs and 5ozs.

Her parents, Bob and Helen, knew something was wrong but didn't quite know what lay ahead.

Mary was physically and mentally handicapped. After the initial shock, Bob and Helen pledged that they would sacrifice everything and devote the rest of their lives in helping Mary to face the world.

So Mary grew up at home. Day in and day out, year after year, the parents took turns to be with her. While Bob was at work, Helen did the housework.

For sixteen long years, without rest, without a single holiday.

Until this spring when they were able to leave Mary for two weeks in Dr. Barnardo's temporary relief home.

Bob and Helen were able to take a holiday they richly deserved and recover from extreme stress built over sixteen years of constant attention. And Mary had a healthy change of environment in a home as attentive as her own.

At Dr. Barnardo's, we now run temporary relief homes that are, in fact, holiday homes for unfortunate children like Mary. These homes also provide parents like Bob and Helen the opportunity to take a vacation without worry. Because trained helpers

provide all the care and attention that handicapped children need.

Our help has no limits, but our money does. Should help like Mary needed costs a lot and every day you give goes towards ending these less fortunate than you.



## Companies and Markets

## UK COMPANY NEWS

المكان المفضل

## Second-half increase takes Utd. Biscuits near £44m

SLIGHTLY HIGHER full-year profits and a one-for-five rights issue to raise about £35.5m are announced by United Biscuits (Holdings).

A 5.5m rise in the second half left pre-tax profits for the year to December 31, 1979, at £43.7m, compared with £42.2m previously. This was struck after sharply increased interest of £3.3m, against £3.8m.

Turnover improved from £703.3m to £791.1m.

At the interim stage, the taxable surplus was lower at £16.13m (£15.6m), but the directors expect that profits for the year would be about the same as last time.

Sir Hector Laing, chairman, now says it is more realistic to present the results on a CCA basis. Using this method, pre-tax profits were reduced to £24.1m (£24.7m). Historic earnings per 25p share of 14p (13.8p) were down to 10.3p (10.9p) on a current cost basis.

The net total dividend is raised by 23.1 per cent to 3.7p (3.06p), with a final of 2p. The directors expect at least to maintain the total in the current year on the increased capital.

Tax for the period under review took £7.8m, compared with £7.4m. Looking to the future, the chairman says the group has a broad range of products in the UK and 10th in the world. It stands in good stead in a time of recession. When the upturn comes, this will enable the group to take advantage of improving conditions.

On reasons for the rights issue,

Sir Hector says the directors consider it appropriate to raise further equity capital in recognition of the importance and long-term nature of the investment programme and to ensure that the group continues to be in a position to take advantage of opportunities for profitable expansion in the future.

He adds that the UK biscuit company — traditionally the group's major profit earner — is embarking on a substantial re-investment programme costing £100m over the next five years. During the year under review, UK trading profits rose by 8 per cent to £36.9m, on turnover 15 per cent higher at £526.5m. The biscuits surplus edged ahead by 3 per cent to £20.5m, on sales up 5 per cent to £218.5m.

Sir Hector says the road haulage dispute affected all areas of business, while the VAT increase resulted in a temporary fall in volume of the affected products which account for about 40 per cent of UK sales.

Another factor affecting the UK outcome was the continued high level of marketing investment necessary to develop the frozen food and fast food business.

North America profits increased by 7 per cent to £16.1m on turnover 6 per cent ahead at £242.8m. A flat second half left Keebler's profits 5 per cent lower at £11.1m.

Specialty Brands, which joined the group last June, exceeded the pre-tax profits forecast of \$6.1m by \$0.3m.

Trading losses in the rest of the world were cut from £1m to

\$0.4m. Turnover improved by 12 per cent to £22.7m.

	1979	1978
Turnover	791.0	703.3
Trading profit	50.0	46.0
Interest	8.3	3.8
Profit before tax	42.7	42.2
Tax	7.8	7.4
Net profit	34.9	34.8
Minorities	0.1	0.1
Extraordinary items	1.0	2.2
Attributable	34.8	32.6
Dividends	9.5	7.7
Reserves	25.3	24.9

A pre-forma balance sheet shows that net borrowings of nearly £52m represented just over a quarter of shareholders' funds at the end of last year.

The rights issue has been underwritten by Morgan Grenfell and Co.

See Lex

## Findhorn Finance up

Profits before tax of Findhorn Finance advanced from £73,795 to £103,168 for the six months to January 31, 1980 and turnover of the unquoted whisky stock financing concern reached £774,532, compared with £472,952.

The directors point out that first half results are not a reliable guide to the full year's figures. For the year ended July 31, 1979, pre-tax profits were £184,716 on turnover of £1,258m. Tax for the six months took £17,760 (£18,470) and stated earnings per £1 share were up from 7.4p to 11.4p. The net interim dividend is 5.5p per share, compared with 5p last year's final was 5p.

A RISE of 18.7 per cent in pre-tax profits from £1.54m to £2.18m is reported by Sale Tilney, the industrial and foods group, for the year to November 30, 1979.

Turnover was only slightly up at £66.25m against £64.4m, and Mr. R. King, the chairman says that against a background of uncertainties at home and abroad he finds it impossible to make any but the most general and cautious forecast for this year.

He adds: "While our engineering division will continue to expand satisfactorily, the food division will inevitably feel the effects of the unfavourable climate in the grocery trade."

Overall, however, he expects the group to make reasonable progress.

The final dividend of 3.6p brings the net total for the year to 6.75p, compared with 5.608p last time. Earnings per share jumped 64 per cent to 38.7p (23.6p).

	1979	1978
Turnover	66,250	64,400
Profit before tax	2,180	1,840
Tax	387	217
Net profit	1,793	1,623
Minorities loss	23	74
Extraordinary items	274	551
Attributable	1,844	1,544
Dividends	227	283
Reserves	1,217	261

## Barclays Credit shows growth

Barclays Credit, which is 50 per cent owned by Barclays Bank International, has raised taxable

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in the form of cash and the sub-divisions shown below are based mainly on last year's timetable.

TODAY:  
Interim: Broken Mines, Burnside Investment, Kinross Mines, Leslie Gold Mines, St. Helena Gold Mines, Winstar, West Mines.

Finals: Electrolux, Midland Bank, Noble and Lund.

FUTURE DATES:  
Interims—  
Arianne (A.) Mar. 2  
Bridport-Gandy Mar. 21  
Lawrie Mar. 18  
Muskow (A. and J.) Mar. 24  
Strong and Fisher Mar. 18  
Trentham Park Estates Mar. 10

Finals—  
Bent Chemicals Mar. 25  
Brunston (Musselburgh) Mar. 3  
Chiffron's Mar. 18  
Hall Engineering Mar. 19  
House of Lanes Mar. 18  
Marshall (Barnard) Mar. 28  
Rugby Portland Cement Mar. 25  
Sag Furniture Mar. 25  
Tames Mar. 25  
Tilling (Thames) Mar. 19  
United Newspapers Mar. 25  
Vesper Mar. 19

profits for the six months to January 31, 1980, to A\$3.8m, compared with A\$3.4m last time. Tax accounted for A\$1.74m against A\$1.61m.

The company's assets rose to A\$319.65m from A\$304.91m and liabilities to A\$276.65m (A\$261.91m).

## TDG at record £22.3m despite difficult start

FOLLOWING THE difficult start caused by the road haulage strike, Transport Development Group has maintained its recovery and 1979 pre-tax profits finished at a record £22.3m, compared with £19.79m previously, after a fall from £8.8m to £9.56m in the first half. Turnover for the year reached £245.25m against £219.45m.

There were extraordinary credits of £148,000, against debits of £178,000 last time.

Net asset value is shown higher at 83.4p (76.8p) per share.

The directors say that while there are signs of some decline from the intense activity of 1979, results to date establish a sound base for what may be a difficult year for industry.

With the group's financial position strong and its assets widely placed, it will be able to make the most of the opportunities any recession will bring, they add.

Operating profits for the year — up from £20.9m to £23.42m — were split as to (in £000s): road haulage £10,169 (£9,197), Storage £5,885 (£5,162), plant hire and other transport services £2,465 (£1,625), and reinforcement and exhibitions £1,892 (£1,759).

After-tax earnings per 25p share are stated ahead from 10.3p to 10.64p, while a net final dividend of 2.8p raises the total payment to 4.25p (3.80143p) per share.

With SSAP 15 applied, tax for the year accounted for £7.51m (£5.69m). Minorities took £272,000 (£315,000) and profits attributable to ordinary holders emerged up from £13.7m to £14.4m. Comparisons are restated.

There were extraordinary credits of £148,000, against debits of £178,000 last time.

Net asset value is shown higher at 83.4p (76.8p) per share.

There are so many extraneous factors in the first quarter of this year and last that Transport Development is finding it difficult to interpret its returns for the opening months of 1980. True, the weather is very much milder this winter and there is no transport strike, so TDG might reasonably have been expected to continue the upturn shown in the second half of 1979 when profits expanded by 26 per cent. That was enough to lift overall profits last year by almost 13 per cent, but hauliers for BSC have been moving into other areas with the result that competition has increased. The defensive qualities of the group as a whole, however, have not diminished; a point which a fully taxed historic p/e of 8.8, at 71p, up 3p, is only beginning to recognise. Indeed the machinery removal business is buoyant—a grim reminder of the level of factory closures—and demand for dry goods and cold storage is rising as a stagnating economy reduces the rate of retail stock turn. Currency fluctuations have hurt the Australian contribution, which rose in Australian dollar terms, but 31 per cent growth in the six months since the June 30 consolidation date shows that parity differences are not insurmountable.

Short-term borrowing rates still gave great cause for concern, although the financial and sales package recently presented to the dealer network by BL would to some extent mitigate the problem.

Property sales had realised some £1m in the current year, and the substantial funds realised would be directed to profitable employment. The group was examining a number of propositions in this connection.

able. Profits on the disposal of the United Carriers stake have been all but swallowed by asset conversion losses but the long period of slimming that culminated in the recent sale of the lighterage operation is almost over and the group is now aiming to acquire assets, trade and new customers. The yield is a useful 8.9 per cent.

## Better trading at Henlys

Trading since the turn of the year at Henlys, the motor group, had picked up to some extent, Mr. G. R. Chandler, chairman, told the annual meeting.

But because results for the first quarter were substantially below those of last year, the interim figures would not by any means approach those of the corresponding six months.

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Property sales had realised some £1m in the current year, and the substantial funds realised would be directed to profitable employment. The group was examining a number of propositions in this connection.

## Ultramar Company Limited

# Worldwide operations contribute to record results

## Preliminary Announcement of 1979 Group Results

### Summary of Financial Results

	1979	(restated) 1978	Increase
£ million	£ million	£ million	
Sales	1001.7	595.1	406.6
Operating profit before taxation	75.4	37.7	37.7
Operating profit after taxation	45.3	14.1	31.2
Net Profit	46.8	8.6	38.2
Cash flow from operations	86.3	31.6	54.7
Capital expenditures	40.0	45.6	(5.6)

It was a record year for the Ultramar Group. Sales revenue for the first time exceeded one billion pounds. Cash flow from operations was £86,300,000 and the operating profit before taxation was £75,400,000. After deducting £30,100,000 for taxation and adding £1,500,000 of gains on foreign exchange fluctuations, the net profit for 1979 was £46,800,000. It should be pointed out that most of the earnings were in U.S. and Canadian dollars. When converted to sterling, the results are adversely affected because of the strength of sterling. The 1979 net profit was after writing off £15,500,000 of remaining unamortised exploration costs in Iran where we have ceased operations.

All of the major divisions of the Ultramar Group contributed to the excellent results. Geographically, profits and cash flow were well spread, with the Indonesian operation contributing about 35 per cent of the total. In Eastern Canada, we were unable to acquire sufficient crude oil for our projected refinery runs and were therefore obliged to cut back on our volume of product sales. However, higher product prices and our emphasis on maximising operating margins gave us improved profits in Canada in the second half.

Capital expenditures for 1979 were £40,000,000 of which the major portion was spent on exploration and development in Indonesia, the North Sea and Western Canada. Our drilling programme, especially in Indonesia, was successful and there have been substantial additions to our oil and gas reserves. An announcement of the finalisation of contracts for expansion of the Bontang LNG Plant by doubling the capacity is expected shortly.

### Dividends

An interim dividend of 5p per Ordinary Share was paid on 9th November 1979. We will recommend at the Annual General Meeting on 9th May 1980 that a final dividend of 10p per Ordinary Share be paid out of 1979 profits. This dividend will be paid on 9th May 1980 to Ordinary Shareholders registered at the close of business on 8th April 1980.

### Outlook

We expect another good year in 1980. Predictions are always hazardous and we have to recognise that political upheavals, run-away inflation or arbitrary actions by Governments

can upset even the best of plans. However, we have a broadly based business, a sound financial position and a strong management.

Beyond 1980 we shall need to obtain access to additional and sizeable quantities of oil produced in Western Canada if we are to earn a fair return on our large refining and marketing investments in Eastern Canada. We will also redouble our efforts to find new sources of crude oil, especially in the U.K. North Sea. In the forthcoming Seventh Round, we have joined a number of separate groups to apply for licences on blocks in the various areas being offered.

The bulk of our present capital expenditures will not have a great impact on profits until 1983, when the expanded LNG plant in Indonesia will be on stream, the North Sea Maureen Field will be on full production and other capital expenditure programmes will have been completed.

### Proposed Share Distribution

It is proposed to recommend to Ordinary Shareholders a Share distribution. At the forthcoming Annual General Meeting a resolution will be submitted for an issue to Ordinary Shareholders of one Ordinary Share of 25p credited as fully paid for each Ordinary Share of 25p held at the close of business on 8th April 1980.

Upon issue the Shares will rank pari passu with existing Ordinary Shares but will not rank for the final dividend to be declared at the forthcoming Annual General Meeting. The distribution will be provided by capitalising a sum drawn from the share premium account.

Share certificates, which will be renounceable up to and including 6th June 1980 will be posted on 9th May 1980. Application will be made for listing of the shares and it is expected that dealings in London will commence on 12th May 1980.

### Annual Meeting

The Report and Accounts for 1979 and the Chairman's Statement will be issued on 17th April 1980. The Annual General Meeting will be held at 11 a.m. at Winchester House, 100 Old Broad Street, London EC2N 1BU on Friday 9th May 1980.

13th March 1980

Campbell Nelson  
Chairman

## Group Results for the Year to 31st December 1979

	1979	(restated) 1978
£ million	£ million	£ million
<b>Consolidated Profit and Loss Account</b>		
Sales	£1,001.7	£595.1
Profit on trading	106.4	50.2
Amortisation, depreciation, depletion and amounts written off	15.5	12.5
Elimination of remaining unamortised costs in Iran	15.5	—
Operating profit before taxation	75.4	37.7
Taxation on operating profit (Note 6)	—	—
Current	15.6	13.2
Deferred	14.5	10.4
Operating profit after taxation	30.1	23.6
Foreign exchange fluctuations - gains/(losses) (Note 2)	45.3	14.1
Net Profit	1.5	(5.5)
Dividends	46.8	8.6
Convertible Redeemable Preferred Shares	0.9	1.0
Ordinary Shares - Interim 5p per share	2.3	—
- Final 10p per share	4.6	—
Advance Corporation Tax written off	3.4	0.8
Earnings retained for the year	11.2	1.8
Cash flow from operations	£86.3	£31.6
Earnings per Ordinary Share:		
Basic	99.3p	15.3p
Fully Diluted	88.1p	18.6p

## Consolidated Statement of Source and Application of Funds

	1979	(restated) 1978
£ million	£ million	£ million
<b>Source of Funds</b>		
From operations:		
Operating profit after taxation	45.3	14.1
Amortisation, depreciation, depletion and amounts written off	31.0	12.5
Deferred taxation on trading profits	14.5	10.4
Indonesian debt service equalisation (Note 4)	(4.5)	(8.9)
Loss on sale of fixed assets	—	1.5
Cash flow from operations	86.3	31.6
From other sources:		
Shares issued during the year	1.0	0.2
Long term loans raised	5.4	19.6
Proceeds on disposal of fixed assets	1.9	2.0
Net current assets of subsidiaries acquired	—	12.2
	294.6	£55.6
<b>Application of funds</b>		
Acquisition of subsidiary companies	3.4	22.8
Additions to fixed assets	36.6	23.0
Capital expenditures	40.0	45.6
Portion of long term debt due within one year	9.6	4.8
Miscellaneous items	0.8	1.8
	50.4	52.0
Convertible Redeemable Preferred Shares dividend including Advance Corporation Tax £389,000 (1978, £516,000)	1.3	1.5
1979 Interim Ordinary Shares dividend including Advance Corporation Tax £996,000	3.3	—
1979 Final Ordinary Shares dividend (payable May 1980) including Advance Corporation Tax £1,532,000	6.6	—
	11.2	1.5
Increase in working capital	33.0	12.1
	£94.6	£66.6
Working capital at 31st December 1979	£54.3	£20.8
Long term loans at 31st December 1979	£77.2	£80.2

## Operating Results

	1979	1978
Sales of oil (barrels per day)	279,900	222,300
Oil refined (barrels per day)	37,700	104,400
Oil produced (barrels per day)	9,800	9,600
Gas produced (thousands of cubic feet per day)	174,800	186,900
Net acreage interest	2,982,000	3,125,000
Gross wells drilled	51	43
Oil and gas wells completed (in which the Group has varying interests)	41	22

Notes:  
Sales of oil during 1979 include Canadian Fuel Marketing Ltd. product sales of 80,100 barrels per day.

**Ultramar**

2 Broad Street Place, London EC2M 7EP





## HTV profits tumble after television strike blackout

WITH ITS television operation disrupted by the industrial dispute which lasted for some ten weeks in 1979, HTV Group reports pre-tax profits more than halved from £2.45m to £1.31m for the half year to January 31, 1980, on lower turnover of £17.27m against £19.63m.

A divisional breakdown of turnover and profits shows: television £11.24m (£13.65m) and £506,785 (£1,431m); fine art £1.16m (£1.41m) and £278,340 (£403,660); publishing and stationery £4.57m (£4.57m) and £185,012 (£262,131); and property and leasing profits £280,264 (£175,034). Television profits were struck after Exchequer levy of 50.9m (£2.38m).

The directors point out that the diary trade of T. J. and J. Smith—located in publishing and stationery—is of a seasonal nature and it is usual for a loss to be incurred in the second six months.

Earnings per 25p share slumped from 11.15p to 4.9p, but the interim dividend is held at 3.5p net—last year's total payment was 10p on taxable profits of £4.09m.

Tax charge for the half year was down from £1.3m to £0.7m.

### Comment

The figures from HTV bear the scars of the 11 week strike with television profits down by two-thirds despite the recovery in the second quarter. More disappointing is the downturn on the fine art and publishing and

### N. SEA SUPPORT CONTRACT

The Viking Piper, a pipe-laying barge owned by Viking Jersey

Equipment, in which North Sea Assets has a 30 per cent stake, has been awarded a 120 day contract by Texaco.

The contract, to supply accommodation and engineering support services in the Tartan Field, commenced on March 9.

## Refuge Assurance advances

AFTER TAX profits of Refuge Assurance Company for 1979 rose to £2.45m against £2.08m in 1978. A final dividend of 7.2p lifts the total to 10.6p against 9.2p.

Premium income from the industrial branch rose from £31.79m to £41.36m and from £17.63m to £19.75m in the ordinary branch. Premiums in the fire and accident branch amounted to £3.5m against £3.9m. Transfers to the profit and loss account were £1.28m from the industrial branch, £1.02m from the ordinary branch and nil from the fire and accident account, compared with £1.07m, £853,000 and £50,000 respectively in 1978.

## Oil operators urged to use new techniques

OIL OPERATORS and governments should make more use of improved oil recovery techniques, which could provide an extra 4m barrels a day by 1995, according to a Financial Times management report, *Scraping the Barrel*.

The new methods, such as steam, chemical and gas injection, account for 1.5 per cent of present world production. But their viability has increased dramatically because of the oil price rises, says the report.

Describing the methods, the report adds that world reserves could be "stretched" so that oil would still make a significant contribution to energy resources in 100 years.

Scraping the Barrel, The Marketing Department, Financial Times, Bracken House, 10 Cannon Street, London EC4A 3DF. Price £72/\$165 overseas.

## Status Discount shares suspended on approach

BY REG VAUGHAN

THE SHARES of Status Discount, the Northern retail discount stores group, were suspended yesterday on news of a bid approach. At the suspension price of 69p, the group is capitalised at £27.6m.

The identity of the bidder was not disclosed, but rumours suggested that either MFI, the discount stores chain, or W. H. Smith might be involved.

MFI said yesterday that they had no comment to make on the rumour, while Mr. W. H. Jamieson, the director of W. H. Smith, made it clear his company was definitely not the bidder.

Mr. Jamieson pointed out that Smith—which last year bought LCP Homecentres—was interested in large out-of-town home centres, with big car parks. Status "did not meet the criteria," he said.

MFI, which has enjoyed rapid growth, is principally involved in the sale of household furniture and home improvements through retail outlets. Status, which has a different product mix to MFI, does have trading links with Status Group, a major kitchen equipment manufacturer. However, a private company registered in Jersey, is a major supplier to Status, the chief executive of which is the brother

of Mr. Edward Healey, the Status chairman, and a former Status director.

Healey family interests are thought to control about 15 per cent of the Status shares.

In 1978-79 Status lifted profits from £3.72m to £4.06m after a lower second half—turnover was up from £30.57m to £40.73m. The market is expecting profits of around £5.3m for the current year. The group's borrowings at November 30, 1979, showed a sharp increase from £0.69m to £7.2m and compared with shareholders' funds of £7.93m.

MFI had a turnover of £87.5m in 1978-79 and boosted profits from £5.3m to £13.9m. In the first half of the current year a further increase from £6.03m to £8.06m was achieved. The group balance sheet at May 26, 1979, showed cash of £3.33m (£1.17m) but no overdrafts or loans.

## Blue Circle reaffirms Armitage move

Blue Circle, Britain's dominant cement group, has reaffirmed its commitment to the planned takeover of Armitage Shanks, the sanitaryware company, following the surprise reference to the Monopolies Commission earlier this month.

Both boards, it said, "believe that the proposed merger continues to be in the best interests of both companies." They are keen to remove the present uncertainty.

Blue Circle has already gained the acceptance of a majority of Armitage shareholders for the £33m deal, which would give it control of Britain's last major independent company in the sanitaryware sector.

Still holding out has been the Lehnese-owned Ceramics Investments BV, which has gradually built up its stake in Armitage to around 28 per cent after stating that the bid undervalued its potential.

Blue Circle said the two companies would co-operate fully with the Commission in the hope of resolving the position as quickly as possible. One reason for the reference to the Commission by the Office of Fair Trading appears to be concern over the public desirability of conglomerate mergers between companies in different industries.

Blue Circle decided to bid for Armitage because of its wish to diversify beyond the cement industry, where it also has extensive overseas interests, into other, but not too unrelated, areas.

The OFT is also believed to feel, however, that neither the cement nor the sanitaryware sectors have demonstrated any great evidence of sharp competitiveness.

## Bid talks break down at Howard Tenens

The bid talks announced by Howard Tenens, the distribution and engineering group, at the beginning of last week have fallen through. The company announced yesterday that the approach received prior to the share suspension on March 8 has not led to an offer for the company's shares.

The shares—suspended at 50p—responded to the news with a 7p fall to 43p when trading resumed yesterday. The shares had come up from 64p in early January amid takeover speculation.

Mr. Edward Morris, the group chairman, was unavailable for comment yesterday but the person behind the bid approach was believed to have been Mr. David Llewellyn, formerly joint deputy

chairman at English Property Corporation and now with Green-garden Investments, a private company.

Mr. Morris said last week that the bidder would have to give assurances as to the future of the group's 1,200 employees, and would also be expected to maintain the company as an ongoing business.

It is thought that this approach to Howard might be an opening bid and that there are other contenders waiting in the wings. Mr. Service has been suggested as a possible bidder for Howard which would fit in well with its operations.

It is understood that a relevant stake of at least 20 per cent has been built up in the company and is held in nominee names.

## Maples claims mystery suitor is still interested

THE UNNAMED company which is contemplating a bid for Maples & Co. (Holdings), the furniture retailer, is still waiting in the wings, Maples issued a statement yesterday saying that "it has no reason to believe that the potential offer is not contemplating putting forward further proposals."

Maples announced on March 2 that it had received an unwelcome offer from another UK company, which has yet to reveal itself. Morgan Grenfell, advisers to Maples, said that yesterday's statement was prompted by press speculation that the potential bidder had withdrawn the proposals.

The potential suitor may delay making an announcement on a bid, however, since not all the board of the company is believed to be in the UK at present.

Maples is understood to be a possible undertaking to accept the offer. Restraint now controls 55.9 per cent of the voting rights of Polly Peck.

Restraint held no ordinary shares of Polly Peck before the offer period, and none have been acquired or agreed to be acquired by Restraint during the offer period. The offer expires on March 31.

## BRITAIN'S PAPER MILL DISPOSAL

Thomas and Green, which produces base paper for bookbinding, book cloth and coloured covers, has agreed to sell the conversion business at Arborfield—Maf, Helpston, Peterborough, from the joint receivers of British Paper, to all trade marks, goodwill and existing contracts of British Paper. Book coverings will continue to be produced at Arborfield with base paper supplied from the T and G paper mill. T and G said that the production of base paper for the Arborfield range fits ideally into its production range.

T and G, a small specialty group, is a private concern employing some 400 people and with annual sales of over £12m.

## RESTRO OFFER UNCONDITIONAL

The offer by Restro Investments for Polly Peck has become unconditional.

Acceptances have been received in respect of 2.81m ordinary shares of Polly Peck. The total includes 2.5m held by Mr. and Mrs. Zelker, who gave irre-

## private purchase by National Carbonising on March 7

BUNZL & BLACH (British), the UK-based textiles raw materials merchanting company, has asked us to point out that it has no connection with Bunzl and Blach AG of Vienna which, as reported on March 6, is being sold by its parent company, Bunzl Pulp and Paper.

## NO PROBES

The proposed mergers between McKeechle Brothers and Delson and Co.; Generale Occidentale SA and Segnos SA; Cavenham and J. Weingarten Inc. and the Thompson Trust and Gray Electronics are not to be referred to the Monopolies Commission.

## SHARE STAKES

Multhead—Following directors have exercised options at 33.14p as follows: W. D. Sutherland 3,000 shares; D. Buchanan 1,500 shares; Dr. Sutherland also notified sales of 2,500 shares at 196p and 4,000 at 194p.

Willis Faber—R. J. Elliott, director, on January 10, sold 18,000 shares at 217p.

Northern Foods—H. Cook, director, has bought 33,930 shares at 123p.

Arenco (Holdings)—Industrial and General Trust has acquired 70,000 shares, making holding 600,000 shares (5.98 per cent).

Capital Reserve Fund—After dealings carried out on March 5, holding of Norman Nominees has been reduced by 48,963 shares to 453,191 shares (36.53 per cent).

Brengreen (Holdings)—Directors have exercised their right to convert their holding of 10 per cent Convertible Unsecured Loan stock into ordinary shares as follows: D. J. Evans 114,087 stock into 1,408,970 shares; A. G. Berry 21,514 stock into 215,140 shares; and E. R. Agar 21,514 stock into 215,140 shares.

General Investors and Trustees—Sun Life Assurance Society holds 772,182 shares (3.02 per cent).

Sionhouse Holdings: W. M. Wilson, director, notifies that a trust in which he has an interest as a trustee bought 20,300 shares at 72p on March 10, increasing trustee interest to 1,011,345 shares.

# United Biscuits

## FROM THE STATEMENT BY THE CHAIRMAN, SIR HECTOR LAING

1979 was a very challenging year. Profits before tax at £43.7 million were £1.5 million higher than those for 1978.

Significant factors affecting these results were:

United Kingdom  
The road haulage dispute which adversely affected all areas of the business.

The increased rate of Value Added Tax which resulted in a temporary fall in volume of the affected products which account for about 40% of our UK turnover.

The continued high level of marketing investment necessary to develop our frozen food and fast food businesses.

United States of America  
Keebler's profit, after an excellent first half, flattened out in the second half, compared with the same period in the previous year when margins were exceptionally high. In addition, the second half of 1979 bore the cost of very heavy investment in new product launches.

Specialty Brands, which joined the Group in June 1979, exceeded the pre-tax profit forecast for the year of \$6.1 million by \$0.3 million.

Heavy capital investment in the UK and USA, the acquisition of Specialty Brands and high interest rates raised our net interest costs from £3.8 million to £6.3 million.

Corporate Objectives  
Although we have failed to meet our corporate objectives in respect of profit margin on sales and return on capital employed, this was almost entirely due to our profit decline in the first half of the year. In the second half we achieved a pre-tax profit increase of £3.9 million or 16.7% over the corresponding period in 1978.

"Real World"

In the circumstances our profit performance in 1979 can be regarded as reasonable. However, the above figures are measured in historical accounting terms. In the present inflationary conditions I believe it is more realistic to

present our results on a current cost basis in the belief that they provide a more realistic reflection of a company's performance. For too long industry has deluded itself with the misleading impression of profitability given by historical accounting which, in a time of high inflation, bears little relation to reality. Accordingly we have given more prominence to presenting our results on a current cost basis. These show that profit before taxation for 1979 would be £34.1 million (1978 £34.7m) and that dividends would be covered 2.7 times (1978 3.3 times).

Outlook  
I welcome the freedom from regulation given to industry by the Government in the UK, and wholeheartedly support their determination to conquer inflation. However, the measures required to cure the disease mean that there will be little or no growth in the UK economy in 1980, or in the United States, where similar problems exist. Nevertheless, as I have said before, people must eat, and we have a broad range of products in both

countries which will stand us in good stead in a time of recession.

The Board proposes that the Company should raise approximately £33.8 million by the issue of 51,339,203 new Ordinary shares of 25p each by way of Rights on a one for five basis at 65p per share, payable in full on acceptance not later than 9th April, 1980.

Dividends  
The Directors recommend the payment of a final dividend of 2.0p per Ordinary share of 25p, making a total distribution for 1979 of 3.7p per share (1978 3.006p per share). Subject to approval by the Company at the Annual General Meeting the proposed final dividend will be payable on 1st July, 1980, to holders of Ordinary shares registered at the close of business on 4th June, 1980.

## PRELIMINARY CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR 1979

	1979	1978	1979	1978
	£m	£m	£m	£m
Turnover	791.0	703.8	791.0	703.8
Trading Profit	37.4	36.5	50.0	46.0
Interest	6.3	3.8	6.3	3.8
Gearing Adjustment	3.0	2.0	—	—
	3.3	1.8	—	—
Profit before Taxation	34.1	34.7	43.7	42.2
Taxation	7.8	7.4	7.8	7.4
Profit after Taxation	26.3	27.3	35.9	34.8
Extraordinary items and minority interests	1.1	2.2	1.1	2.2
Profit attributable to shareholders	25.2	25.1	34.8	32.6
Dividends	9.5	7.7	9.5	7.7
Undistributed profit	15.7	17.4	25.3	24.9
Earnings per share	10.2p	10.9p	14.0p	13.8p

Note: The current cost trading profit and gearing adjustment are determined in accordance with the proposals contained in ED24. Current cost and historical cost trading profits may be reconciled as follows:

	1979	1978
	£m	£m
Historical cost trading profit	50.0	46.0
Current cost adjustments:		
Additional depreciation	8.7	7.1
Additional cost of sales	4.5	2.7
Monetary working capital	(0.8)	(0.3)
	12.5	9.5
Current cost trading profit	37.4	36.5

\*Includes the adjustment in respect of seasonal stock purchases.

The Annual Report will be posted to shareholders on Tuesday 16th April. If you are not a shareholder but wish to obtain a copy, please complete and return the coupon to: The Registrars, The Royal Bank of Scotland Limited, 31 St. Andrew Square, Edinburgh E2 2AS.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Tel. \_\_\_\_\_

**United Biscuits**

United Biscuits (Holdings) Limited, Syon Lane, Isleworth, Middlesex TW7 5NN.

## M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1978-80	High	Low	Company	Price	Change	Div	Yield	P/E
88	70	40p	Airproducts	70	-1	5.7	8.8	4.11
90	34	20p	Armstrong and Rhodes	34	-1	5.5	11.2	2.21
227	185	80p	Bardon Hill	237	-	13.8	5.8	6.91
100	84	40p	County Cars 10.7% P.M.	84	-1	16.3	18.2	6.81
101	63	30p	Debonair Ltd	63	-	5.0	5.4	10.2
100	88	40p	Frank Mossall	100	-	7.9	7.8	6.2
129	100	50p	Frederick Parker	100	-	12.8	12.8	4.61
158	102	50p	George Blair	102	-	15.2	15.7	7.81
67	45	20p	Jackson Group	67	-	5.5	7.8	3.91
153	113	50p	James Burrough	116	-	7.2	6.2	10.2
370	242	100p	Robert Jenkins	257	-	31.3	12.2	8.21
222	113	50p	Torrey	217	-	14.3	6.6	5.81
154	124	50p	Twinklark Ltd	124	-	0.8	1.4	3.61
80	70	30p	Twinklark 12% ULS	76	-	12.0	15.8	—
56	22	10p	Unilever Holdings	48	-1	2.6	5.3	10.4
42	22	10p	Water Alexander	28	-1	5.4	4.9	5.8
150	126	50p	W. S. Yeates	181	-	11.5	6.3	7.0

† Accounts prepared under provisions of SSAP 15.

## London W.I. Luxury Furnished Apartments

Greengarden House, St. Christopher's Place in quiet, picturesque, pedestrianised area near Oxford Street. Fully-equipped apartments with maid service.

For details of availability and charges contact:  
**Greengarden Investments Limited**  
Greengarden House, St. Christopher's Place, London W1M 3ED  
Tel: 01-463 8361. Telex: 995799

## R. SMALLSHAW (KNITWEAR) LIMITED

Following is the circulated statement of the Chairman Mr. R. F. A. Smallshaw for the year ended 30th September, 1979.

Profits before tax for the year ended 30th September 1979 amounted to £340,710 compared with £334,891 for the previous year, an increase of £5,819.

In spite of an improvement in sales of 34% to £5,436,273, profit margins came under pressure with business becoming more difficult towards the year end.

Castles Knitwear Limited ended the year with a small profit as measures to improve efficiency and cut costs became effective. The market for fashionable cut and sewn knitwear continues to give problems with severe competition from both home and abroad. Efforts to increase exports to Western Europe have so far had only limited success and the Company is presently operating some way below full capacity, however I am hopeful that our designs for Autumn 1980 will secure some substantial orders.

MH Hill Knitwear Limited once again enjoyed a successful year but a decline in demand became apparent as the year progressed. The fortunes of this Company are largely tied to major chain store groups and recent intense High Street competition has undoubtedly had a detrimental effect on sales and profit margins. Indications are that orders for Summer and Autumn delivery may be smaller than of late but there are however signs of a fashion change towards classic styles of which MH Hill Knitwear Limited would be well placed to take advantage.

There is no doubt that 1980 will be a difficult year. Economic uncertainties are naturally making customers cautious when placing orders for forward delivery and at the time of writing the group order book is somewhat shorter than at this time last year. In view of this I feel it would be unwise to forecast profits for 1980.

Once again my thanks are due to directors, staff and employees for their efforts throughout the past year.



## Schroders up by £1.66m and lifts payout to 17p

DISCLOSED ATTRIBUTABLE profits of Schroders, the banking and insurance group, advanced from £4.94m to £6.6m in 1979.

The net total dividend is stepped up from 13.211p to 17p per £1 share, with a final of 14p. A one-for-one scrip issue is also proposed.

The directors say this does not imply any increase in the total to be distributed for the current year.

Banking and insurance subsidiaries' profits improved from £3.6m to £4.6m. This was after minorities and transfers to reserves, out of which provision has been made for diminution in asset value.

Profits of Schroders Limited and the non-banking subsidiaries were higher at £1.88m.

against £0.97m, after minorities. The share of associates' profits rose from £592,000 to £783,000.

The share of associates' extraordinary profits amounted to £585,000 (£574,000), and represents further realised profits arising from the disposal of investment properties in France.

At the year-end, the attributable share capital and disclosed reserves of the banking and insurance subsidiaries were £22.16m in excess of book value. The directors have decided to increase the book value to reflect this and to credit the surplus to reserves.

Liquid assets were up from £655m to £732m at the year-end, and loans and advances were

higher at £572m (£574m). Deposits, other accounts and inner reserves amounted to £1.43bn (£1.25bn).

### comment

The growth in Schroders' declared profits comes chiefly from two sources—the leasing side, which has made around £1.6m against £1m in 1978, and banking in the U.S., where the group's subsidiary is benefiting from a substantial capital injection. Against this, although Schroder New York has reduced its bond portfolio considerably, it has still taken heavy unrealised losses on obligatory holdings of U.S. government securities.

Under U.S. accounting rules, net write-off has had to be made. The yield on the shares at 47½p, up 5p yesterday, is 3.4 per cent.

## Lonrho holders likely to approve capital increase

BY CHRISTINE MOIR

MR. TINY ROWLAND, chief executive of Lonrho, the international trading conglomerate, is likely to get the increase in capital which he wants shareholders to authorise at today's noon meeting. However, he may meet sterner opposition over the resolutions which would give the executive freedom to do what he liked with the half share he controls in the Nyaschere copper mine in Rhodesia.

Gulf Fisheries, the Kuwait-controlled company which owns 21 per cent of Lonrho, has let it be known that it is opposed to the recommended 12 per cent increase in the authorised capital. However, it is unlikely to press for a vote on the issue, and will probably restrict itself to a statement outlining its belief that the company has issued too much paper already in recent takeovers.

Where Gulf is likely to press for a vote is over the question of the half share in the Nyaschere copper mine. Gulf believes that no decision should be made about the mine until the dust settles after the Rhodesian elections. Since Mr. Rowland, as an interested party, cannot vote on this issue, Gulf may ask for a poll on the resolutions concerning the mine.

A company wholly owned by Mr. Rowland has acquired 600,000 ordinary shares in Lonrho which represents 0.28 per cent of the issued share capital. An average of 91.5p per share was paid for the holding. Together with the 26.6m shares which Mr. Rowland is already interested in, including the voting rights which he controls over the 5m shares held by Mr. Daniel R. Ludwig, Mr. Rowland's total holding is 32.2m shares, representing 14.9 per cent of the issued capital.

### Cheque books at Hill Samuel

NEW Hill Samuel offices in Booth Street, Manchester, will offer lending and retail banking

facilities with cheque books from Monday, as well as traditional financial advisory services.

The introduction of a ground floor banking hall follows similar developments in London, Birmingham, Bristol and Glasgow.

## Newey Grp. recovers to £0.24m.

A TURNROUND from losses of £386,040 to a pre-tax surplus of £243,170 is reported by Newey Group, smallware manufacturer, for the year to December 31, 1979. At midway, losses were reduced from £395,000 to £83,000.

But the board warns that the persistent decline in volume in established markets will make continuation of this trend more difficult in the future.

The profit was generated primarily by overseas subsidiaries and by exceptional credits which arose in the UK. But the home companies, in particular Newey's Goodman, have also shown a substantial turnaround, resulting in a much reduced trading loss.

Trading margins generally improved as a result of better production efficiency both in the UK and Malaysia. The surplus is a result of interest charges up from £367,322 to £503,159 and includes an exceptional credit of £220,083 (£305,100). Tax takes £27,283 (£25,069) and there is an extraordinary debit of £71,671 (£94,523). Earnings per £1 share are shown as 8.2p (17.8p less). There is again no dividend.

Turnover for the year improved from £13.49m to £15.27m. The group is a wholly owned subsidiary of William Prym-Werke KG.

## Selebi-Phikwe seeks debt rescheduling

BY QUENTIN FEEL IN JOHANNESBURG

BAMANGWATO CONCESSIONS, the operator of the troubled Selebi-Phikwe copper-nickel mine in Botswana, in which both Anglo American and Amstar have a large interest, is seeking finalisation of a major rescheduling of its outstanding debt.

The negotiations with international lenders—the West German Kreditanstalt für Wiederaufbau, Chase Manhattan Bank and Barclays Bank—the South African Industrial Development Corporation, the Botswana Government, and the major shareholders, are the second effort in two years to ease the overwhelming debt burden on the mine.

Selebi-Phikwe has been hit variously by poor metal prices, metallurgical difficulties and problems with the smelter, continuing heavy capital costs, and most recently a prolonged strike at the Amstar refinery at Port Nickel, Louisiana.

With an accumulated deficit of Pula 63.8m (£35.4m) at June last year, Dr. G. K. Chiepe, the Botswana Mines Minister, announced in Parliament recently that the mine was running the risk of closure because of its lean balance.

Anglo American and Amstar each hold 30 per cent of Selebi-Phikwe, which in turn owns 85 per cent of Bamangwato Concessions, the balance belonging to the Botswana Government. Apart from the international banks both mining companies have provided substantial loans, and in the March, 1978 renegotiation of the debt, agreed to convert a large proportion, some Pula 75m, into cumulative preference shares.

The latest effort to defer repayments comes in the form of a bridging loan provided by the mining houses to tide the mine over the effects of the refinery strike in the U.S., which lasted from September to February.

A spokesman for Anglo American in Johannesburg said the mine was in "a very difficult financial situation," and it was of "great importance that these negotiations be concluded as soon as possible."

It is understood that the Botswana Government has agreed to a deferment of its

royalties from the mine, and that all creditors will receive their full interest payments. Repayment of principal will be deferred to 1983, unless the cash position improves before then. Apart from improving metal prices, the company is looking to improve efficiency, and an increase in output above the present 40,000 tonnes of matte, to put its finances right.

It was already showing an operating profit for the six months in June last year of some Pula 6.7m (£3.7m), but this became a loss of Pula 10.3m (£5.7m) after deduction of interest and fees.

Phase two of the mine, the shaft at Selebi, has recently come into production, and work has begun on the No. 3 shaft at Phikwe.

The Botswana RST results for 1979 are expected to be published shortly.

### GOLD AND BASE PROFITS RISE

Gold and Base Metal Mines yesterday announced after tax profits of £113,200 for the six months to June 1979, compared with £71,832 for the same period of 1978.

The company has a Nigerian mining subsidiary and holds a portfolio of UK investments. But it is still waiting to finalise the sale of 60 per cent of the subsidiary to the Nigerian Mining Corporation, in accordance with Nigerian law. Discussions continue on the terms of the sale.

There have been no further firm developments, the company said. Until the question is resolved and outstanding dividends declared by the subsidiary have been received—in addition to the proceeds of the sale—Gold and Base, as it stated last October, cannot define the development of activities in the UK.

### INCOME CLIMBS AT ANAMINT

Anglo American Investment Trust, a subsidiary of Anglo American Corporation, estimates that its net income for the year to March will be £90.9m (£50.3m), compared with £79.3m

the previous year. The Trust's main income comes from diamonds and specifically its 26 per cent interest in De Beers Consolidated Mines. It is part of the mechanism used to hold together the Anglo American-De Beers complex of companies in South Africa.

A final dividend of 630 cents (349p) has been declared, bringing payments for the year soon to finish at 880 cents, compared with 750 cents in 1978-79.

### High dividend from Harmony

HARMONY GOLD MINING, the Barlley Rand group's producer in the Orange Free State, yesterday declared a final dividend of 165 cents (91.4p) for the year to June, considerably higher than some analysts had predicted and nearly double what the company thought would be possible last September.

The declaration brings payments for the year to 250 cents, compared with 90 cents for 1978-79.

Although Harmony expected the bullion price in rise, it was caught out by the speed of the climb in the months to January. The dividend declaration came after the close of trading yesterday. The shares were weaker in line with the rest of the market, closing 62p lower at 831p.

### RHODESIAN MINES

Falcon Mines and Corroation Syndicate declared sharply increased interim dividends yesterday, the first payment announcements since the Rhodesian election result last week.

Falcon, the gold producer, is to pay an interim of 150 cents (103p), compared with an interim of 100 cents last year of 40 cents and total payments of 100 cents for the year to September, 1979.

Coronation, with gold and copper interests in Rhodesia, is paying an interim of 30 South African cents (18.6p), compared with an interim last year of 14 cents and total payments for the year to September, 1979 of 54

## East Lancs. Paper improves performance in second half

A brighter second half in 1979 led to a modest rise in the year's pre-tax profits of East Lancashire Paper Group from £1.46m to £1.61m. Turnover improved from £28.63m to £29.4m.

In their interim report, the directors attributed the first half downturn, from £708,000 to £616,000, to the transport strike and the bad performance of the Walder Stationery and Greeting Cards subsidiary.

Walder's position deteriorated further in the second half, substantially eroding group profits. Following this disappointing result a drastic rationalisation programme has started aimed at eliminating the unprofitable low margin bulk greeting card business and concentrating on the still profitable sides of the operation.

After tax of £217,815 (£446,131) stated earnings per share at the year-end were 21.3p, against 16.3p. The final dividend is 13p lifting the total from 3.65p to 4.75p.

Attributable profits are £1.15m against £886,322 after extraordinary charges of £233,491 against £115,505.

The directors say 1980 has started badly for papermaking and in common with mills

throughout the country the group has found that the market has recently turned flat.

Despite the adverse trading conditions under which the industry is now operating, substantial plant and process modernisation has been effected.

In the board's continuing efforts towards greater productivity, the accent is now more than ever on improved quality and labour saving rather than on sheer volume of output.

### comment

The problems of running a low margin business in the teeth of Russian import penetration have proved too much for the Christmas card operations of East Lancs. Paper's subsidiary Walder. The rationalisation will not be cheap—this year's extraordinary items represent only part of the cost. But with losses of £640,000 at Walder last year, up tenfold from 1978, the case for closure is clear. The modest rise in group profits indicates that other divisions have had a good year, while attributable earnings are flattered by stock appreciation relief. Outlook for the current year is

however, clouded by higher pulp prices squeezing margins. If East Lancs can maintain profits in other sectors while shutting off Walder losses, it should be in line for £2m pre-tax. Which at 67p, up 1p, points to a prospective fully-taxed p/e of 3.6 with the historic yield at 11 per cent.

## AS\$60m ICI Australia debenture

ICI AUSTRALIA is to make an AS\$60m (£29.6m) debenture issue, with maturities ranging from six to 20 years. The six-year bonds will carry a 12 per cent coupon, nine years 12.2 per cent, 12 years 12.3 per cent, and 15 and 20 years 12.5 per cent.

Proceeds of the issue, underwritten by Balm and Company, will be used to finance capital investment, and associated working capital.

The company is reserving the right to limit applications for the six-year bonds to AS\$20m, and any subscribers will not be accepted — Reuters.

### Nelson David sees good profit in tough year

For the six months to September 30, 1979, pre-tax profits of Nelson David, vehicle retailing and repair group, rose from £45,000 to £54,000 and the directors are optimistic that profits for the full year will not be less than the record £109,000 of 1978-79.

But the Board warns that as usual there was a significant downturn in the third quarter and the latter part of the year will inevitably be adversely affected by the current high interest rates.

Also companies in South Wales which still account for almost two-thirds of group turnover are now beginning to suffer from the effect of the steel strike on the local economy.

The directors consider it an urgent priority to widen the geographical spread of outlets to reduce dependence on the South Wales economy and are making every effort to find suitable profitable motor businesses to acquire.

First-half turnover amounted to £4.95m, against £4.2m. Profit is after interest of £88,000 (£56,000) and the tax charge is £44,000 (£25,000).

Stated earnings per share are 0.7p (0.4p). Again there is no interim dividend—last year's payment was 0.5p.

Although a provision has been made, no corporation tax was payable on profits for the year to March 31, 1979, and the Board considers that due to the availability of stock relief and losses brought forward, it is unlikely that corporation tax will become payable in respect of the current year.

### Natl. Mutual increases bonus rates

A substantial increase in its interim reversionary bonus rates for 1980 has been made by National Mutual Life Assurance Society.

The rates on life policies and the personal and discretionary pension plans are all improved by 20p to £4.50 per cent on life contracts and £5.00 per cent on pension plans, the rates relating to the basic benefit and attaching bonuses.

On the group pension contracts, rates are increased by 10p, to £6.50 per cent for controlled funding and £4.20 per cent for premium funding.

Mr. Dale Sumner, the managing director of the Society, stated that the company was passing on the full benefit of the significant increase in the yield earned on its fund.

These new rates apply as from January 1, and all claims already paid are being adjusted to allow for this increase.

However, the Society is keeping its final bonus rate paid on death or maturity claims, unchanged at 30 per cent of attaching bonus.

This rate was cut in December, the next review will be at mid-year. On the personal and discretionary pension plans, the rate is 6 per cent of attaching bonuses for each year in force with a maximum of 30 per cent.

# Cadbury Schweppes Limited

## A YEAR OF SUBSTANTIAL PROGRESS

PRELIMINARY ANNOUNCEMENT BY SIR ADRIAN CADBURY, CHAIRMAN

For the 52 weeks ended 29 December

GROUP SALES:  
United Kingdom  
Europe  
North America  
Australia  
Other Overseas

1979 £m	1978 £m
628.2	589.3
91.2	91.2
114.6	97.9
97.1	105.6
74.9	128.7
1,006.0	1,012.7

\* We have achieved the objectives set last year.

\* Material improvement in pre-tax profits — up 18.9%.

\* Margins improved and return on operating assets raised.

\* North America became largest overseas operation.

\* Main UK improvement from drinks; good increases from all other divisions.

\* Canadian production and sales picking up and 1979 loss should be eliminated this year.

\* Investment increased in marketing and research & development.

\* Much better placed to meet economic problems of 1980 following programme of concentration and rationalization.

Adrian Cadbury

GROUP TRADING PROFIT:  
United Kingdom  
Europe  
North America  
Australia  
Other Overseas

46.2	32.0
5.9	6.2
5.5	3.0
5.7	6.5
7.4	14.3

Investment income  
Interest payable  
Share of associated companies' profits

70.7	62.0
3.3	2.7
(20.6)	(17.1)
3.9	0.6

GROUP PROFIT BEFORE TAXATION  
Taxation  
Profit attributable to minority interests  
Extraordinary items

57.3	48.2
(17.8)	(18.5)
(2.0)	(3.0)
—	(10.5)

PROFIT ATTRIBUTABLE TO CADBURY SCHWEPES LIMITED

37.5	16.2
------	------

DIVIDENDS  
Preference Stock  
Interim on Ordinary Stock of 0.95p per unit (1978 — 0.95p)  
Final on Ordinary Stock of 2.80p proposed (1978 — 2.44627p)

0.1	0.1
3.5	3.5
10.7	9.0

PROFIT RETAINED

14.3	12.6
23.2	3.6

Earnings per ordinary stock unit of 25p  
Net basis  
Pre-tax profit basis

10.17p	7.25p
14.65p	11.57p

\* 1978 sales included almost £66 million from the Nigerian, Indian and other companies whose figures have been deconsolidated for 1979.

Cadbury Schweppes Limited, 1-10 Connaught Place, London W2 2EX

## DEREK CROUCH LIMITED

Preliminary Announcement of Results for the year ended 31st December, 1979

	1979 £'000	1978 £'000
Turnover	51,474	42,790
Earnings before Tax and Interest	2,999	3,627
Interest Payable	1,613	802
Earnings before Tax	1,386	2,825
Earnings after all charges and taxation	548	1,343
Dividends	446	375
Earnings per Share	5.84p	14.00p

1979 In addition to the well known Industrial problems of 1979, interest charges were £300,000 higher than the previous year.

In October the farmhouses were concluded and a new joint venture company, Bramble Crouch Ltd. was inaugurated in Sydney, Australia.

1980 In the U.K. we have been successful in obtaining Cadgerhall Site in Scotland for £15m. to mine 1.2m. tonnes of good quality bituminous coal. In the U.S. coal deliveries for the first two months are 50% higher than budget and the operations are running profitably.

Dividend Recommended final 3.1158p per share making total for the year of 4.5951p per share.

Copies of the Annual Report can be obtained from The Secretary at Peterborough PE6 7UW.

## Sale Tilney Record profit

Year to November	1979 £000	1978 £000	Increase
Profit before tax	2,182	1,841	18.7%
Shareholders' funds	3,961	7,790	15.0%
Earnings per share	38.7p	23.6p	64.0%

Extracts from the statement by Mr. R. A. P. King, Chairman:

● **Dividend** Payment of a final dividend of 3.6p per share is being recommended on the ordinary share capital. With the interim dividend total payments are 6.75p per share (1978 equivalent—5.6306p per share).

● **Future Prospects** Against a background of the many uncertainties at home and abroad, I find it impossible to make any but the most general and cautious forecast for this year. Whilst our engineering division will continue to expand satisfactorily, the food division will inevitably feel the effects of the unfavourable climate in the grocery trade. Overall, however, I expect that the Group will continue to make reasonable progress.

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## Companies and Markets

## INTERNATIONAL COMPANIES AND FINANCE

## NORTH AMERICAN NEWS

## McCormick chief unhappy over Sandoz bid letter

BY DAVID LASCELLES IN NEW YORK

A TUSSELE is developing over the \$420m bid by Sandoz, the Swiss chemicals and food company, for McCormick, the large U.S. manufacturer of spices. Sandoz made its approach earlier this week, but McCormick stressed its desire to stay independent.

Mr. Harry K. Wells, McCormick's chairman, said yesterday that he took "strong exception" to parts of a letter received on Wednesday from Dr. Yves Dunant, Sandoz's chairman. The letter suggested that Sandoz's \$37 a share bid might not get a fair evaluation by McCormick's board because all its members are company employees.

In a reply sent yesterday, Mr. Wells retorted that Sandoz's bid

would be "considered on its merits" at the next board meeting, which has been postponed from today until March 17 to allow the directors more time to consider the proposal.

John Wells in Zurich adds: Although McCormick's rejection of the offer appears categorical, Sandoz would not necessarily insist on the takeover terms as currently proposed. The Swiss company has now released the text of the initial proposal, which was made to Mr. Wells on March 4. This states that Sandoz would be willing to consider alternative forms of transaction and "special requirements of individuals who hold options to acquire McCormick stock."

At present, Sandoz can do nothing else, owing to the fact that a majority of holders of rolling shares is understood to oppose a takeover. More than 80 per cent of the stock is held by non-voting shareholders (including Sandoz itself, with a stake of 4.8 per cent), while most of the voting shares are in family hands, with minorities held by management and a profit-sharing fund.

The acquisition of McCormick would give a substantial boost to Sandoz's group operations in the U.S., which last year probably had sales of more than \$500m (\$578m). The group has 11 subsidiaries and affiliates in the U.S., its biggest single national market.

## Good first quarter forecast by CPI

By John Makinson

CANADIAN PACIFIC Investments, the holding company for the neo-transport interests of the Canadian Pacific group, is expecting excellent first quarter results, primarily because of rises in the price of oil and metals. The forest products division should also show a strong improvement.

In addition to higher trading profits, CPI will benefit from the sale of its 13.4 per cent in MacMillan Bloedel, the forest products company which it attempted to take over earlier this year. The profit on the sale will be around \$15m, according to Mr. Ian Sinclair, CPI's chairman and chief executive officer.

The group plans to apply some of these profits to acquisitions in the agri-products and financial sector. Agri-products cover a spectrum which includes feed mills and grain elevators. In the financial sphere, CPI is examining institutions involved in mortgage banking as well as the savings sector. Mr. Sinclair expects to make two purchases, one of them of major proportions.

## OECD FINANCIAL MARKET TRENDS

## Cuts in new bond issues expected

BY PETER MONTAGNON

TOTAL NEW borrowing on the international capital markets is expected to fall this year to between \$105bn and \$110bn, from \$115bn in 1979. This is stated by the Organisation for Economic Cooperation and Development (OECD) in its latest report on Financial Market Trends.

The decline, which will still leave activity above its \$101bn level in 1978, will probably reflect a significant reduction in new international bond issues. These are expected to fall by about \$7bn to \$30bn.

By contrast, activity in the syndicated loan market should hold up well, with new borrowings not much different from the \$78bn raised in 1979, the OECD says.

None the less, the overall slowdown in activity seems somewhat surprising when set against the sharply higher current account payments deficits expected for all categories of oil-importing countries this year.

Indeed, with their deficit roughly doubling to a total of about \$65bn this year, OECD countries are likely to step up their borrowing both in absolute terms and in terms of their

relative share of the market. The developing countries also face higher payments deficits, put at an aggregate \$50bn compared with \$32bn in 1979, but their situation is made easier by the fact that their total new external financing last year was some \$8bn higher than the current account deficit.

Consequently, they should be able to reduce gross new borrowing by drawing an undistributed credit commitments amounting to \$49bn in mid-1979, as well as running down their still ample foreign exchange reserves.

Moreover, the OECD points out that last year the IMF did not act as a net lender of funds, a situation which could change as the burden of the current account deficits increases.

In many instances, it says, IMF lending will adjust policies that in turn reduce the projected financing needs of the countries concerned.

Such a development would be welcome for another reason, too. In a special feature on the access of developing countries to international capital markets, the OECD draws attention to the "over-zealous eagerness"

of banks to expand their lending to developing countries beyond their capacity to absorb new funds.

"In some cases, this ready availability of bank credit has permitted countries to postpone adjustment policies which would have put these countries in a better position to deal with the current round of oil price increases," it says.

Meanwhile, the OECD reckons that there is little prospect of a general hardening of spreads on syndicated loan business. International banks will again have to recycle a predominant part of the OECD surplus. With domestic credit policies restrictive in most OECD countries, this will push the international market to the fore at a time when total credit demand is declining.

Thus prime borrowers are likely to continue to obtain funds on very fine terms, although there is likely to be a widening of spreads for lower-rated borrowers as the banks become more prudent.

Even so, the report tends to downplay the dangers of country risks in lending. It says

that in mid-1979, the net new position of international banks towards "new" borrowing was entirely accounted for by net lending to Brazil, Mexico, the Philippines and South Korea. Banks had virtually no aggregate net exposure vis-à-vis other countries.

A further point the report makes on developing countries is that there is a considerable unexploited potential for them to raise funds through bond issues, which last year accounted for 1.1 per cent of their total borrowing and 15.8 per cent of total external bond activity.

But it points out that increasing these shares would require a considerable amount of financial innovation. This would require time, and, given the present state of international bond markets, there is not much immediate prospect of change.

Indeed, its projection for lower new issue activity in international bond markets this year is based on the unsettled conditions in these markets, which it says are likely to continue.

## ITT profit down 42% on year

BY OUR NEW YORK STAFF

INTERNATIONAL Telephone and Telegraph, the large communications group, reports a sharp drop in 1979 earnings. Net income for the year was \$381m, equal to \$2.65 a share, down 42 per cent on 1978's \$663m or \$4.66 a share. Sales

totalled \$22bn, up 13 per cent. In the final quarter of 1979, ITT earned \$132m or \$1.05 a share, compared with \$181m or \$1.37 a share in the same quarter of 1978. Revenue was \$6.6bn, up from \$5.7bn. ITT said currency fluctuations had reduced fourth-quarter earnings

by \$25m, or 20 cents a share. The 1979 figures include a \$320m write-off, equivalent to \$3.32 a share, on ITT's pulp mill in Port Cartier, Quebec, which was closed down last September. The mill had been dogged by problems and failed to become economic.

## Simpsons-Sears set for growth

SIMPSON-SEARS, the fastest-growing major merchandising chain in Canada in the past decade, is now free to compete in the main downtown city areas. Hitherto, the company has concentrated its efforts in the suburbs and new shopping centres because of a long-standing agreement with Simpsons, the more traditional department store group which is now owned by Hudson's Bay.

As a result of that takeover nearly two years ago, the Bay owns 44 per cent of Simpsons-Sears, which in the latest year had sales of \$2.6bn and earned \$267.9m or 85 cents per share. However, the Bay has agreed that this investment in Simpsons-Sears will be passive, and at some point in the future it will probably be sold.

Meanwhile, the old agreement with Simpsons has run out, and the commercial links between Simpsons and Simpsons-Sears are being severed. The largest single holding in Simpsons-Sears, almost 50 per cent, is

Toronto and Montreal because of saturation in those two markets. New stores, though, are due to open shortly in London, Ontario, Regina, Saskatchewan, and Halifax, Nova Scotia. The company plans to

Now that a long-standing trading agreement has expired, Simpsons-Sears is free to expand on a broad front, writes ROBERT GIBBENS in Montreal

held by Sears Roebuck of Chicago. Before long, the Simpsons-Sears name will be changed to Sears and all the stores will be known by that name.

To the short term, Simpsons-Sears will go slow on expanding into the city areas of

opened five or six stores yearly across Canada. Simpsons-Sears has specialised for a long time in consumer appliances and has a major share of the nationwide market, although it has been building its image strongly as a full department store chain.

## Korean Bank Eurocredit now \$500m

By Our Euromarkets Staff

THE KOREAN Exchange Bank is raising the amount of its current Eurocredit for the second time, bringing the total amount to \$500m compared with \$300m when it was originally announced.

The eight-year credit, which carries a spread of 1 point for the first three years and 1 point thereafter, is widely regarded as a benchmark for Korean borrowing, as it is the first major Government loan since the assassination of Park Chung Hee, South Korea's President.

It is being managed by Bank of America, Chase Manhattan, Lloyds Bank International and Morgan Guaranty.

Bankers said that subscriptions to the loan in fact exceeded \$500m, and it has been decided to cut them back.

## Andean Bank seeks \$50m

By Our Euromarkets Staff

THE CORPORACION Andina de Fomento (Andean Development Bank) is seeking a \$50m, five-year Eurocredit with a spread of 1 per cent throughout, to refinance a borrowing arranged in 1977 with a spread of 1 1/2 per cent that is being repaid early.

The new loan will have a single drawdown anticipated in May, and repayments will be semi-annual and begin six months later.

Managers of the loan are Scandinavian Bank, Credit Commercial de France, Eulabank and Banque Européenne de Crédit.

The previous loan, which had a seven-year life, was managed by Bank of America, Manufacturers Hanover, Westdeutsche Landesbank and Bank of Tokyo.

## Comex plans to absorb ACE

By Our New York Staff

THE NEW YORK Commodity Exchange, usually known as Comex, is to absorb its small and ailing rival, the American Commodity Exchange (ACE). The combination ends mounting speculation about the future of the ACE, which had been trying to find a rescuer for some months.

The ACE is a subsidiary of the American Stock Exchange, the second largest stock exchange in the U.S., based in New York. It was set up only 18 months ago to trade in financial futures—the newly fashionable instruments that enable investors to hedge against changes in interest rates.

But the ACE was competing with much stronger markets in Chicago and with the Comex, and the venture never really got off the ground. Turnover has steadily dwindled, and many contracts have become moribund.

## New president for Sears

By Stewart Fleming in New York

SEARS ROEBUCK, the largest U.S. retail store chain, has appointed Mr. Edward A. Brennan president, a move seen as a further indication that the company may be planning to restructure its organisation.

Mr. Brennan (48) will replace Mr. A. Dean Swift (61), who is retiring four years before the mandatory age after 40 years with the company.

## Ford acquitted

Ford Motor was acquitted of charges of reckless homicide in the deaths of three teenage girls killed in a Pinto car accident in 1978. Reuter reports from Ynamene. It was in the first criminal case against a major U.S. company over safety standards.

## Sanyo Electric issue price dips

BY OUR EUROMARKETS STAFF

THE FIRST EVER public convertible issue by a Japanese borrower on the Swiss franc market plunged yesterday when it opened in secondary market trading. The bond, a 5 1/2 per cent Sfr 100m issue by Sanyo Electric, was quoted at 92 1/2, down more than seven points on its par issue price.

Dealers said that the market thus remains very vulnerable, and the major banks are continuing their policy of withholding new issues, although there is now a new private placement in the market for IBM's IBM World Trade Corporation. This is a Sfr

100m, six-year issue with a coupon of 6 per cent and an issue price. It is managed jointly by the country's three major banks, and is understood to have had a good reception.

Overall, secondary market prices were narrowly mixed yesterday, with final average losses of 1 point.

Prices in the Deutsche Mark sector were up about half a point, but dealers said that there was no real follow-through reaction to measures taken by the Bundesbank to encourage capital flows. After opening on a firm note in an extension of yesterday's tone, the market

turned hesitant in the afternoon when the dollar rose over 1.82 on foreign exchange markets.

Dollar/Eurobonds had a fairly quiet day yesterday, with average losses of 1/2 point. The market appears to be holding its breath ahead of the economic package due shortly from the U.S.

Institutional investors particularly are new on the sidelines, and a markedly lower volume overall also prompted some dealers yesterday to suggest that professionals too have already set their positions in anticipation of the package.

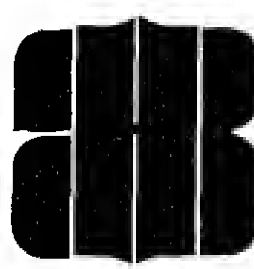
## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

U.S. DOLLAR	Issued	Bid	Offer	Change	Yield
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa of Australia 10 88	30	79 1/2	79 1/2	+0.1	14.10

OTHER STRAIGHTS	Issued	Bid	Offer	Change	Yield
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10
Alcoa Fin. 10 88	30	79 1/2	79 1/2	+0.1	14.10

CONVERTIBLE	Cmn. Cntr.	Bid	Offer	Change	Yield
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10
AGA A/B 10 88	100	105 1/2	105 1/2	+0.1	14.10



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## WEST GERMAN STEEL

## Recovery in earnings at Thyssen

BY ROGER BOYES IN DUSSELDORF

THYSSEN, Europe's largest steel group, has recorded a sharp recovery in profits for the year ended September 1979, and expects a "satisfactory" outcome for the current 12 months.

Dr. Diether Spethmann, Thyssen's chief executive, said that group net profits had risen to DM 167m (\$82.4m) last year from DM 100m thanks to a strong revival in steel demand and to the performance of some key trading subsidiaries. Total sales rose by 8 per cent to DM 35.2bn with external sales also 8 per cent ahead at DM 25.4bn.

Despite production losses through last year's metalworkers' strike, the crude steel division recorded a 7 per cent rise in sales to DM 7.8bn while special steels—also with other German producers—registered an even more substantial jump of 15 per cent to DM 2.8bn. The trading division also benefited from the high domestic and world demand for steel and

showed a 16 per cent increase to DM 13.2bn.

However, the fourth principal branch of the group—the capital goods and steel manufacturing division—recorded a drop of 2 per cent to DM 8.4bn.

Dr. Spethmann and other senior executives were none the less apprehensive about prospects. Demand for steel is beginning to seriously flag again and at the same time the problems that have afflicted the group over the past few years have not really gone away, despite determined restructuring and diversification.

Some of Thyssen's difficulties are, of course, simply out of its control. For example, the main reason for the drop in turnover in the capital goods division was the weakness of the dollar against the Deutsche mark, a factor which badly hit Budd, Thyssen's U.S. manufacturing subsidiary. While Budd's sales increased by 4 per cent to over \$1.5bn, its sales in terms of Deutsche marks amounted to

DM 2.8bn which is some 8 per cent less on the 1977-78 figure.

There are sectoral factors at work too. Budd, which among other things produces automotive stampings and frames, is beginning to suffer from its dependence on the declining fortunes of the U.S. motor industry—although a newly announced supply components order with Ford might ease the problem a little.

Business has also remained difficult for some of the group's foundries and sales have declined in the plastics machinery section and in the shipbuilding subsidiary, Thyssen Nordseewerke. Nonetheless, the only Thyssen subsidiary operating short-term working—a significant achievement, given the strains affecting the rest of the industry.

Over the past week, two of Thyssen's major domestic rivals, Hoesch and Kloeckner, have taken radical steps to drag themselves out of the red.

Kloeckner announced a major capital reorganisation while Hoesch is to receive some DM 240m of government support.

This last development is of particular (though discreetly voiced) concern to Thyssen executives. There is a fear that if German companies start to think in terms of regular government support—the industry has consistently attacked the subsidies given to British, French and Italian producers—this will fuel the suspicions of American steel producers. The already troubled relations between European and U.S. steel producers could thus be further aggravated, and the prospect of a transatlantic trade war edges that much closer.

Thyssen can afford a degree of complacency, if only because it has made a profit through the steel crisis, thanks to early restructuring efforts and a broadly diversified product range.

## Bankers warn over credit card growth

By Michael Lafferty in Monte Carlo

LEADING retail bankers issued warnings yesterday about the economic and political consequences of the proliferation of mass worldwide credit card systems.

Dr. Eckart van Hooven, head of retail banking at Germany's Deutsche Bank, said it was "a very risky business" for banks in countries with foreign exchange controls to furnish most of their private customers with internationally acceptable credit cards.

"Via this route, the existing foreign exchange control system will willy-nilly be provided with a set of loopholes, the protection of one's foreign exchange position will be undermined and, consequently, the authorities will be provoked into taking rigorous steps."

He predicted that this year's "gargantuan oil bill" will put extreme pressure on European countries' reserves and foreign exchange accounts.

"The costs imposed upon our current accounts by foreign travelling will, in almost all European countries, most likely lead to restrictions on foreign exchange."

He was speaking at the second world conference on international banking payment systems, organised by the European Financial Marketing Association.

Mr. Louis Gerstner, president of travel relations services at American Express, told the conference that the proliferation of bank credit cards was a leading contributor to the gargantuan rise of uncontrolled consumer debt and inflation in the U.S.

He claimed that the credit card phenomenon had benefited big banks at the expense of the smaller ones. Mr. Gerstner added that the big international bank card schemes, such as Visa and Mastercard, had peaked and were "taking on lives of their own."

For example, instead of serving the interests of their constituents, they have bypassed their constituents and made direct arrangements with retail establishments. So, in effect, they have been dictating policy as if they were independent entities.

Some of Mr. Gerstner's comments were seen by many bankers present as a play in the battle going on in international banking payment systems with European banks on the one hand coming together to protect their market against what they see as American dominance.

American Express is anxious to protect its share of the world travellers' cheque market and is seeking joint ventures with banks in Europe.

## Montedison parent sees upturn

By Paul Betts in Rome

MONTEDISON SPA, the parent company of Italy's largest chemicals group, is expected next week to report a sharp improvement in operating results for 1979.

After reporting losses of L508m (\$623m) in 1977 and a deficit of some L250m in 1978, the company's balance sheet for the financial year ending last December is expected to break even.

In spite of the continuing losses of the parent company's Montedison textiles fibres subsidiary and its steel department, the parent company saw a sharp recovery of its chemicals activities last year.

Sales revenues of the parent company increased by 37 per cent to L4,000m (\$4.9bn) last year compared to 1978, while the group's consolidated turnover rose by 29 per cent to L6,700m.

The group's traditionally high level of indebtedness of some L2,600m also increased by barely 1.6 per cent last year compared with an average of about 20 per cent between 1976 and 1977.

Those results reflect an "important recovery in the company's chemicals activities after the introduction of the group's long-term structural and financial recovery programme, which has included the sale of a number of fixed assets to raise urgently needed liquidity."

## Scandinavian hydro turbine merger

By William Dullforce in Stockholm

BOFORS of Sweden and Tampella of Finland are merging their hydro turbine operations and making a bid to penetrate the U.S. market.

Bofors' subsidiary, Nohab, and Tampella are each taking a half share in a new company, Nohab-Tampella, which will have an initial capital of SKr 15m (\$3.5m).

Tampella last year took over James Leffel, Ohio, and already has a foot in the American market. Mr. Petar von Koskull, Tampella's marketing director, will be managing director of Nohab-Tampella, which will have its headquarters in Finland.

The new company will initially handle its parent companies' marketing and product development but at a later stage will also be responsible for the manufacturing operations. It will be among the world's largest turbine makers covering the full range from 30 kilowatt units for mini power stations to 500 megawatt machines.

The U.S. has the least developed hydro electric capacity among the OECD countries, and in his last energy programme, President Carter called for greater efforts to develop hydro power potential. Mr. von Koskull pointed out there was also considerable development potential in South America and Asia.

## Braun to expand through acquisitions

BY KEVIN DONE IN FRANKFURT

BRAUN, THE West German electrical appliance maker which is part of the U.S. Gillette group, increased sales in the year ended September, 1979 by 6.3 per cent to DM 523m (\$456m).

Almost three-quarters of Braun's turnover is derived from foreign markets, however, so its sales figures are depressed when expressed in Deutsche marks because of the currency's strong performance last year on the foreign exchanges. Gillette owns 88.9 per cent of this equity.

Dr. Paul Stern, chief executive of Braun said that the group had made the improvement of profitability the number one priority ahead of chasing further sales growth.

## Swedish Match raises dividend

BY VICTOR KAYFETZ IN STOCKHOLM

RESTRUCTURING measures were the main factor behind a 33 per cent increase in the operating profit of the Swedish Match group from SKr 194m in 1978 to SKr 258m (\$99m) last year, the preliminary report states.

The proposed dividend is SKr 6 a share, up from SKr 5, for a payment totalling SKr 48m. Earnings a share rose from SKr 5.80 to SKr 11.40.

Sales rose just over 10 per cent to SKr 5.31bn (\$1.35bn), with foreign markets accounting for 67 per cent, against 69 per cent in 1978. Net losses on financial items were cut by SKr 5m in spite of higher interest rates, due to improved financial management and reduced foreign exchange losses. As a result pre-tax

profits rose from SKr 93m to SKr 208m.

Extraordinary items gave a net surplus of SKr 20m, against a loss of SKr 94m in 1978. Profit before appropriations thus rose from SKr 4m to SKr 228m. Consolidated net profit last year was SKr 30m, against a 1978 loss of SKr 37m.

"Continuing substantial improvement in the operating result is probable, provided that economic conditions on our most important markets do not decline sharply." But company acquisitions in 1979 and high interest rates will increase net losses on financial items, Swedish Match says.

Mr. Gunnar Dahlsten, managing director, adds that under favourable conditions an operating profit of roughly SKr 450m

a year is possible within three years.

The Katrinefors division, which makes hoard products, interior fittings, furniture and sports equipment, experienced a strong earnings upswing in the autumn, ending with a 1979 operating profit of SKr 65m, against SKr 29m in 1978. Sales rose nearly 10 per cent to SKr 2.07bn.

The match division's operating profit rose only SKr 1m to SKr 98m while sales rose less than 8 per cent to SKr 1.02bn. The packaging division doubled earnings to SKr 60m on sales of SKr 912m, up 15 per cent, while, in the cardboard division, higher raw material costs caused earnings to drop from SKr 30m to SKr 17m on sales of SKr 30m, 8 per cent higher than in 1978.

## Greek move by Dutch insurer

BY CHARLES BATCHELOR IN AMSTERDAM

NATIONALE NEDERLANDEN, the largest Dutch insurance company, has agreed to take over Proodos Hellenic Insurance and Reinsurance Company of Greece for about Fl 8.5m (\$3.25m). It will acquire Proodos' capital to the present family shareholders.

Proodos is the seventh largest Greek insurance company, with gross 1979 premium income of Drachmae 455m (\$11.5m) and total liable assets of Drachmae 78m. It sells life and non-life insurance and operates through agents although it has its own staff of 100 or so.

The final purchase price will be determined on April 1 on the basis of a "thorough assessment" of its financial reserves, as is the usual practice, Nationale Nederlanden (NN) said. Proodos is a fairly small company but is described as a good starting point for expanding in the Greek market.

NN has been expanding rapidly abroad in recent years, acquiring Life of Georgia in the U.S. for Fl 700m last year. It made net profits of Fl 127m

(\$65m) in the first half of 1979 on turnover of Fl 3.5bn.

BROADLY maintained profits on modestly higher sales were announced yesterday by Dutch construction group, Houtlandse Beton Groep.

Net earnings were Fl 57.1m (\$29m) in 1979 compared to Fl 56.3m a year earlier after a sales rise to Fl 2.82bn (\$1.5bn) from Fl 2.48bn, a gain of 14 per cent.

HBG is maintaining its dividend. The interim payment was held at Fl 1.1 a share and the final is to be Fl 6 plus a tax-free bonus of one share for every 30 held, both amounts being unchanged.

Earnings each share on increased capital were Fl 23.9, compared to Fl 24.4. Cash flow per share was Fl 39.6, against Fl 32.8. Orders on hand at the year-end totalled Fl 2.8bn.

DUTCH domestic bond prices eased yesterday morning, with the new 11.5 per cent Government issue quoted around par, compared with the 100.5 per

cent minimum tender price, writes Reuter from Amsterdam.

Prospects of high state capital market demand and firm dollar interest rates under the initial stabilising effect of the successful state loan tender, which attracted recent applicants of Fl 1bn, with buying interest minimal, leaders said.

Finance Minister Alphons van der Stoep announced that the Dutch Government would seek to limit its monetary financing through a sufficiently large capital market demand.

## Notice of Redemption



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**U.S.\$60,000,000**

Guaranteed Floating Rate Notes 1981

Notice is hereby given that on 17th April, 1980 Banca Commerciale Italiana Holding Société Anonyme will redeem all of the Notes at their principal amount pursuant to paragraph 6(h) of the Terms and Conditions of the above Notes.

On 17th April, 1980 all the Notes shall become due and payable and on said date the interest on all the Notes shall cease to accrue. On and after 17th April, 1980 the Redemption Price will be paid upon presentation and surrender of said Notes, with all unremitted interest coupons attached, at the principal office of European American Bank & Trust Company, 10 Hanover Square, in the Borough of Manhattan, the City of New York, NY 10005, or at the main offices of Midland Bank Limited, London, Banca Generale di Luxembourg S.A., Luxembourg, Amsterdam-Rotterdam Bank N.V., Amsterdam, Banca Commerciale Italiana S.p.A., Milan, Société Générale de Banque S.A., Brussels, and Société Générale, Paris.

The Coupons maturing on 17th April, 1980 should be presented for payment in the usual manner.

Banca Commerciale Italiana Holding Société Anonyme

by: European American Bank & Trust Company  
as Principal Paying Agent

14th March, 1980



**CASIO COMPUTER CO., LTD.**  
**TOKYO**

3 1/2% DM 40,000,000 Convertible Bearer

Debentures 1978/1985

Adjustment of the Conversion Price

By the resolution of the Board of Directors of February 18, 1980, Casio Computer Co., Ltd. makes a free distribution of shares of Common Stock to its shareholders of record on March 20, 1980, in the ratio of one new share for each ten shares held. Therefore, the conversion price of the 3 1/2% Convertible Bearer Debentures 1978/1985 will be adjusted pursuant to Section 4 of the Loan Terms effective March 21, 1980, from Yen 336.90 to

Yen 760.50 for each share of Common Stock.

On behalf of  
Casio Computer Co., Ltd.  
DRESNER BANK  
Aktiengesellschaft

Frankfurt am Main

in March, 1980

## Anglo American Industrial Corporation Limited

(Incorporated in the Republic of South Africa)

## PRELIMINARY PROFIT STATEMENT AND DECLARATION OF FINAL DIVIDEND NO. 23

## PROFIT

Subject to final audit, the following are the profits of the Corporation and its subsidiaries for the year ended December 31st, 1979 which should be read in conjunction with the notes below:

	1979	1978
Profit before taxation	R000's	R000's
Less: Taxation and deferred taxation	150 043	84 232
	50 736	26 466
Profit after taxation	99 307	57 176
Less: Outside shareholders' interest in profits of subsidiary companies	13 777	5 367
Profit attributable to ordinary shareholders	85 530	52 409
Capital commitments	107 446	48 893
Number of shares in issue	26 964 547	26 561 947
Earnings per share—cents	217.2	195.1
Dividends per share—cents	105.0	80.0

## Notes:

- As announced in the press on May 16th, 1979, the Corporation disposed of the entire issued capital of S.A. Forest Investments Limited to Mondi Paper Company Limited (Mondi) in return for the issue of nine million new Mondi ordinary shares thereby increasing Amic's equity interest in Mondi to 62.65%. This rationalisation was consistent with the development of Mondi as an integrated timber and paper products group.
- In the opinion of the boards of directors of two wholly-owned subsidiaries of the Corporation there is uncertainty regarding the recovery of profits from certain of their respective foreign subsidiaries. Consequently, the results of such foreign subsidiaries have not been consolidated in the respective group results of the two wholly-owned subsidiaries. This policy was adopted as from the year ended December 31st, 1978, with the consent of the necessary authorities.

## DIVIDEND No. 23

A final dividend of 72.5 cents a share (previous year: 55 cents), for the year ended December 31st, 1979, has been declared payable to shareholders registered to the books of the Corporation at the close of business on April 3rd, 1980.

This dividend, together with the interim dividend of 32.5 cents a share, declared on August 31st, 1979, makes a total of 105 cents a share for the year (1978: 80 cents).

The share transfer registers and registers of members will be closed from April 4th to April 18th, 1980, both dates inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about May 1st, 1980.

Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on April 22nd, 1980, of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency provided that any such request is received at the offices of the Corporation's transfer secretaries in Johannesburg or the United Kingdom on or before April 3rd, 1980.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and also at the offices of the Corporation's transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001 and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent, TN24 5EQ.

The effective rate of non-resident shareholders' tax is 15 per cent.

## GENERAL

It is anticipated that the sixteenth annual report of the Corporation in respect of the year ended December 31st, 1979, will be despatched to all registered shareholders on or about March 28th, 1980.

By order of the Board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
Secretaries  
per D. M. Davidson  
Divisional Secretary

Registered Office:

44 Main Street,

Johannesburg 2001.

March 14th, 1980.

## Massey-Ferguson Ltd., Toronto

has sold  
its 100% subsidiary

**Massey-Ferguson-Hanomag Inc. & Co.**  
**Hannover**

to

**IBH Holding AG**  
**Mainz**

The undersigned acted as financial adviser  
to Massey-Ferguson-Hanomag Inc. & Co.



**WESTFALENBANK**

Aktiengesellschaft

**Bochum/Düsseldorf**

March 14, 1980

## EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published in an eight-page format on the following dates in the remainder of 1979.

Monday 14th April	Tuesday 12th August
Wednesday 14th May	Monday 15th September
Wednesday 11th June	Monday 13th October
Monday 14th July	Tuesday 11th November
Tuesday 16th December	

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The Financial Advertising Department on 01-248 8000 Ext. 424 or 339



# Anglo American Investment Trust Limited

## Preliminary Profit Announcement and Notice of Final Dividend on the Ordinary Shares.

The following are the estimated results of the company for the year ending March 31 1980, and the actual results for the year ended March 31 1979.

	Year ending 31.3.80	Year ended 31.3.79
Investment income	91,863	80,098
Interest earned	354	433
	92,217	80,731
Deduct:		
Administration and other expenses	1,115	875
Provision for taxation	130	251
	1,245	1,126
Net profit after taxation	90,972	79,605
Preference dividend	300	300
Equity earnings	90,672	79,305
Extraordinary item—surplus on realisation of investments	13,945	—
	104,617	79,305
Deduct:		
Interim dividend No. 79 of 230 cents a share	23,000	23,000
Final dividend No. 80 of 630 cents a share	63,000	52,000
	86,000	75,000
Transfer to general reserve	18,000	4,000
	104,000	79,000
Unappropriated profit from previous year	617	305
	3,533	3,228
Unappropriated profit, March 31 1980	4,150	3,533
Number of ordinary shares in issue	10,000,000	10,000,000
Earnings per ordinary share (before extraordinary item)	9.07	7.93
Dividends per ordinary share—cents	860	750

Notes:

1. Particulars of the company's listed investments are as follows:

Market value	123,380	31,379
Book value	990,792	805,112
Appreciation	867,412	46,411
	921,126	758,701

\*The last practical date before publication of these results.

2. Changes in investments: The company has sold its investment of 590,625 shares in Anglo American Industrial Corporation Limited and purchased 2,274,100 deferred shares in De Beers Consolidated Mines Limited, increasing its holding in that company to 97,136,400 deferred shares.

3. Diamond sales: The company has substantial interests both in De Beers Consolidated Mines Limited and in the diamond trading companies. Sales by the Central Selling Organisation for the year ended December 31 1979 amounted to R219,212 million (R219,212 million), equivalent to US dollars 2,598 million (US dollars 2,552 million).

4. Diamond price increase: The price of rough gem diamonds weighing more than one carat marketed by the Central Selling Organisation was increased with effect from February 18 1980. The increase varied according to quality and size. The effect will be an overall increase in the price of diamonds sold by the Central Selling Organisation of approximately 12 per cent.

### Final dividend

Dividend No. 80 of 630 cents per ordinary share (1979: 520 cents), being the final dividend for the year ending March 31 1980, has been declared payable to shareholders registered in the books of the company at the close of business on March 28 1980. This dividend, together with the interim dividend of 230 cents a share declared August 28 1979, makes a total of 860 cents a share for the year ending March 31 1980 (1979: 750 cents).

The ordinary share transfer registers and registers of members will be closed from March 29 to April 11 1980, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about April 24 1980. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on April 15 1980 of the cash value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency provided that any such request is received at the offices of the company's transfer secretaries on or before March 28 1980.

The effective rate of non-resident shareholders' tax is 14.375 per cent. The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and also at the offices of the company's transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001 and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ.

### General

It is anticipated that the forty-fourth annual report of the company in respect of the year ending March 31 1980 will be despatched to members on or about May 13 1980.

By order of the Board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
Secretaries:  
per H. J. E. Stanley  
Companies Secretary  
March 14 1980

Head Office:  
44 Main Street  
Johannesburg 2001  
London Office:  
40 Holborn Viaduct  
EC1P 1AJ

## Companies and Markets

### Earnings jump at IDB of Israel

By L. Daniel in Tel Aviv

NET PROFITS of the Industrial Development Bank of Israel, the main instrument for channeling local and foreign funds to industry, increased by 141 per cent to 18,880,630 (S12.3m). The bank is increasing its allocation to reserves and distributing unchanged dividends of 8.25 per cent on three of its dollar-linked preferred shares, and of 7.50 per cent on a fourth series of dollar linked preferred. It has 20,000 shareholders abroad.

Both the number of loans approved in 1979 and loans extended, however, lagged substantially behind the rate of inflation. The new loans approved totalled 1,530 (S12.8m) for a rise of 43 per cent on 1978, and implemented came to 1,228, up 60 per cent. This compares with an annual inflation rate of 111 per cent at mid-December.

New applications and the implementation of previous approvals was adversely affected by the Government's decision in mid-year to link such loans to the cost-of-living index.

Commenting on the state of industry, Mr. Abraham Friedman, the chairman reported that despite the reduction in the subsidies for development loans in 1979, after tax net profits in industry did not fall below the 1978 level, because of changes in fiscal policy. However, the profitability of exports declined by 2 per cent

## JAKARTA STOCK EXCHANGE

### Foreign companies lift the market

By RICHARD COWPER IN JAKARTA

WHEN the Indonesian subsidiary of BAT Industries went public three months ago, the cigarette giant gave a fillip to Indonesia's fledgling stockmarket. It also saved itself an estimated \$10m in corporation tax over the next ten years. But there were other advantages. Before BAT floated off 30 per cent at the end of 1979, the local company, PT British-American Tobacco had a paid up capital of Rb 115,000 or \$184, hardly an indication of the assets of Indonesia's largest single producer of white (indonesian) cigarettes, and a company which expects to make \$1.5m after tax profit in 1980.

In Indonesia, a revaluation of assets is normally liable to a tax of 20 per cent, but today BAT's reserves are capitalised at Rb 22bn (around \$3.5m) and the re-assessment has cost the company nothing at all—a saving of around \$700,000.

This apart, however, analysts here argue that the real incentive for going public in Indonesia is that it makes it much easier for a company to grow. In a nation which has come to pride itself on matching new foreign investment with government priorities, expanding capacity in non-priority areas can be difficult or impossible.

Such has been the Government's commitment to equity market growth, that BAT, which currently produces over 11bn cigarettes a year in Indonesia, had little or no problem in getting approval to increase its output to 19bn by 1984—once it had made the decision to go to the market. The \$26m BAT receives from floating off 30 per cent of its local company to the Indonesian public should, says Mr. R. G. Leonard, the president-director of BAT Indonesia, just about pay for the planned 70 per cent expansion in capacity scheduled for the next five years.

The Indonesian Government's aim in its commitment to strengthening the local stock market has been to soak up idle domestic capital, to help bring a smooth transition from foreign to local ownership, and—perhaps the most important factor—for the accounting and other requirements associated with going public—to bring some financial order to a country where tax evasion is a way of life. From the outset the Government provided a number of major incentives to companies to part with a significant proportion of their equity. These included a reduction in corporation tax of up to 20 per cent over five years; an undertaking that expansion plans would be looked on in the most favourable light, and the ruling enabling companies to revalue their assets without paying the customary 20 per cent tax. In spite of the incentives, one year after the stock exchange

### THE KINGDOM OF THAILAND

U.S.\$30,000,000

Floating Rate Notes 1984

In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 18 1/2 per annum. The Coupon Amount of U.S.\$96.47 will be payable on 17th September, 1980 against the surrender of Coupon No. 3.

14th March, 1980.

Manufacturers Hanover Limited

Agent Bank

## INTERNATIONAL COMPANIES and FINANCE

### Expansion continues for Arab Malaysian Bank

By WONG SULONG IN KUALA LUMPUR

ARAB Malaysian Development Bank, one of the most active merchant banks in Malaysia, has reported another good year for '80, with pre-tax profits rising by 54 per cent to 5.1m ringgit (\$2.3m), and total assets nearly doubling to just over 1bn ringgit.

The bank said it had had an active year, with deposits rising by 80 per cent to 804m ringgit, and loans up by 80 per cent to 858m ringgit.

An important achievement during the year was the bank's

syndication of a 10 year U.S.\$100m loan to the Malaysian Government for the first time in the Arab capital market, at a very fine rate of 0.5 per cent.

The bank also participated in the local money market, and from May when the central bank introduced bankers acceptances and negotiable certificates of deposit (CDs), to December, the bank recorded a turnover of 1,27bn ringgit in the acceptances, CDs, Government securities, and trade bills.

About 37 per cent of total

income last year was derived from fee-based services—7 per cent over the minimum requirement imposed by the central bank for all merchant banks to comply with by January 1982.

During the year, Arab Malaysian also increased its capital base substantially from 18.1m to 45.7m ringgit. Of this 13m ringgit came from an issue of unsecured subordinated loan notes, and 10m ringgit from a rights issue.

The bank's subsidiary, Arab Malaysian Finance Berhad, also reported good progress, with after tax profit rising from 9.5m ringgit to 1.35m ringgit.

### Tax limits Arnotts rise

By JAMES FORTH IN SYDNEY

ARNOTT'S, the biscuit and snack foods maker, raised its earnings from A\$6.4m to A\$6.55m (U.S.\$7.2m) in the December half-year. The interim dividend is held at 4.5 cents a share and will be paid on capital increased last year by a one-for-five scrip issue.

The result was affected by a jump in tax from A\$3.63m to A\$5.82m, reflecting a reduction in the investment allowance. The profit gain compares with an 11 per cent increase in sales, from A\$132m to A\$147m.

AMALGAMATED WIRELESS (Australasia), the electronics group, has raised its interim dividend from 4.5 cents a share

to 5 cents, on a 16 per cent increase in profit for the December half-year, from A\$ 4.35m to A\$ 5m (US\$ 5.5m). The higher profit was achieved on a sales increase of only 4.5 per cent to A\$ 79m (US\$ 86.6m). The higher interim is payable on capital increased last December by a one-for-five scrip issue, and represents the eighth consecutive dividend increase.

The directors attributed the latest profit improvement to substantial reductions in interest paid and better results from most trading divisions. AWA is in the process of acquiring the Brisbane television company, Queensland Television through a A\$ 28m cash bid.

THE strong demand for colour television sets in Malaysia has given a hefty boost to the performance of two electrical manufacturers, Rosy Electric Industries and Toshiba Malaysia.

Rosy, which manufactures and distributes products under licence from Sharp of Japan, reports a 33 per cent increase in pre-tax profit to 3.8m ringgit (\$1.73m) for the year ended September 1979. Turnover rose by over 50 per cent.

Toshiba's results were even more impressive, with sales doubling to 20m ringgit, and pre-tax profits increasing 2.6 times to 1.66m ringgit for the half year ending December.

Both companies expect the strong demand for their products to be maintained.

### Kubota profit falls in third quarter

By Richard C. Hanson in Tokyo

KUBOTA, the diversified maker of agricultural equipment, reported yesterday that its consolidated net profit in the third quarter, to January 15, fell 2.9 per cent to Y32bn (\$13m). The decline was attributed to exchange losses on the unconverted portion of convertible debentures issued abroad since 1978.

Consolidated net profit for the first nine months was down 10.9 per cent to Y11,558bn (\$46m), the exchange losses when the company applies Securities and Exchange Commission of the U.S. accounting methods to the consolidated statement.

Sales on the other hand were up 6 per cent in the latest quarter to Y109,642bn (\$444m), making a gain of 8.5 per cent for the nine months. Third quarter sales of pipe were down, but at other sectors were up. Agricultural machinery sales gained 9.1 per cent, while those relating to housing construction rose 24.8 per cent.

Third quarter consolidated exports fell 21.9 per cent, to account for 10.6 per cent of sales, but were up 9.6 per cent for the nine months. Agricultural exports have tended to level off this year, while domestic sales have turned upwards. Agricultural equipment represents over 40 per cent of all sales.

## Williams & Glyn's Bank Limited

U.S.\$75,000,000 Floating Rate Capital Notes 1991

Unconditionally and irrevocably guaranteed as to payment of principal and interest by The Royal Bank of Scotland Group Limited.

For the six months from 14th March 1980 to 15th September 1980 the Notes will carry an interest rate of 18 1/2% per annum. The interest payable on the relevant interest payment date, 15th September 1980 against Coupon No. 2 will be U.S.\$95.07 per U.S.\$1,000 note.

Bankers Trust Company, London.

## ASAHI OPTICAL CO., LTD.

6% Convertible Bonds Due 1992  
7% Convertible Bonds Due 1994

Pursuant to Clause 7(B) of the Trust Deeds dated as of March 31, 1971 and September 27, 1975, respectively, relating to the above-mentioned Bonds, notice is hereby given as follows:

1. A free distribution of Shares of our Company will be made to shareholders of record as of March 31, 1980 in Japan at the rate of 0.15 Share for each Share held.

2. As a result of such distribution, the Conversion Prices at which the above-mentioned Bonds may be converted into Shares of our Company will be adjusted effective as of April 1, 1980, Japan Time, from Yen 440 per Share to Yen 324.6 per Share pursuant to Condition 5(C) of 6% Convertible Bonds Due 1992 and from Yen 605 per Share to Yen 524.1 per Share pursuant to Condition 5(C) of 7% Convertible Bonds Due 1994.

ASAHI OPTICAL CO., LTD.

Dated: March 14, 1980

## MARSH PLANT

RELIABLE PLANT AND CRANE HIRE

Depots Throughout The South



## International Energy Bank Limited

Winchester House 100 Old Broad Street London EC2M 1BE  
Tel: 01-638 3588 Telex: 8811511

### Abstract from the Audited Accounts for the year ended 31st December 1979

	1979	1978
Profits	£	£
Operating profit	3,380,963	2,472,613
Taxation (including £765,000 deferred tax)	1,692,332	1,277,053
Profit after taxation	£1,688,631	£1,195,560
Dividend paid	350,000	300,000
Balance Sheet		
Shareholders' Funds		
Authorised—200,000 shares of £100 each	20,000,000	20,000,000
Issued—200,000 shares of £100 each	20,000,000	20,000,000
£50 paid	10,000,000	10,000,000
Reserves	4,466,675	3,128,044
	14,466,675	13,128,044
Deferred Taxation	2,030,000	1,265,000
Current Liabilities		
Current and deposit accounts	222,092,207	204,158,426
Corporation tax	1,003,714	722,343
Creditors and accruals	6,380,362	4,776,701
	£245,972,958	£224,050,514
Current Assets		
Cash, balances at bankers, money at call and short notice	41,130,855	36,082,675
Loans and advances not exceeding one year	92,391,545	79,727,931
Debtors and prepayments	6,075,083	3,674,676
	139,597,483	119,485,282
Term Assets		
Loans maturing after 31st December 1980	102,429,566	102,089,515
Assets leased to clients	3,790,971	2,276,557
Fixed Assets	154,938	199,160
	£245,972,958	£224,050,514
Future Loan Arrangements	£ 64,000,000	£ 24,000,000

### Shareholders

Bank of Scotland  
Banque Worms  
Barclays Bank International Limited  
Canadian Imperial Bank of Commerce  
Republic National Bank of Dallas (through its subsidiary)  
Société Financière Européenne—(SFE)

مكازم الخليل



MICHAEL DONNE reports on an expanding demand for civil aircraft

# Air commuter market grows

THE DECISION of Saab-Scania of Sweden and Fairchild Industries of the U.S. jointly to develop a new 30-seat airliner in the "commuter" category reflects the increasing interest being shown by the major aircraft manufacturers in one of the most rapidly developing of all civil aircraft markets.

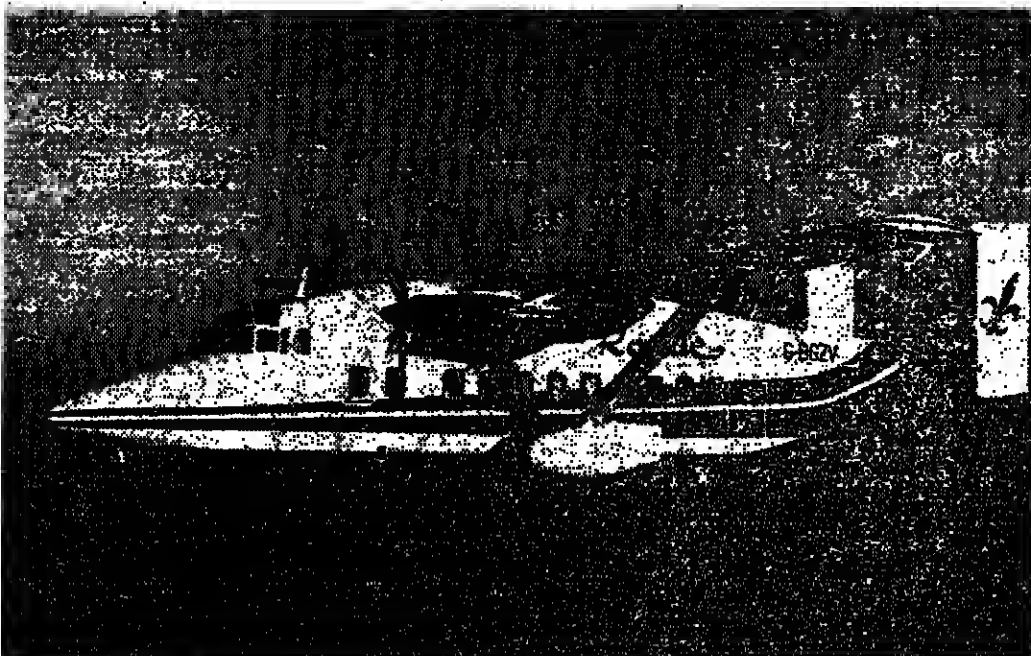
There is now a growing demand for aircraft that are small, quiet and highly fuel-efficient to carry loads of up to 30 passengers a time over distances up to about 100 miles (160 km), linking small communities not only with each other but also with higher centres of population. Hence the name "commuter airliners" that has been coined for what are more technically known as "third-level" operations—that is, beneath the "first-level" of the big scheduled and charter airlines and the "second-level" of regional operators.

The market has been developing most rapidly in the U.S. where air travel is more common than elsewhere, but also where there are many communities widely scattered for which commuter air services are eminently suitable. But third-level operations are also becoming much more important in areas where commuters do not exist, but where air services have become the essential link between communities which would otherwise be days or even weeks apart by surface transport—in the Middle and Far East, Africa and South-East Asia.

## Competition

World-wide, this market is expected through the 1980s to yield orders for upwards of 1,000 aircraft, worth an estimated \$10bn or more including spares. But while third level operations exist world-wide, the most recent expansion has been in the U.S., where it has been stimulated by two developments. One has been the rising cost of petrol, and the emergence of shortages, which has tended to encourage people to fly rather than drive for distances of 100 miles or so. In small communities the local airport is often close to the centre of the town and is thus much easier to get to than might be the case in a bigger urban area. More and more businessmen in the U.S., for example, are taking "commuter" flights to the nearest major international airport, rather than drive there.

The second major stimulus has been the emergence of a U.S. Government policy to encourage greater competition. The among airlines of all kinds. One element of this has been



A Short's 330 Commuterliner leaves Belfast for Shreveport, Louisiana, to join the fleet of Royale Airlines, operating in the New Orleans to Houston area.

a further amendment of the Federal Aviation Regulations, permitting third-level operators to use aircraft up to 60 seats. Instead of the 30 seats they were formerly restricted to. In some areas, where bigger airlines served small communities, often at a loss, there has been a tendency for some of them to pull out. This has left some communities without air services. In others, the smaller carriers have moved in.

Recent figures from the U.S. indicate that in 1979 the number of passengers carried by over 260 commuter operators of all kinds exceeded 12m, or 14 per cent more than in the previous year.

These developments in the U.S., particularly are stimulating a demand not only for new types of aircraft, but also for additional airport facilities for small communities. Thus, the growing commuter market in the U.S. is seen as a major investment opportunity by many financing institutions, with cash likely to be readily available not only for the airlines but also for aircraft manufacturers and airport expansion schemes. Collectively, the commuter airlines in the U.S. already have a fleet of over 1,400 aircraft, serving over 800 airports throughout the U.S.

In Britain, the third-level airline industry is less well developed. There are some highly successful operators, such as Brynmor Airways in Southern England and Loganair and Air Ecosse in Scotland, but there also have been some less successful ventures. The denser British surface network of roads and railways militates

against local airline operations, except where terrain difficulties (such as crossing water) make flying more convenient.

But worldwide the market for commuter or third-level aircraft is expanding. Short Brothers and Harland, of Belfast, by the end of 1979 had sold 58 of its 30-seat SD-330 Commuterliners to 18 airlines, mostly in the U.S. Some 330s are flying with operators in the U.K., West Germany, Canada, Hawaii and the Netherlands Antilles. Since entering service in mid-1976, these SD-330 aircraft have carried over 2m passengers during over 100,000 hours of revenue flying. The possibility of a bigger version is being studied, but Short's plans to build the SD-330 throughout the 1980s.

Apart from the SD-330, the market so far has mostly been met by smaller aircraft, such as the De Havilland Canada 19-seat Twin Otter; the 29-seat Mohawk 298; the Embraer (Brazil) 20-21-seat Bandeirante; the U.S. Swearingen Metro II of 19 seats; and the Beech 15-seat C-99.

Below these in size, the market has been dominated by the 17-seat Britten-Norman Trislander and nine-seat twin-engine Islander; the six-seat Cessna 402, eight-10 seat Conquest and eight-seat Titan; and the Piper six-eight seat Navajo and eight-10 seat Chieftain.

Many manufacturers are now looking at new models. These include De Havilland of Canada, which is planning its 32-seat twin-turbo-prop DHC-8 to complement both its bigger 50-seat

Dash Seven and its smaller 19-seat Twin Otter—both of which are selling very well. Other manufacturers considering commuter aircraft include Aeritalia of Italy (the AIT-230, a 30-seater); Aerospaziale of France, with its AS-35 (a 36-44 seater); Dornier of West Germany (planning both a 15-seat and a 19-seat version of its existing Skyvan light transport range); Embraer of Brazil (a twin-turbo-prop 30-seater, called the Brasília, to complement its smaller but very successful Bandeirante); Saab-Fairchild (a 30-seater to complement the existing 19-20-seat Metro II built by Fairchild's subsidiary, Swearingen); and Beech, which is offering not only its 15-seat C-99, but also the new 13-seat 1300 and 19-seat 1900 models.

## Derivatives

In the U.K., apart from Short's, which is studying derivatives of the SD-330, British Aerospace is working on the 19-seat Jetstream 31; the first model of which is due to be rolled out soon at its Prestwick factory, while at the upper end of the scale it is offering its already highly successful HS-748. The latter, like the F-27 Friendship, is more of a regional airliner and feederliner than a commuter type, since it seats up to about 50 passengers, but British Aerospace has sold it successfully to some U.S. commuter operators.

One significant feature of all these aircraft is that they are powered by turbo-propeller engines. Until recently, when Fokker of Holland sold several of its F-28 Fellowship jets to

two U.S. airlines (Empire, which bought two, and Altair, which bought three and took an option on three), there were no pure jet aircraft in the commuter airliner market.

The market wanted low noise levels and fuel economy, for which the turbo-prop engine (and especially the Pratt and Whitney of Canada range of PT6A engines, and the new PT7A-1) is especially suitable. Until the F-28 deal, no-one had sold a specifically-designed commuter-type aircraft with jets, although some business jet aircraft have been used occasionally in the commuter role (the distinction between the roles for different types of aircraft can sometimes become blurred).

Whether the new F-28 deal has breached the dam remains to be seen. Many commuter airline operators doubt it. According to Mr. Alan Stephen, vice-president, operations, for the Commuter Airline Association of America, "the price of jet fuel is forcing major carriers out of the short-haul market, even those with high volumes of traffic, and this trend is going to continue to tilt in our favour."

Whether the new British Aerospace BAe 146 "bus stop" jet aircraft, with its four Avco Lycoming jet engines, and its capacity for upwards of 70 passengers (although it can break even at 30-40), can also hit into the upper end of the commuter and third-level airliner market, or generate a regional market demand of its own, remains to be seen. This aircraft is due to fly next year. British Aerospace is claiming substantial improvements in both noise and fuel economy for it, even compared with some current turbo-prop types of aircraft, but so far no one has ordered the 146.

Beyond all these ventures, for the longer term the U.S. National Aeronautics and Space Administration (NASA) has launched a Small Transport Aircraft Technology (STAT) programme, designed to find the most economical design for a commuter airliner for the later 1980s or early 1990s. Three major U.S. manufacturers are involved—Gesssa, General Dynamics and Lockheed-California Company. Gesssa is looking at a 19 passenger twin-turbo-prop design; General Dynamics is looking at a broad range of designs, accommodating between 15 and 60 passengers; while Lockheed-California is looking at a 30-passenger twin turbo-prop, and the other a 50-passenger design. These companies' studies are being paralleled by similar studies by engine and propeller manufacturers.

## APPOINTMENTS

### Packaging post at Wilkinson Match

Mr. Gordon Charlwood has joined WILKINSON MATCH as managing director, UK packaging. He will be responsible for both of Wilkinson's packaging operations. H. W. Chapman (Wellington) and Wolverhampton Box Company (Wolverhampton) and will report to Mr. John Bloxidge, managing director, UK and international. Wilkinson's UK consumer products and packaging operations have recently reorganised to create a unified board. Mr. Charlwood was previously with the paper and plastics division of Metal Box.

Mr. George McG. Corbett has joined VIGERS in a consultancy capacity. He was previously managing director of Gatechurch Property Management, a subsidiary of the Hongkong Bank Group, to which he has been appointed property consultant.

Professor J. F. Wilson has been re-appointed chairman of the POLICE ARBITRATION TRIBUNAL, on the expiry of his present term of office. Mr. E. Richards and Mr. M. J. Clarke become members of the Tribunal to succeed Sir Andrew Crichton and Lord Cooper of Stockton Heath, whose terms of office have expired.

Mr. W. M. Pybus has been appointed a non-executive director and deputy chairman of R. MANSSELL, building contractor. Mr. Pybus is a partner in Herbert Oppenheimer Nathan and Vandyk, solicitors, chairman of AAH, a regional director of National Westminster Bank, chairman of the midland and north-western regional Board of British Railways, and a director and chairman of many other companies.

The manufacturing facilities for RACAL COMMUNICATIONS have been re-organised and RACAL Marine, of Broadstairs, has been re-named RACAL Thanet. Mr. Reg Borham, managing director of RACAL Thanet, joins the Board of RACAL Communications, as production director and is also appointed managing director of RACAL Communications Manufacturing.

Mr. Alan Robson has been appointed sales director of VICKERS MCGILL BRAININGS, Newcastle upon Tyne. He returns to Mitchell after seven years as an agent for French and German engineering companies.

Mr. Mike Pollitt has been appointed sales director of VENTER COMPUTERS. He was previously with ICL.

Mr. Nigel Blackham has joined the Board of BPG BUSINESS FORMS (COILS AND ROLLS) as financial director.

Mr. L. D. Trenchard has suc-

ceeded Mr. J. McAfee as president of the INSTITUTE OF MARINE ENGINEERS.

Mr. C. G. Crawford, president of Burton Tubes, Canada, has been appointed a director of the parent company, BARTON AND SONS, Birmingham, UK.

Mr. Robert J. Cleaver has become a director of CHANTRY-KEYS ESTATES, Edgbaston, Birmingham.

Mr. James L. Rice has joined the Board of AMSTRAD CONSUMER ELECTRONICS as finance director, and Mr. Ronald J. East and Mr. Neville F. Shearman have been appointed non-executive directors.

Mr. Rice became company secretary of Amstrad in 1979. Mr. East is chairman of Bernard Wardle and Co. and Mr. Shearman is senior partner in Mordant Latham and Co. The founder of Amstrad, Mr. Alan M. Sugar, remains chairman and managing director. In addition, the company has appointed an executive management committee comprising Mr. Stanley Randall, purchasing manager; Mr. Sidney Borne, production manager; Mr. Michael Forsey, chief engineer, responsible for technical research



Mr. Gordon Charlwood

and development; and Mr. Richard Mould, sales manager.

Sir Lawrence Boyle, former chief executive of Strathclyde Regional Council, has joined the committee of Management of the PENSION FUND PROPERTY UNIT TRUST, one of four property unit trusts managed by the Property Unit Trusts Group on behalf of pension funds and charities.

Miss Felicity Green, formerly a senior executive at Mirror Group Newspapers, has been appointed associate editor of the DAILY EXPRESS.

## FOOD PRICE MOVEMENTS

	March 13	Week ago	Month ago
BACON*	£	£	£
Danish A1 per ton ...	1,230	1,230	1,230
British A1 per ton ...	1,180	1,180	1,180
Ulster A1 per ton ...	1,160	1,160	1,160

	March 13	Week ago	Month ago
BUTTER*	£	£	£
NZ per 10 kg ...	14.80/14.97	14.80/14.97	14.80/14.97
English per 10 kg ...	—	—	18.57
Danish salted per 10 kg ...	19.18	19.18	19.18

	March 13	Week ago	Month ago
CHEESE*	£	£	£
English cheddar ...	1,611.60	—	1,560/1,611
Irish cheddar ...	1,531.10	—	1,535.95
Danish cheddar ...	—	1,450	1,455

	March 13	Week ago	Month ago
EGGS*	£	£	£
Home produced:			
Size 4 ...	4.60/4.70	4.40/4.65	4.40/4.60
Size 2 ...	5.00/5.15	4.85/4.95	4.65/4.85

	March 13	Week ago	Month ago
BEEF	p	p	p
Scottish killed sides	—	—	—
ex-KKGF ...	64.0/68.0	63.0/67.0	64.0/68.0
Elre forequarters ...	48.0/50.0	46.0/49.0	47.0/50.0

	March 13	Week ago	Month ago
LAMB	p	p	p
English ...	60.0/65.0	68.0/72.0	50.0/58.0
NZ FLs/PMs ...	51.0/54.0	52.0/54.0	51.0/53.5

	March 13	Week ago	Month ago
PORK	p	p	p
AH weights ...	37.0/45.0	35.0/43.0	36.0/49.0

	March 13	Week ago	Month ago
POULTRY	p	p	p
Oven-ready chickens ...	39.5/45.0	39.0/46.0	36.0/48.0

	March 13	Week ago	Month ago
£20/kg	p	p	p
London Egg Exchange price per 120 eggs. † Delivered.	—	—	—
£20/kg rindless blocks delivered, per tonne.	—	—	—

This is the ultimate First Class luxury, the new Qantas Sleeper Chair.

Upright, it's a wide, comfortable seat. But at the pull of a handle and flick of a lever, it can turn into the superbly contoured bed you see pictured.

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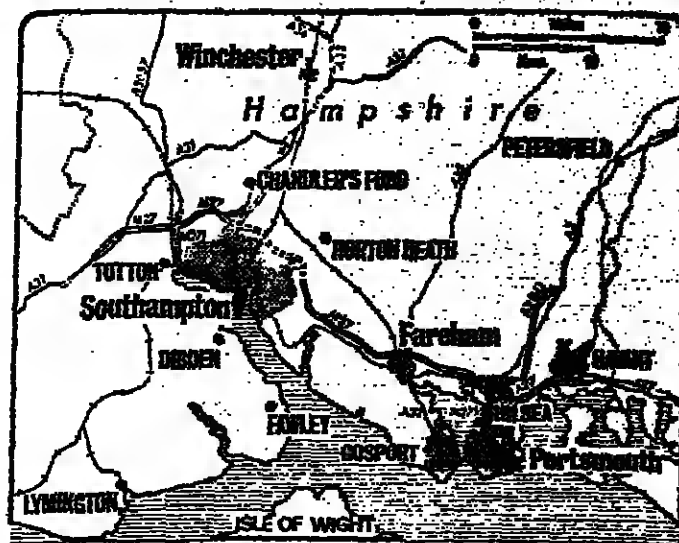
## FINANCIAL TIMES SURVEY

Friday March 14 1980

## South Hampshire

## Industry spreads out from the cities

LORNE BARLING examines the problems, progress and potential of one of Britain's most promising areas.



THE PORTS and cities of Southampton and Portsmouth have traditionally been the key to prosperity in South Hampshire, and with the arrival of high technology industry, the movement of goods by sea, road and rail has become doubly important to the area's future growth.

In the post-war years the two ports have had to adapt rapidly to changing modes of transport, a decline in naval requirements and competition from other areas including continental Europe. However, their strategic position as a southern gateway to the country has ensured their future.

Although the demise of the world passenger liner trade was a blow to Southampton, the container revolution occurred at the right time. Heavy investment was necessary, but being the only English deep-sea cargo port on the Channel (in close proximity to the major Continental ports of Cherbourg, Le Havre, Antwerp and Rotterdam) it was ideal for container traffic.

## Better road links

Similar expenditure has also been necessary on internal communications to match the concept of speed embodied in the container revolution. Road links have improved, but delays in completion of the final connecting link in the East-West M27 north of Southampton, and the link to the M3 and London, have been a setback.

At the same time planners have had to reconcile the area's national strategic role, with local environmental constraints. Portsmouth and Southampton have attracted some ideal companies to provide a mix of technical and white collar jobs to complement their existing industries.

However, many of these newcomers are growing fast, with the

result that space for industrial purposes is at a premium, and a number of nearby towns and villages are under pressure to take the overflow. Under the broad umbrella of the South Hampshire Structure plan, now some years out of date, five major growth areas have been designated and these are in various stages of readiness to meet demand.

The most advanced of these is at Fareham to the west, where 150 acres at Segensworth are being developed in two phases. The project is being carefully planned—doubtless to allay fears in other areas—to provide a balance of light industry and warehousing. In the first phase 12 sites will be developed by occupier companies to the requirements of the County Council, which owns the land.

The next development, concentrating on shopping and office space, will be at Totton, where a public inquiry has been held, and other projects are likely to follow at Chandler's Ford, Park Gate (near Segensworth) and possibly Horton Heath.

In the longer term the Southampton City Council and the County Council are looking hopefully at land owned by the British Transport Docks Board, which is being held back for future requirements. However, with 100 acres around Southampton and more than 200 at Dithen Bay across Southampton Water, the Board may be open to persuasion.

Another less serious but irritating constraint is the "motorway gap" which planners see as a waste of previous investments in roads which cannot be used to full benefit.

Both these motorway sections are now awaiting Ministerial approval. Given an immediate

start on work, the M27 stretch could be completed in two years, while the M3 section would take perhaps twice that time. The benefits to communications in the area and to the environment (since they would draw traffic off minor roads) are seen as enormous. Even so, there is nervousness about the prospect of further public spending cuts and further delays.

Overall, there is a continuing search for compromise on the building of roads, industrial premises and housing, but because of the lack of space and objections in general, people are having to accept travelling greater distances to work. At a time of rising energy costs this is causing concern.

The County Council has also

set up an education liaison council, headed by an executive from IBM, to improve awareness in schools of how industry operates, in the hope that it will eventually lead to improved relations between industry and the community.

The recent Channel Offshore 80 exhibition, held at the splendid Southampton Ocean Terminal which once serviced the big ocean liners, illustrated that small to medium-sized companies in the area are a force which cannot be ignored.

Around 30 per cent of the exhibitors of marine equipment and components were local, indicating the very direct link between the interests of the port and the city, and the Dock's Board is not unsympathetic to the possible use of some of its

land for industrial purposes if related to the port.

But at present it sees its role mainly in strategic terms, since demands on its resources could increase sharply in coming years as developing countries such as China, South America, India and Mexico develop container facilities and join the world's transport revolution.

There is likely to be a need to develop container handling capacity in the near future as ship operators have little alternative but to use Southampton more extensively as the volume of traffic grows.

These operators are now making strenuous efforts to reduce fuel costs and the additional haul to alternative UK ports is unattractive.

Increasing cross-Channel trade has been met by the six Ro-Ro terminals for freight and passenger trade, and oil traffic through Southampton rose to well over 20m tonnes per annum before declining in recent years as North Sea production increased.

The British Rail network has been developed to cope with increased traffic, and heavy rail freight is largely container-orientated, with a major Freightliner rail terminal within the port. International air links are provided by Gatwick and Heathrow, both within a 60-mile radius.

The area's transport infrastructure is therefore well established, and there is some speculation now about its possible role as a supply and servicing base for oil-related

industries if the encouraging signs about the presence of offshore oil prove to be accurate.

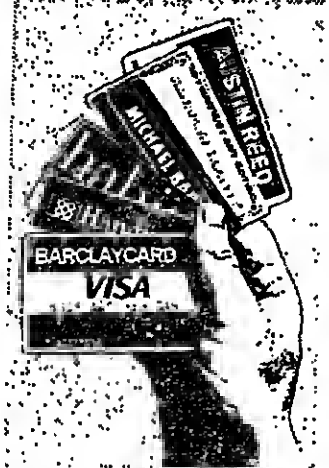
Recently there has been a more harmonious relationship between the Docks Board, the City Council and the local Chamber of Commerce, whose conflicting interests have in the past caused problems. Similarly, the somewhat entrenched positions of smaller communities faced with unwelcome pressure for change appear to be breaking down.

There is no doubt that further urbanisation and industrialisation in the area is unwelcome to many, perhaps even to those who promote the very considerable tourist and holiday attractions, but there is no reason why it cannot be achieved successfully.

Given the potential land resources of the County Council, the Docks Board and also at its Fawley refinery across Southampton Water, and the ability of the authorities to choose from a list of companies begging for space, it should be possible to find the right industries for any available sites.

The Docks Board, for example, sees the opportunity for more warehousing and export-related manufacturing adjacent to its facilities, and encourages companies in the area to see the docks as "a window through which industry can look." Although the coming recession is bound to slow down the area's immediate pattern of growth, there is little doubt that its future is one of the best in Britain.

Data Card, like many recent arrivals, has used the region as a base for success



## Small company turns credit cards into cash

DATA CARD (UK), with its headquarters at Havant, is a text book example of a company which has achieved outstanding success by foreseeing and preparing for the enormous growth potential of a particular world market—that of plastic credit or identity cards.

As a result, it is now turning out around 1.6m plastic cards a week, of which some 400,000 go to British retail outlets, and the remainder abroad through Data Card International, the overseas arm of this American-owned company.

Although plastic cards may appear to be simple devices for providing credit internationally, the production and marketing

techniques which have led to their success are complex. Security is also a major consideration.

The company employs around 500 at its Havant plant, which produces embossing and encoding machines for card users to process their own cards, and the cards themselves—often in embossed form for major users when they are unable to meet customers demand.

Other products include encoding machines, imprints such as those seen at retail outlets, metal plate addressing machines and data writing machines, magnetic ink character recognition machines and spirit addressing machines.

One of the key factors in the

company's success was in winning the European franchise for U.S.-designed embossing machines which, through their high speed, revolutionised the card business. There are now Data Card-owned marketing or service centres in six countries, which are supplied either through Havant or the U.S. Sales have been made in more than 80 countries.

The Series 1500 machine, made in the U.S., embosses and encodes cards at the rate of 1,500 an hour with a variety of machine-readable data such as a magnetic stripe encoding.

Lower capacity machines, with outputs of between 400 and 100 cards an hour are manufactured in Havant, and Data Card

International (based at nearby Chichester) has responsibility for all overseas markets other than the U.S. and South America.

Data Card is the only company in Europe with the capability to produce finished plastic cards at the rate of more than 60m a year. When Access card was launched the company printed, embossed and mailed 3.6m cards in 64 days.

The advantage of being in such a dynamic industry is that new market opportunities are continually appearing. These include automatic "point-of-sale" systems, and electronic fund transfer systems (EFTS) in the banking market (such as cash dispensers, which are regarded

as an early step in EFTS systems).

With an enormous range of world market leader and has consistently achieved growth of between 15 and 25 per cent annually.

The UK plant turns out around 55m cards a year for the international market and within the UK operates a large customer service, employing 130 engineers to operate it.

The revenue of the Data Card Corporation of the U.S. increased by 33 per cent to \$46m in the nine months to December 29 and earnings by 82 per cent to \$5m. UK profits before tax are expected to reach nearly \$1m this year.

# IBM in Hampshire—Two Decades of Growth.

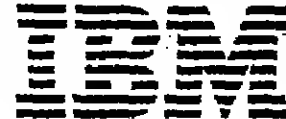
United Kingdom Limited, as well as a computer suite for IBM Information

Services Limited, which is the European hub of the company's own international teleprocessing network.

A major new extension is also in process of construction at North Harbour.

A further investment in Hampshire will take place during 1980, when IBM's General Business Group will occupy a large office complex in Basingstoke.

These locations, together with other offices and workshops in Southampton, Eastleigh, Fareham, Portsmouth and Winchester employ over 5,500 IBM United Kingdom people—people who contribute significantly to the British economy and to the prosperity of Hampshire.



IBM first came to Hampshire in 1958 when the Development Laboratory was established at Hursley near Winchester.

Since then IBM's presence has grown until today there are three major locations and a number of smaller offices in the county.

The Hursley Laboratories have grown into IBM's largest development

facility outside North America, and last year added a major new building.

The manufacturing plant at Havant makes some of IBM's largest computers for world markets, and have just opened new extensions to expand their capacity.

At North Harbour, Portsmouth, offices built on reclaimed land provide the headquarters for IBM



## SOUTH HAMPSHIRE II

الحكمان النخيل

## Diversity is Southampton's strength

THE PROSPERITY of Southampton, founded on its role as a great seaport, has depended more recently on its ability to adapt to changing circumstances such as the container revolution. Similarly the area's industry has diversified and thereby gained strength.

Southampton has traditionally been an area which has managed to avoid the worst of national economic recessions, and that seems to be the case now, as there is little evidence of falling demand or much change in unemployment.

As in other areas, there is a widespread shortage of skilled workers, and unemployment is below the national average. The prospects of dockyard-related employment remain good, since almost all types of traffic have been increasing recently.

Major industrial employers in the area, such as Pirelli General Cableworks, the Phillips-owned Mullard factory, Plessey, British American Tobacco, General Motors, and Esso, have done much to improve employment prospects in the region in the past decade.

Some, such as Mullard, have been through difficult times, but in general the outlook is good. GM's AC Delco plant is in the middle of a major expansion plan costing more than £5m which will increase its oil filter

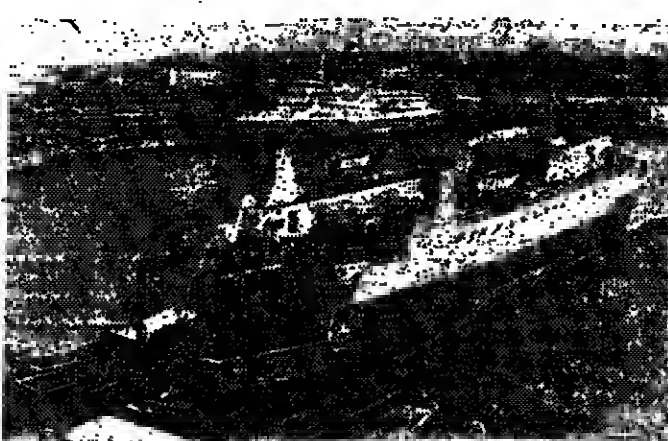
production from 13m to 20m units a year. It employs around 1,500 people and two-thirds of its output is exported.

The Southampton City Council has long attempted to meet the demands of industrial expansion, but as in Portsmouth the shortage of land for development is one of the constraints. Although there is a large amount of land available within the confines of the docks, this is not likely to become available for development unless related to port activities.

The council is now concentrating its energies on its plan for the Western Esplanade, a 50-acre site on which a £100m development is to be carried out in conjunction with the Berron Group and the Coal Industry Nominees.

This will include a substantial extension to the city shopping area, a new bus and coach station, a large hotel with conference facilities, an exhibition centre and a light industrial and warehousing area. There are also plans, still under discussion, for a sports stadium.

The land in the development area is owned by the Council, which is offering 125-year leases — estate advisers and letting agents are Edward Erdman. Work on the project is expected to start later this year and will take eight years to complete.



Southampton's ferry terminal. Foreign visitors are using it in increasing numbers.

Tourism is also economically important for Southampton and current estimates put its annual direct value to the city at £20m. One of the fastest growth areas is continental visitors using the ferry services.

The Port of Southampton, owned and operated by the British Transport Docks Board, remains the focal point of the rapidly growing South Hampshire region, and has great economic influence not only on the immediate area, but on the country as a whole.

Around £40m has been invested in the docks in the past

decade and the recently named Prince Charles Containerport, built by the Docks Board, is the country's principal deep-sea container port.

Around 12,000 are employed in Southampton Docks, 3,700 of them by the Docks Board. The container port's five berths are made up into two terminals which service more than 40 container ships, many of them the largest such vessels in the world, on a regular basis. Throughput at the container port last year exceeded 200,000 units and the Docks Board has plans to expand this traffic.

There has also been an improvement in the previously poor container handling performance, and productivity has increased by about 40 per cent in the past year. Current performance levels are said to be as good or better than those at other major European container terminals.

Solent Container Services, which manages the large terminal at Berths 204/5/6 servicing the Trio Line and SAIGS vessels, has recently been achieving an average of 1,400 container movements on and off ships in every 24-hour period.

There has also been a boom in the port's trade in vehicle traffic, with around 300,000 vehicles passing through last year. This traffic, which only started in 1975, has grown rapidly and is expected to show continuing growth.

The port is also significant in that important industries are situated inside the port area, including the country's biggest oil refining complex, the Esso refinery at Fawley, which has an annual capacity of 19.5m tonnes, about one-seventh of the UK's refining capacity.

There are also the adjacent chemical installations of Monsanto, International Synthetic Rubber and Union Carbide, the Vosper Thornycroft

shipbuilding yards on the Itchen, and Vosper. Ship-repairers within the docks.

Although the shiprepairing industry has suffered from the decline of the large passenger liners using Southampton, Vospers have cut its cloth accordingly and after some redundancies is now employing around 1,000 men and operating at near to capacity.

A combination of Ministry of Defence work and emergency repair work on the increasing number of large container ships using the port, provides adequate activity for the company, now part of British Shipbuilders. There are also good prospects for work on older RN frigates which are to be refurbished and sold abroad under a new scheme.

Vosper Thornycroft, also part of British Shipbuilders, and easily the most profitable of the member companies, has headquarters nearby at Fareham and five main establishments in the area. The Southampton group operates the Woolston shipyard, the largest of them, which employs more than 3,000.

The company is a major export earner, usually selling around 80 per cent of its ships and products abroad, and the remaining 20 per cent to the Royal Navy.

## Portsmouth starved of space

PORTSMOUTH IS a city which has always thrived on change, adapting to the needs of both the Royal Navy and industry, much of it in the past geared to supporting a major naval facility.

But the city's key position, close to London and an ideal export outlet for Continental Europe and overseas markets, has attracted a wide range of industries (many of them producing high technology products) and room for expansion is now the biggest problem.

As a result, great emphasis is now placed on planning. The city authorities are well aware of the dangers of allowing social needs to be neglected in the rush for growth as local companies expand, and others seek to establish themselves in the area.

Given the physical constraints of Portsmouth, surrounded by water on three sides, there is now a desperate shortage of land for both housing and industry. As a result, around 12,000 council houses have had to be built outside the city boundaries.

There is even some hostility to the arrival of new industries since, in the absence of a pool of skilled labour, new companies will have to attract their labour from existing factories, possibly causing wage inflation as workers bargain for better pay.

There has in the past been some rivalry between HM Naval Base and the city about space, but a spirit of compromise now prevails.

The dockyard continues to be the largest employer in the area, with around 9,000 working there and more at naval establishments nearby, but it faces difficulties in recruiting labour because civilian companies can offer better rates than the civil service.

It is particularly short of electrical engineers, and there are suspicions that Marconi Space and Defence Systems, which does a good deal of work for the Royal Navy, may be one cause of the problem. The dockyard has recently been recruiting with some success in areas such as Cardiff, Glasgow and Birkenhead.

Although the area is dominated by a few large companies, 60 per cent of the 250 industrial members of the local Chamber of Commerce have less than 100 employees, and only eight have more than 750 employees.

Among these there is a strong contingent of electronics companies, notably IBM, a number of Plessey companies, GEC, Marconi and Sperry Rand, which as an industry are by far the most significant employers in the area. Other large companies are Cyanamid, which produces chemicals, and ICI Plant Protection.

It is these companies which have been largely responsible for the strong post-war industrial growth in the Portsmouth area, creating new jobs as the relative importance of the dockyard declined — although its present role and the ship-related

activities should not be underestimated.

Significantly, the level of unemployment in the Portsmouth area fell below the national average in January last year and now stands at 5.3 per cent compared with 5.9 per cent nationally. However, there is a serious imbalance in the labour market, with shortages of some skilled workers, and high unemployment of unskilled people.

According to the Chamber of Commerce there are now distinct signs of recession among local businesses, but unless the national economic downturn proves worse than feared, there is unlikely to be a shake-out of labour among the larger employers, as the electronics sector is likely to suffer less than most.

The success of local industrial development is attributed partly to the Portsmouth City Council, which foresaw the need to compensate for job losses in the dockyard and actively sought to attract industry, but regrettably such a policy appears no longer possible.

With Townsend Thoreson, Britany Ferries and Sealink operating to Cherbourg, Le Havre, St Malo and the Channel Islands, the investment has been fully justified and Ro-Ro and passenger traffic has risen steadily. In 1977 around 340,000 passengers were handled, but by last year this had increased to more than 700,000.

In the past ten years some 6,700 new jobs have been created in the city and 1.75m square feet of purpose-built office space provided, but the old-established activities still provide a solid base. For example shipbuilding, ship-repairing and marine engineering account for nearly 50 per cent of the industrial jobs in the city.

This solid base, plus the creation of nearly 1,000 new jobs a year (mainly in the new industries) during the past decade, has provided Portsmouth with a sound economic structure which should be able to withstand the forthcoming recession without too much trouble.

not to ignore Portsmouth's tourist potential, although so far it has relied heavily on its historical attractions. There has been discussion for some years about the possibility of building a yachting marina, an obvious development, and now the North Harbour is being considered as a possible site.

The most significant harbour development, however, has been the Council-operated Continental ferry port which opened in mid-1976 after a crash building programme which saw the work completed in 300 days. It has been a success ever since completion.

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## THE PROPERTY MARKET BY MICHAEL CASSELL

Flats scheme for  
Town and City block

AFTER AN unsuccessful three-year search for tenants, Town and City Properties plans to sell one of the major office blocks in its troublesome Arndale complex in Manchester, so that it can be converted into flats for rent.

Loss-making T and C, where a painstaking recovery programme is being set back by record interest rates, has decided to call it a day at Fairbairn House, the 15-storey offices building close to Deansgate which forms part of the huge Arndale scheme.

The company and its letting agents have had to work hard to fill any of the space in the six-block "second city office centre" and, though a major breakthrough is now imminent with a 100,000 sq ft Arndale House letting to ICL, no such success seems around the corner for Fairbairn House.

The building comprises 126,000 sq ft of office accommodation and the Northern Counties Housing Association, which this week received planning permission to change it into flats, is apparently prepared and able to contemplate a multi-million pound purchase price as well as heavy conversion costs.

Mr. Jeffrey Sterling, chairman of T and C, confirmed that the negotiations are in progress. Manchester Corporation and the Prudential—which has funded much of the Arndale scheme—are also involved.

The officers of Northern Counties will no doubt see the provision of City centre residen-

tial accommodation as a significant achievement, though T and C's reaction may be a little more mixed.

The sale will clearly assist a company which has been pursuing an active disposal programme in its attempt to reduce heavy borrowings. It will, no doubt, also be glad to rid itself of a growing source of embarrassment in what has been a hopelessly oversupplied office market.

But at the same time, the deal will hardly endorse the original concept of the Arndale scheme as seen by some of T and C's earlier guiding lights and will again serve to underline the patchy history of what, in many respects, has been a disappointing venture.

The Arndale complex provides around 400,000 square feet of office space in all, with 50 per cent of the total contained in Arndale House. A new T and C plan to use 50,000 square feet of space as an exhibition centre and other lettings to date, as much as 75,000 square feet remain empty.

T and C's disappointments, however, remain confined to the office content of the scheme. Arndale also offers 1.3m square feet of retail space, claimed to represent the largest covered shopping centre in the world (outside Chicago), and there has been no reluctance on the part of the traders to take space.

## Ronald Lyon's revival

THE CAREFULLY PAGED rehabilitation of Mr. Ronald Lyon, whose private property empire collapsed in 1974 with debts of over £50m, took another step forward this week when he spelled out his objectives and ambitions for the 1980s.

Claridges was the setting for the public return of the irrepressible Mr. Lyon, who said his prolonged period of reticence was simply because he had not, until now, had much to talk about.

By way of compensation for his silence, he gave details of UK schemes in the pipeline and talked about his hopes for re-establishing himself as a force to be reckoned with in the property industry.

The vehicle for Mr. Lyon's re-emergence is Arunbridge, a company he established some while ago and in which some of his colleagues from the old days have found new roles.

At present, the bulk of the company's income is based on fees being earned by project management of investors put up by Arunbridge. Arunbridge is also seeking 330,000 sq ft of space and should be ready for occupation by the autumn. A second phase has consent for 67,000 sq ft and Arunbridge is also seeking approval for an adjoining 250,000 sq ft office development.

In a deal sufficiently complex to confuse even Mr. Lyon in his attempt to explain it, a consortium of investors put up by Arunbridge purchased Wembley Trust, owners of the Olympic site. Clerical Medical and General then purchased the site and granted a long leasehold back to Cranax, an Arunbridge associate. Under a side-by-side arrangement, CM and G can buy out the Cranax interest when the development is complete. All the development finance involved is at fixed interest rates and to gradually switch into development. But I must say our fee-earning activities are proving remarkably successful and we do not intend to drop them.

The investment value of the developments to which Arunbridge is involved as project manager comes to around £200m, of which £130m represents work on behalf of Kuwaiti investment consortia put together by Arunbridge and Trust, the Nassau-based bank with strong Middle East links.

The Kuwaiti investors are behind the proposed Olympic industrial estate, an 18-acre warehouse and industrial complex on a site developed for the British Empire Exhibition in 1924 and a hefty kick from Wembley stadium.

The first phase of the £144m scheme, which is being funded by Clerical Medical and General Life Assurance, will provide 330,000 sq ft of space and should be ready for occupation by the autumn. A second phase has consent for 67,000 sq ft and Arunbridge is also seeking approval for an adjoining 250,000 sq ft office development.

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The intention is to use project management to generate profits and to gradually switch into development. But I must say our fee-earning activities are proving remarkably successful and we do not intend to drop them.

Artec is also behind the recent purchase by Arunbridge of the government-owned Effra site on the south west corner of Vauxhall Bridge. Mr. Lyon said his company will be project managing a development planned to provide around 350,000 sq ft of offices in a scheme which also seems likely to contain retail and residential space. In a comment mindful of the controversy surrounding the nearby European Ferries "giant," he emphasised that his office block would be limited to 18 stores.

Arunbridge is also project managing schemes with an investment value of around £43m for National Management, another Nassau-based group which Mr. Lyon says has no connection with Artec. Among schemes underway are a £6m refurbishment project in Grosvenor Crescent SW1 and projects at Kew Bridge, Hounslow, Twickenham and Bristol.

But of equal interest to Mr. Lyon is his — so far — limited involvement in direct development work. At the moment, he believes Arunbridge is involved in schemes worth about £18m, though the figure is clearly set to climb much higher.

Even so, Arunbridge is not going to be rushed, ever mindful that any undue haste could give rise to fears that lessons learned the last time round were being forgotten.

Said Mr. Lyon: "The ground rules have changed. Try setting forward funding for speculative schemes now. The market is far more soundly based and Arunbridge will be likewise."

London  
hotel back  
on market

SEA CONTAINERS revealed yesterday that it wants to sell the empty 500-room Kings Reach hotel complex on the south side of London's Blackfriars Bridge, which it purchased two years ago for £8m.

The U.S.-based shipping and container group bought the south bank complex from Melia Buckley, a joint venture formed between the Spanish Melia hotels group and Miller Buckley Investment. When Miller Buckley went into receivership, the hotel, which was built by the partnership, went up for sale.

Sea Containers has since converted about 150,000 sq ft of the riverside building for use as its own headquarters and hopes to move in at the end of the year or in early 1981. But it said yesterday that the remaining 450,000 sq ft of space could not be fitted out as planned because of the high cost of funding.

The group says it will sell the shell—excluding its own office space—which has been empty since it was finished in October, 1978, or wants a funding partner to help complete it. It is thought the group is looking for a sale price of around £15m and that any purchaser or partner would have to find £13m to complete the building to five-star standards.

Changing times for  
international retailing

MR. JIM WILSON, president of the International Council of Shopping Centres, flew into London this week from Montgomery, Alabama — "way down south where we eat grits for breakfast" — and described how the U.S. fuel crisis and inflation generally had knocked a hole through conventional thinking on retail development schemes.

Mr. Wilson, who was opening the fifth annual conference of the ICSC, told over 400 delegates that the heyday of the regional shopping mall with 2m sq ft of selling space may be over in the U.S.

During last year's "gasoline crunch," he claimed, many regional centres saw sales drop by 25 per cent and, though retail sales have recovered, the lessons learned then are having a profound effect on new development plans.

"We are not going to stop developing but the basic approach is changing. There will be fewer regional malls and they will be smaller, with very few in the 1m sq ft range."

"Smaller neighbourhood shopping centres closer to centres of population seem much more likely and the store units themselves will get smaller because of high building and energy costs. At the same time, many old shopping centres in inner cities and urban areas could be redeveloped."

But despite the short-term problems, Mr. Wilson says he is optimistic about U.S. retailing in the next decade. He firmly believes there is plenty of oppor-

tunity for foreign investment in the U.S. retailing sector — particularly in view of the rapid spread of so-called percentage leases which provide for annual adjustments to rentals.

As for the UK, where out-of-town regional centres remain the exception, the trend towards smaller-scale town centre developments is set to continue, according to Ian Northern of Capital and Coles, who said 26 such centres were under way last year, only four of which were over 200,000 sq ft.

"The problem is cost inflation, not for completed centres representing fixed investment, with rising incomes, but on new schemes. While rents have recently more than kept pace with building costs, the pattern is changing fast and medium-term yields on new developments may be unsatisfactory. It remains to be seen whether more UK funds and developers heed Mr. Wilson's caution call and look for better propositions on the other side of the Atlantic."

Pease Property Corporation has bought an industrial estate in Nuneaton for £12m. The town centre complex occupies 100,000 sq ft of space and the price paid for the freehold interest shows Pease's initial return of about 8 per cent, with substantial rent reviews over the next four years. Pease were represented by Redwell and Harris, Goldstein Leigh and Jonathan Joseph.

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USSR  
meat  
purchase up

MOSCOW—Soviet Union state meat and poultry purchases for the first two months of 1980 were up by 12 per cent compared with the same period last year, the Communist Party newspaper Pravda said.

Western agricultural experts said the purchases would seem to reflect greater slaughter of livestock, which they attributed to last year's drought which hit grain and forage crops, mainly in European Russia.

The experts did not link the slaughter to the U.S. embargo on cattle feed grain to the Soviet Union. The U.S. has halted the export of 7m tonnes of grain as a retaliatory move for Soviet intervention in Afghanistan.

Pravda said state buying of meat and poultry from state and collective farms in the southern republic of Kirgizia was up by 47 per cent from the Russian Federation and Kazakhstan from 20 to 26 per cent.

In Washington, meanwhile, a private research report said average grain production in the USSR will reach an estimated 234.3m tonnes from 1980 to 1985, below the preliminary Soviet goal of 238m to 243m tonnes.

It said the Soviet goal to produce 235m tonnes of grain this year will be reached only if the weather turns out to be exceptionally favourable.

Reuter

Rubber market  
reviews rules

LONDON—Rubber futures limit fluctuations are to be increased to 3p per kilo from the present 2p and the mandatory closure period following a limit movement will be reduced to 15 minutes from the present 30 minutes from April 1, the London Rubber Terminal Market Association said.

In view of the recent rapid price fluctuations, the committee has been reviewing the provisions of trading rules governing limit fluctuations, it added. The proposed changes take effect from April 1 in the absence of any formal opposition.

The Malaysian rubber exchange is planning to introduce a second futures contract, based on standard grade to complement the present contract based on high grade RSS 1, Mr. Datu Paul Leong, the Minister of Primary Industries has announced.

Cash boost for  
UK fishermen

BY RICHARD MOONEY

THE GOVERNMENT has announced a £3m cash boost for Britain's beleaguered fishermen.

Mr. Peter Walker, the Agriculture and Fisheries Minister, said in the House of Commons yesterday that £2m of the money would be paid directly to the industry through the fish producers' organisations (FPOs) with the other £1m being used to finance exploratory voyages to find new catching opportunities for British fishermen.

The aid scheme will run for six months from April 1. A spokesman for the British Fishing Federation said the aid was a welcome gesture but that it was too little to make much difference to the plight of the UK industry.

"It worked out about 1p a lb on the value of the British catch," he said. "Our German competitors are reported to be getting about £20m in subsidies over two years."

Mr. Walker said the £3m could be used for various purposes including maintaining support

prices (which are administered by the FPOs); providing laying out premiums; offsetting harbour dues; and financing programmes to improve grading, handling and sales promotion of fish.

He said the scheme was the result of detailed discussions with industry representatives. "The Government was urged to act quickly. This we have done. We believe that our proposals taken together will benefit the great majority of fishermen."

Commenting on the scheme Mr. Alick Buchanan-Smith, Minister of State for Agriculture and Fisheries, said it demonstrated the attitude of partnership between the Government and the fishing industry by giving the FPOs wide discretion on how the money should be spent.

The money is to be shared between the nine organisations in accordance with the catching performance of their members in recent years.

He held next week to discuss spending plans in more detail.

## Tin prices tumble

BY JOHN EDWARDS, COMMODITIES EDITOR

TIN PRICES tumbled on the London Metal Exchange yesterday despite the announcement of a 10 per cent rise in the International Tin Agreement's "floor" and "ceiling" levels.

Cash tin dropped by £370 to £7,625 a tonne—making a loss of £725 from the all-time peak of £8,350 reached only a week ago. The fall in tin was partly in line with the general decline in metals, led by gold and copper. But much of the loss came after the announcement about the rise in the Agreement price range.

Some traders are believed to have expected a rather bigger rise in the range. Producers had sought an increase of 15 per cent but it was finally only a 10 per cent rise. The price rose from \$31,500 to \$34,650 a picul (of 133.3 lbs) and the "ceiling" from \$31,950 to \$34,245. The middle range, at which the buffer stock is not allowed to operate without special permission was fixed at \$31,815 to \$31,980.

The new "ceiling" is still well below the present market price of \$37,000. This, however, there is some apprehension that prices will come

beneath that prices will come down sharply when the U.S. stockpile releases start in July. Although the U.S. has promised not to disrupt the market, it would hardly be accused of doing so unless prices moved into the lower part of the buffer stock range—\$31,650 to \$34,150.

It was noted that the Tin Council's statistics committee is forecasting a small surplus of tin production. In addition calls are going on about the U.S. plan to stockpile tin as its voluntary contribution to the Council's buffer stock.

If tin is accepted, it would have to be sold immediately if market prices remained at present levels. However, it is now proposed the U.S. should only make an initial contribution of 1,500 tons of tin to the buffer stock.

All these factors encouraged heavy selling by speculators, who already appear to be somewhat disillusioned with metals. Apart from the sharp falls in precious metals, copper was also hard hit again. Cash wirebars plunged by \$9.50 to close at \$1,035.5 a tonne. This compares with a peak of \$1,272 reached only a month ago.

Moves in  
futures plan  
for gold

LONDON bullion dealers are to incorporate a company, Precious Metal Exchange as a first step towards a London gold futures market and would welcome the London Metal Exchange as partners.

Mr. Robert Guy, director of N. M. Rothschild revealed yesterday.

In a speech prepared for delivery to the Japan Gold Metal Association, Mr. Guy said the five bullion dealers—Samuel Montagu, Sharps Pixley, Mocatta and Goldsmid, Johnson Matthey Bankers and N. M. Rothschild—have been drafting regulations for the new market.

The LME had a positive contribution to make in drafting rules. In his personal view a gold futures market would eventually be established in London, and he anticipated the gold market will make definite proposals in the near future.

But that being said I must give the highest praise to the winter through which we have been passing. It has been on the whole a very good one. The rainfall has been average it has been concentrated into very short bursts of utter horror, followed by long dry or drizzly periods.

The main beneficiaries have been the ewes. The mild weather has meant that grass has been really stopped growing, and the absence of persistent rain helped them maintain their condition better than any amount of supplementary feeding ever can.

This has meant that I fed no hay until after Christmas and not a great deal since, I was

Sugar market  
down

By Our Commodities Staff

WORLD sugar futures traded briefly yesterday below £200 a tonne for the first time since January, following further tenders of physical sugar against the March contract.

The LME contract traded between £232.00 a tonne and £212.00, closing near the bottom at £215.75, 11 below the previous close.

Dealers said the fall reflected availability of prompt raw and white sugar held by operators and offered at discounts to futures. The fall was also influenced by a certain amount of speculator selling.

Apart from lower asking prices for EEC white sugar, dealers said the price was depressed by dealer-owned Brazilian white sugar available at lower levels still.

Formal buying tenders for white sugar are due next week in Syria and Bangladesh.

Decline in UK  
butter stocks

THE DECLINE in UK intervention stocks of butter continued last month, figures published by the Intervention Board for Agricultural Produce (IBAP) show.

Trades out of IBAP stocks in February totalled 1,798 tonnes compared with purchases of 1,035.5 tonnes. This took total down to 27,378 tonnes.

432, 437, nil, nil, Aug. 435, 440, nil, nil, 438.5.

BRADFORD WOOL—The market only reflected to a limited degree problems of the Australian wool market. Prices moved up a little for merino and fine crossbreds, with higher quotations reflecting the leaner of sellers to try to meet what might be replaced replacement costs.

NEWCASTLE WOOL—Close (in order, buyer, seller, business, sales). Australian comb or round, March 435.0, 438.0, 439.0, 440.0, 441.0, 442.0, 443.0, 444.0, 445.0, 446.0, 447.0, 448.0, 449.0, 450.0, 451.0, 452.0, 453.0, 454.0, 455.0, 456.0, 457.0, 458.0, 459.0, 460.0, 461.0, 462.0, 463.0, 464.0, 465.0, 466.0, 467.0, 468.0, 469.0, 470.0, 471.0, 472.0, 473.0, 474.0, 475.0, 476.0, 477.0, 478.0, 479.0, 480.0, 481.0, 482.0, 483.0, 484.0, 485.0, 486.0, 487.0, 488.0, 489.0, 490.0, 491.0, 492.0, 493.0, 494.0, 495.0, 496.0, 497.0, 498.0, 499.0, 500.0, 501.0, 502.0, 503.0, 504.0, 505.0, 506.0, 507.0, 508.0, 509.0, 510.0, 511.0, 512.0, 513.0, 514.0, 515.0, 516.0, 517.0, 518.0, 519.0, 520.0, 521.0, 522.0, 523.0, 524.0, 525.0, 526.0, 527.0, 528.0, 529.0, 530.0, 531.0, 532.0, 533.0, 534.0, 535.0, 536.0, 537.0, 538.0, 539.0, 540.0, 541.0, 542.0, 543.0, 544.0, 545.0, 546.0, 547.0, 548.0, 549.0, 550.0, 551.0, 552.0, 553.0, 554.0, 555.0, 556.0, 557.0, 558.0, 559.0, 560.0, 561.0, 562.0, 563.0, 564.0, 565.0, 566.0, 567.0, 568.0, 569.0, 570.0, 571.0, 572.0, 573.0, 574.0, 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## Renewed oil sector strength imparts firmness to other equity sectors and 30-share index regains 2.1 to 447.0

Prices on Mon. 2/1	Next dealing March 21, 7.	20, Wm. H. & Co. Broker, Jersey City, N.J.	151.4	151.4
Prices on March 21	Next dealing March 21, 7.	TSE Jersey Fund	151.4	151.4
Prices on Feb. 21	Next dealing March 21, 7.	TSE Germany Fund	151.2	151.2
Special offer on March 21, 1985		Guaranty Fund	151.2	151.2



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## OFFSHORE & OVERSEAS FUNDS











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## Zimbabwe to honour standing debts

BY BRIDGET BLOOM, AFRICA EDITOR, IN SALISBURY

THE INDEPENDENT Government of Zimbabwe will honour the debt obligations of the previous Rhodesian Government provided they are not directly attributable to arms purchases, Mr. Robert Mugabe, the Zimbabwe Prime Minister designate, said here yesterday.

Rhodesia's external debt is estimated at about \$250m, of which about \$100m is official sterling debt dating from before the Unilateral Declaration of Independence in 1965. The rest is post UDI debt to South Africa.

Mr. Mugabe said that any loan made to the previous Government specifically for arms purchases "we would have to think about," but the new Government was prepared to honour "any cash loans," including those from South Africa.

Mr. Mugabe clearly expects much help from Britain. He said his Government wanted British assistance in military, police and civil service training as well as advice on restructuring the broadcasting system.

He paid a warm tribute to Lord Soames, the Governor, whom he has asked to stay on for a few weeks to help build "white confidence in the new Government."

Emphasising that his Government's top priority was the resettlement of peasant farmers and war refugees, either individually or to collective units, Mr. Mugabe said offers of help had been received from the U.S., Sweden "and I take it all EEC countries."

He had had messages of congratulation but no aid offers from Soviet bloc countries.

In a move which could alarm white civil servants, Mr. Mugabe said that the public service needed restructuring particularly to allow for greater Africanisation. His Government had already had complaints from civil servants that "we are rendering some people jobless."

But he said, "we must balance the need for change with the need to retain skills," most of which belonged to whites.

## Germany to relax capital import curbs in bid to boost D-mark

BY KEVIN DONE IN FRANKFURT

THE WEST GERMAN monetary authorities and the Government have agreed to ease restrictions on capital imports into the Federal Republic as part of a series of measures aimed at stabilising the currency and reducing rising currency outflows.

At a meeting of the Bundesbank Central Council, attended by Herr Manfred Lehmann, State Secretary at the Finance Ministry, it was agreed to allow foreigners to hold domestic fixed interest securities with a maturity of more than two years — effectively halving the existing limits.

In a sharp reversal of policy brought about by the country's mounting deficit on the current account, the Bundesbank also agreed to a similar relaxation of the rules governing the sale of commercial banks to overseas investors of Deutsche Mark denominated promissory notes. Only Schuld-scheine with a maturity of two years or less will be unavailable

for sale abroad. A few weeks ago, the Bundesbank and the commercial banks reached a gentlemen's agreement "to tighten the restrictions on the sale of Schuld-scheine to overseas investors. But the rapid alteration in international financial conditions and West Germany's realisation of its changed monetary circumstances have forced the Bundesbank to follow a new path.

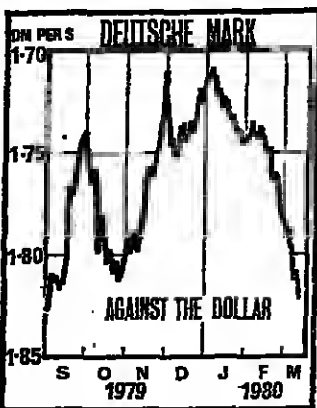
Since the beginning of the year, the Central Bank's official currency reserves have fallen by DM 11.5bn (to the end of last week). They fell by DM 3bn, to a total of DM 79.3bn, last week alone. Dealers estimate that the loss has been a further outflow of some DM 3.5bn this week.

The major reason for this decline has been the scale of intervention by the Bundesbank in the foreign exchange markets to try to halt the fall in the value of the Deutsche Mark against the U.S. dollar.

Interest rate increases — two weeks ago the Bundesbank raised the discount rate to 7 per cent and the Lombard rate to 8.5 per cent — have had little effect in halting the weakening of the D-Mark.

According to foreign exchange dealers in Frankfurt, the much higher level of U.S. interest rates is still the major factor behind the continuing strength of the dollar. Yesterday, the dollar opened at DM 1.8080, despite further Central Bank intervention. It had strengthened by the close of trading to DM 1.8210.

Restrictions on capital imports were introduced in West Germany in a series of moves from May 1971 onwards. Last year, however, the current account of the balance of payments went into deficit for the first time since 1965 — the 1979 deficit of DM 9bn is expected to be more than double to about DM 20bn this year. It has become clear the restrictions are no longer desirable



## Dislocation fears grow as steel talks fail

By Christian Tyler, Labour Editor

THE PROSPECT of growing industrial dislocation resulting from the national steel strike grew yesterday after the virtual collapse of the latest pay negotiations between British Steel Corporation and union leaders.

Unions at the centre of the dispute have started to spread the picketing to steel-users. They are trying to shut a number of major manufacturing companies in the next week in an attempt to stiffen the morale of 130,000 BSC workers facing considerable hardship in the 11th week of their dispute.

A list of targets has been drawn up, including Ford Motor's Dagenham plant, where shop stewards were asked to tell the whole workforce not to cross steelmen's picket lines.

In justification of the action is designed to rally support for the union's leadership's rejection of BSC's 16 per cent pay offer before a possible move by BSC to conduct its own ballot on the offer.

At this stage the chances of a ballot conducted by the unions look small, but the possibility was not ruled out yesterday by Mr. Bill Sims, general secretary of the Iron and Steel Trades Confederation.

## United Biscuits in £35m rights issue

BY ARNOLD KRANSDORF

SHAREHOLDERS of United Biscuits (Holdings), Britain's largest biscuit manufacturer, are being asked to subscribe almost £35m to help pay for a large expansion programme.

The cash, which is being raised by way of a rights issue, will be spent mainly on the UK biscuit operations — the group's major profit earner — where £100m has been earmarked for investment over the next five years.

A total of 51.34m new ordinary shares are being offered at 68p a share on the basis of one for five. On the Stock Exchange yesterday the shares fell 8p to 79p, reducing

the discount on the offer price from 22 per cent to 14 per cent. The issue will bring the total raised by UB rights issues during the past five years to nearly £78m. In the same period, the amount spent on acquisitions and capital assets has topped £200m.

The last major rights issue in the market was in December, when Pilkington Brothers raised just over £82m. Sir Hector Laing, UB's chairman, said yesterday that, while cash generated by the business made a substantial contribution towards expenditure, loans had risen from £54.5m at the end of 1977 to £78m at the end of last

year. In spite of the difficult economic climate, the company wanted to increase its capital investment this year to about £61m, of which about £15m would be spent in the U.S.

Sir Hector said pre-tax profits last year increased marginally from £22.2m to £23.7m — in line with his earlier forecast. Dividends are being raised by more than a fifth to 3.7p at the net level, and he expects the payout will at least be maintained in the current year on the increased capital.

Explaining the timing of the rights issue, Sir Hector said: "We thought we should take advantage of the current situation and keep our gearing on the low side."

Sir Hector said he would not be taking up his rights allocation, which would cost him about £300,000. "I just haven't enough money. I would if I had."

## Weather

UK TODAY

DRY with sunny periods, some cloud or rain in the South East and N. Ireland.

London and E. England: Cloudy, some rain, cold. Max. 6C, 43F.

E. Midlands, Central S. England: Dry, cloudy later. Cold. Max. 8C, 46F.

Rest of England, Wales, Isle of Man, S. and N.E. Scotland: Sunny periods after early mist and frost. Cold. Max. 8C, 46F.

Argyll, N.W. Scotland, Orkney, Shetland, N. Ireland: Dry, some cloud. Cold. Max. 7C, 45F.

Outlook: Dry, some rain in South East and West. Rather cold.

WORLDWIDE

	Y day	T day	Y day	T day
	°C	°F	°C	°F
Ajaccio	13	55	10	50
Algiers	18	64	15	59
Amman	10	50	8	46
Athens	14	57	11	52
Bahrein	26	79	23	73
Batavia	14	57	11	52
Bombay	16	61	13	55
Buenos Aires	13	55	10	50
Calcutta	27	81	24	75
Cairo	18	64	15	59
Canton	16	61	13	55
Cebu	25	77	22	72
Colon	26	79	23	73
Guangzhou	16	61	13	55
Hankow	14	57	11	52
Hong Kong	18	64	15	59
Kobe	14	57	11	52
London	10	50	8	46
Lyons	10	50	8	46
Manila	27	81	24	75
Medan	26	79	23	73
Meerut	18	64	15	59
Mumbai	27	81	24	75
Nairobi	18	64	15	59
Paris	10	50	8	46
Rangoon	26	79	23	73
Reykjavik	10	50	8	46
Rome	14	57	11	52
Singapore	27	81	24	75
Sourabaya	26	79	23	73
Taipei	18	64	15	59
Tokyo	14	57	11	52
Yokohama	14	57	11	52

## Sea Containers to sell ships

BY IAN HARGREAVES IN NEW YORK

SEA CONTAINERS, one of the world's largest container and ship-leasing companies, is to sell more than a third of its ships and possibly its London hotel interests.

The company, which is in New York but managed in London, made the announcement yesterday in a year-end earnings statement which shows that high interest rates and over-capacity in container shipping threaten to squeeze it very severely this year.

Net profits last year, helped by a \$4m tax credit, were up by 6 per cent to \$27.9m on sales up 20 per cent to \$163m. But the group ended the year with \$292m of debt on the equipment it leases to operators tied to floating U.S. or Interbank interest rates.

The interest burden on this debt, combined with high operating costs and pressure on the leasing rates Sea Containers charges its customers, has resulted in the decision to sell off a major portion of assets.

These will include 14 ships, for which Sea Containers hopes to receive \$100m, and possibly the portion of the King's Reach development on the Thames which the company intended to develop as a hotel.

Mr. James Sherwood, the company chairman, said Sea Containers was "somewhat stymied" in its hotel plans because of the "excessive current cost of money."

It has already completed part of the building of its headquarters, but intends to look for a buyer or partner for developing the 450,000 sq ft hotel. The company paid \$17.8m for the property in 1978.

It is impossible to charter out some of our ships profitably when interest on the debt is approaching 20 per cent per annum, and even in the case of

## Continued from Page 1

BP Ooca again BP has benefited from rising production in the North Sea, the source of some of the most highly-priced oil in the world.

Production from the group's share of the Forties and Ninian fields averaged 504,000 b/d in 1979 compared with 471,000 b/d in 1978.

The Forties field, developed when oil prices were at a fraction of today's levels, is known to be one of the most profitable discoveries in the North Sea.

The recent increases in oil prices — they virtually doubled last year — have prompted the Government to review petroleum revenue tax, a possible source of additional revenue which may be announced in the Chancellor's Budget speech later this month.

BP said yesterday that last year its petroleum revenue tax payments accounted for £497.6m of its total £556.8m UK tax contribution.

EEC rejects U.S. claim for fibres compensation

BY GILES MERRITT IN BRUSSELS

THE EUROPEAN COMMISSION has rejected a demand by the U.S. Government for special trade compensation for the import curbs recently imposed by the UK on man-made fibres.

The U.S. is pressing for tariff concessions on a wide range of American goods sold to the UK. The total cost to Britain of its demands is put at \$24.8m (\$55m).

U.S. negotiators announced their demands at special talks in Geneva this week under the General Agreement on Tariffs and Trade (GATT). European Commission officials in Brussels yesterday described the claim as a "total exaggeration," and emphasised that the UK quotas had had no injurious effect on American industry.

In London, senior Department of Trade officials said the UK is "strongly opposed" to the U.S. demand for compensation and

## THE LEX COLUMN

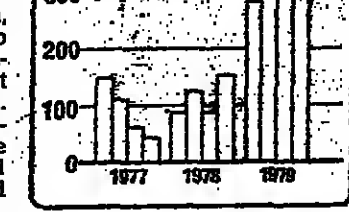
## A question of a billion at BP

BP's net income for 1979 is well up to market expectations, at £1,621m against £1,444m, and would have been £55m higher still if the group had not topped up its UK pension funds in the final quarter. Curiously, it was at the time of the last stock appreciation bonanza in 1974 that BP last made a similar provision — though BP argues that it just happened that the actuary was due to cast his eye over the funds last year.

Even adding back to £55m, the final quarter turns out to have been marginally less profitable than the third, with net income of £493m against £528m. Within this, there was a continuing upward trend: in the contribution from Sibir, and rising prices must have boosted North Sea profits somewhat.

Consequently the slight late dip in net income suggests that the loss of former crude sources like Iran and Nigeria and the corresponding need to buy in expensive spot crude were biting into margins. The retro-spective price rises imposed by OPEC producers later in the year made matters worse.

As with Shell, the BP statement is notable for its concentration on the misleading nature of the FIPO results. Interestingly, however, BP is going over to current cost figures — which Shell has selected as being inappropriate for oil companies.



It is BP's second swift change of direction on the presentation of figures. In the first quarterly statement in June it was talking about stock appreciation, by quarters two and three it was calculating a LIFO/FIFO adjustment, and now it has come over to SSAP 14-type CCA figures. In fact BP says that the figures are not so inconsistent as might appear, for both the LIFO and current cost adjustments come to about £100m for the full year. In all, the current cost basis trims annual net income to £602m, raising the p/e at 36p from 3.4 to 3.1. The yield is 1.1 per cent.

This year Shell's earnings will be strong, and 1979's £80m exchange loss on dollar holdings should not be repeated. Ahead of the Budget, however, there is something of a tax shadow over the North Sea.

Cadbury Schweppes Few non-oil companies will have achieved anything like Cadbury Schweppes' 44 per cent improvement in UK trading profits last year (almost 50 per cent in the second six months taken separately). This has been compensated for a lacklustre

performance overseas, and allowed the group to return a rise of 19 per cent in pre-tax profits to £37.3m, slightly above the range of analysts' expectations. Benefits from past investment programmes appear to have produced the big step forward in the home market, where the largest gains have been made in soft drinks.

Group debt has stabilised at around £112m, but Cadbury is being cautious about its dividend policy, with a gross payout of only 8 per cent. At 64p the 2.6 times covered yield is 9 per cent, and the shares look solid enough even though the UK confectionery trade has begun 1980 in a very flat style.

United Biscuits' determination to improve its assets makes it constitutionally cash-hungry. Yesterday it came to the market for its third rights issue in less than five years, a one-for-five to raise £341m. The last two issues, in 1975 and 1977, were designed to bolster the balance sheet just after and just before significant acquisitions — this time UB is planning a £100m spending programme in its UK biscuit business, the division which has provided the bulk of internal funding for earlier diversification.

The UK biscuit market is growing very slowly — no more than 1 per cent a year on average, and this year it will contract if the recent build-up of manufacturers' stocks is anything to go by. UB feels that profits growth can still be achieved by reducing costs, which means heavy spending, and a reduction in the labour force. In the group as a whole, capital spending will be £61m this year, before any acquisi-

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